

Yashwantrao Chavan Maharashtra Open University Nashik - 422 222

Prospectus for Master of Business Administration (M.B.A.) P79

Year 2016-17

Master of Business Administration (M.B.A.) - P79

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1. About School

The School of Commerce and Management is one of the eight schools of studies located at the headquarter of the university. Through its quality policy it aims to enhance and sustain excellence of its educational programmes. The school offers various programmes by which student can update his knowledge, ability and managerial skills while working in his/her profession. All the programmes offered by the school have become extremely popular and are among the best in Distance Learning Programme methods.

The school envisages to:

- 1. Develop under graduate, postgraduate and research level programmes for creating professional manpower required by the present competitive world
- 2. Ensure relevance of programmes by updating course regularly.
- 3. Relate all the courses to the developed needs of individuals, institutions and the state.
- 4. Provide innovative, flexible and open systems of education by using the distance teaching methodology and by applying modern communication technologies to education.
- 5. Establish linkages with educational industries to share experience and knowledge.

Now, keeping with the trend of providing quality higher education the Yashwantrao Chavan Maharashtra Open University has also started M.Com (English medium) Programme under The School of Commerce & Management.

2. About Programme

2.1 Aims

The Aims of the M.B.A. programme are -

- 1. To help practising managers to become more effective decision makers in their fields by updating their knowledge and managerial skills.
- 2. To enable the budding managers to develop their skills of critical analysis, logical thinking and creative imagination.
- 3. To enable the managers to make independent judgements in the analysis and resolution of complex managerial problems.

2.2 Duration

- a) The minimum duration = 2 Years
- b) Maximum duration = 5 Years
- c) A minimum attendance of 50 % is compulsory for the counselling sessions.

2.3 Medium

The medium of instruction and examination is **English** only.

2.4 Programme Structure

The programme consists of 20 courses and project work spread over 4 semesters in two academic years.

MBA First Year

Semester I

Course Code	Course Name	Credits	Marks
MBA101	Accounting and Finance for Managers	4	100
MBA102	Business Environment	4	100
MBA103	Economics for Managers	4	100
MBA104	Management Processes & Organisational Behaviour	4	100
MBA105	Research Methodology & Communications	4	100

Semester II

Compulsory Courses

Course Code	Course Name	Credits	Marks
MBA201	Business Ethics & Corporate Governance	4	100
MBA202	Quantitative Techniques in	4	100
	Management		
MBA203	Production and Operations	4	100
	Management		
MBA204	Marketing Management	4	100
MBA205	Human Resource Management	4	100

Generic Electives: Audit Courses (Any One)

Course Code	Course Name	Credits	Marks
GEN121	Cyber Security	4	100
GEN101	English	4	100
GEN103	French	4	100
GEN105	German	4	100
GEN104	Arabic	4	100
CMP204	Office Tools	4	100
GEN204	Communication skills	4	100

MBA Second year

Semester III

Compulsory Courses

Course Code	Course Name	Credits	Marks
MBA301	Strategic Management	4	100
MBA302	International Business and International Trade	4	100

Specialisations:

Total: 3 Courses: Compulsory 2 Courses + Optional 1 Course

Note: As per the revised structure, 2 courses are compulsory & for optional courses student can select any one course from the optional courses available.

(A) Finance group

Course Code	Course Name	Credits	Marks
FMG301	Corporate Finance (Compulsory)	4	100
FMG302	Indian Financial System & Management of	4	100
	Financial Institutions (Compulsory)		
FMG303	Management of Financial Services (Optional)	4	100
	OR		
FMG304	Security Analysis & Portfolio Management	4	100
	(Optional)		

(B) Marketing Group

Course Code	Course Name	Credits	Marks
MKG301	Marketing Research (Compulsory)	4	100
MKG302	Advertising and Sales Promotion	4	100
	(Compulsory)		
MKG303	Industrial Marketing (Optional) OR	4	100
MKG304	Services Marketing (Optional)	4	100

(C) Human Resource Management Group

Course Code	Course Name	Credits	Marks
HRM301	Organisational Change and Development	4	100
HKM301	(Compulsory)		
HRM302	Human Resource Planning (Compulsory)	4	100
HRM303	Managing Interpersonal & Group Processes	4	100
	(Optional) OR		
HRM304	International Human Resource Management	4	100
	(Optional)		

(D) Manufacturing Management Group

Course Code	Course Name	Credits	Marks
MMG301	Manufacturing Strategy (Compulsory)	4	100
MMG302	Supply Chain Management (Compulsory)	4	100
MMG303	World Class Manufacturing (Optional) OR	4	100
MMG304	Production Planning & Control (Optional)	4	100

MBA Second year

Semester IV

Compulsory Courses

Course Code	Course Name	Credits	Marks
MBA401	Business Laws	4	100
MBA402	Management Information System	4	100
P97 PRJ	Project Work	8	100

Specialisation:

Total: 3 Courses: Compulsory 2 Courses + Optional 1 Course

Note: As per the revised structure, 2 courses are compulsory & for optional courses student can select any one course from the optional courses available.

(A) Finance group

Course Code	Course Name	Credits	Marks
FMG401	Taxation (Compulsory)	4	100
FMG402	Banking & Bank Finance (Compulsory)	4	100
FMG403	International Finance (Optional) OR	4	100
FMG404	Management Control Systems (Optional)	4	100

(B) Marketing Group

Course Code	Course Name	Credits	Marks
MKG401	Consumer Behaviour (Compulsory)	4	100
MKG402	Sales and Distribution Management	4	100
MKG402	(Compulsory)		
MKG403	Retail Marketing (Optional) OR	4	100
MKG404	Rural Marketing (Optional) OR	4	100
MKG405	International Marketing (Optional)	4	100

(C) Human Resource Management Group

Course Code	Course Name	Credits	Marks
HRM401	Industrial Relations & Labour Legislation	4	100
111(111401	(Compulsory)		
HRM402	Management of Training and Development	4	100
	(Compulsory)		
HRM403	Human Resource Development (Optional) OR	4	100
HRM404	Performance and Reward Management	4	100
	(Optional)		

(D) Manufacturing Management Group

Course Code	Course Name	Credits	Marks
MMG401	Total Quality Management & Six Sigma	4	100
(Compulsory)			
MMG402	Project Management (Compulsory)	4	100
MMG403	Enterprise Resource Planning (Optional)	4	100
	OR		
MMG404	Services Operations Management (Optional)	4	100

Generic Electives: Audit Courses (Any One)

Course Code	Course Name	Credits	Marks
GEN203	Value Education	4	100
GEN401	Yoga	4	100

Note:

- 1. The 4 specialisation groups are available for the students. the students have to choose one group out of these four groups. If a student chooses a course which is not available in the name of a particular study centre, then it means that the examinations for that specialisation course will be conducted at that study centre but counselling will not be available at that particular centre.
- 2. Student should read the above information carefully and choose their Specialisation Courses. He/She should contact the Study Centre regarding counselling of these courses.

P79PRJ Project Work (Compulsory)

The students are required to complete a project work during the 2nd year.

3. Evaluation Procedure

Evaluation

The pattern of evaluation used for the M.B.A. programme will consist of the following three components.

For each theory course of 100 marks, there will be 80 marks for University Assessment (End Examination [EE]) and 20 marks reserved for Continuous Assessment (Home Assignments [CA])

Student will have to obtain minimum 40 marks to pass in each course.

The marks obtained by the student in Continuous Assessment will be proportionately 'scaled down' to the marks obtained in the End Examination, and shown separately in the Mark Sheet

(A) Internal Assessment (Continuous Assessment i.e. Home Assignment): 20 Marks

- 1. Students should submit ONE home assignment of 20 marks per course, having 4 Questions of 5 marks each. Thus, in each semester, for 5 courses 5 home assignments will have to be submitted.
- 2. University will upload the home assignment questions on university website. Student should download the home assignment questions from the university website.
- 3. Student must submit legibly hand written home assignments (hard copy) to the Study Centre (For Semester I & Semester III before 15th December 2016 and for Semester II & Semester IV before 15th March 2017) for assessment. Student should also submit mobile snapshots (soft copy) of all the pages of all the assignments on university website.
- 4. Thus, the student of MBA Programme will submit and upload 5 home assignments for 5 courses in each semester (For Semester I & Semester III before 15 December and for Semester II & Semester IV before 15 March) Study Centres should guide the students about how to upload soft copy of the home assignments on the university website.

- 5. These assignments shall be evaluated for 20 marks by the Counsellors of the concerned courses at the study centre and the list of marks obtained by the students would be submitted to the study centre. It will be mandatory for the study centres to submit these course wise marks to the university before the commencement of each semester end examination only in online mode i.e. through study centre login at http://ycmou.digitaluniversity.ac. The website link for online submission of marks will be made available on the university website only for 8 days.
- 6. Student is allowed to submit home assignments in hard copy at the study centre, and soft copy on the university website only once in each semester, within the stipulated time period announced by the university and the study centre, on the website or/and other means. Student should follow the university updates and be in touch with the study centres and submit his/her first semester assignments within time.
- 7. The student who fail to submit home assignments within the stipulated time would not to be allowed to re-submit the same after the commencement of the first semester end examination and he/she would be awarded 'zero' marks, and the same would be displayed in his/her mark sheet.

If the student fails to submit the assignment during that semester, he/she will not be allowed to submit assignments thereafter and will have to pass that course by obtaining marks in end examination.

Study Centre need to contact at university headquarters Exam Unit II for more details regarding submission of continuous assessment marks evaluation and submission.

Assignments submission for each course must be completed by the stipulated dates in the same semester of an academic year as communicated by the University. The university will not give permission for resubmission/late submission of assignment under any circumstances.

(B) End Examination (EE) - 80 Marks.

Each theory paper will be of 80 marks. For each course, 80 marks are reserved for University Assessment (End Examination)

- 1. Under the End Examination (EE) in each semester there will be 5 question papers of 80 marks, for 3 hours duration each. The university will conduct end examination as per the schedule declared in advance.
- 2. In the end examination for 80 marks, there will be 20 questions of 5 marks each, and student may attempt any 16 questions out of those.
- 3. The student will have to obtain minimum 40 marks to pass in each course.
- 4. Answers to these 5 marks questions should be written in 75-80 words each.

Evaluation Pattern

End Examination	80 Marks
Continuous Assessment	20 Marks
Total	100 Marks

(C) Project Work

A project report may be in the form of a comprehensive case study, interorganizational study or field work.

Project work carrying 200 marks has to be done under the guidance of a project supervisor.

Study Centre should take approval of Project Supervisors and Experts for evaluation of Project Proposals (Synopses) and Project Reports from the respective Regional Centre.

Study Centre should allocate the students to project supervisor in Semester II in the month of January.

Under the Project Supervisor's supervision Student should first prepare the Project Proposal (synopsis) and submit to study centre for its approval in Semester II in month of April.

Study Centers should get the project proposals evaluated by the experts within two months from the date of submission of the Project Proposal (synopsis)

Once the Synopsis is approved under the Project Supervisor's supervision Student should prepare the Project Report.

Student should complete the Project Work during the III and IV semester

Student must submit two hard copies of the Project Report to the study centre through Guide within the stipulated time period given i.e before 31st March in Semester IV. (If your synopsis is not approved you cannot submit the Project Report.)

Student should upload a soft copy of the Project Report in .pdf format on the weblink given on the university website before 31st March in Semester IV. (If your synopsis is not approved you cannot submit the Project Report.)

After viva voce the student may collect ONE of the two certified copies from the study centre for his/her personal record/reference.

The student who fails to submit the Project Report during the given time period, could re-submit the same before the completion of the registration period of 5 years.

However, such student will have to apply for repeat examination in the prescribed Format and pay the applicable examination fees.

Assessment of the Project Work

Assessment of the project work will be done after submission of the project report at the respective study centre.

After submission of hard copy of Project Report Study centre shall get it evaluated by the experts (out of 150 marks) and conduct viva-voce (out of 50 marks) of the students latest by 30th April in Semester IV.

The MBA Project Work will be evaluated for 200 marks. The project report will be evaluated for 150 marks and viva voce will be assessed for the remaining 50 marks.

The students should obtain 80 marks out of 200 marks to pass in the Project Work component.

It will be mandatory to the study centre to enter internal marks for Project Report and viva voce together on university website using online mode only through study centre login, before the commencement of the IV semester end examination every year.

Revaluation of the Project Work is not allowed.

Re-submission of Project Report for class improvement is not allowed.

Projects assessed as unsatisfactory (less than 80 marks) will have to be resubmitted after incorporating the modifications as specified by the study centre before the completion of the registration period of 5 years.

However, such student will have to apply for repeat examination in the prescribed Format and pay the applicable examination fees.

Assessment of Project

Project Report	150 Marks
Viva-Voce	50 Marks
Total	200 Marks

Please Note:

- 1. Revaluation of Project Report is not allowed.
- 2. Resubmission of Project Report for Class Improvement is not allowed.

(D) Rules of passing

Student will have to obtain minimum 40 marks to pass in each course.

The marks obtained by the student in Continuous Assessment will be proportionately 'scaled down' to the marks obtained in the End Examination, and shown separately in the Mark Sheet

In order to complete any course successfully, a candidate must get minimum 40% marks [Cumulative for University Assessment (End Examination) and Continuous Assessment (Home Assignments)]. Students not completing course/courses successfully will be required to reappear for the concerned end examination and improve their class therein.

Successful completion of the project component requires obtaining minimum 40 % marks.

A student must successfully complete First Year, Second Year and Project Work in order to qualify for the award of the M.B.A. Degree.

The final result of the student after considering the performance for all academic years will be declared on the basis of the following:

Credit Based Semester System (CBSS): Under the CBSS, the requirement for awarding a degree or diploma or certificate is prescribed in terms of number of credits to be completed by the students.

Credit Point: It is the product of grade point and number of credits for a course.

Credit: A unit by which the course work is measured. It determines the number of hours of instructions required per week. One credit is equivalent to around 30 hours of learning activities.

Cumulative Grade Point Average (CGPA): It is a measure of overall cumulative performance of a student over all semesters. The CGPA is the ratio of total credit points secured by a student in various courses in all semesters and the sum of the total credits of all courses in all the semesters. It is expressed up to two decimal places.

Grade Point: It is a numerical weight allotted to each letter grade on a 10-point scale.

Letter Grade: It is an index of the performance of students in a said course. Grades are denoted by letters O, A+, A, B+, B, C, P and F.

The UGC recommends a 10-point grading system with the following letter grades and points as given below:

Letter Grade and description	Grade Point
O (Outstanding)	10
A+ (Excellent)	9
A (Very Good)	8
B+ (Good)	7
B (Above Average)	6
C (Average)	5
P (Pass)	4
F (Fail)	0
Ab (Absent)	0

Semester Grade Point Average (SGPA): It is a measure of performance of work done in a semester. It is ratio of total credit points secured by a student in various courses registered in a semester and the total course credits taken during that semester. It shall be expressed up to two decimal places.

Semester: Each semester will consist of 15-18 weeks of academic work equivalent to 90 actual teaching days.

Transcript or Grade Card or Certificate: Based on the grades earned, a grade certificate issued to all the registered students after every semester. The grade certificate will display the course details (code, title, number of credits, grade secured) along with SGPA of that semester and CGPA earned till that semester.

All the generic electives shall be of Theoretical in nature. They shall be implemented using online mode of delivery. The examination of such courses shall be conducted using online and on-demand methodology.

In assessing the performance of the students in examinations, the usual approach will be to award marks based on the examinations conducted at various stages (sessional, mid-term, end- semester etc.) in a semester. The numeric marks obtained in such examinations shall be converted to appropriate letter grades. In order to avoid the variations, the UGC recommendations shall be followed. The following system to be implemented in awarding the grades and CGPA under the credit based semester system (as mentioned in point no. 2.10).

Grading:

- 1. The examinees shall be evaluated for internal assessment and end examination as per the evaluation pattern for the respective courses. The numerical marks in the aggregate shall be converted to the appropriate Letter grade and Grade point on prorate basis, i.e. using scaling down 100 marks to 10 Grade point Scale. Thus, a person who has scored 46 marks out of maximum 100 marks in the aggregate shall get C (Average) Grade securing 5 points.
- 2. A student obtaining Grade F shall be considered failed and will be required to reappear in the examination.
- 3. For non credit courses 'Satisfactory' or "Unsatisfactory' shall be indicated instead of the letter grade and this will not be counted for the computation of SGPA/CGPA.
- 4. The Universities can decide on the grade or percentage of marks required to pass in a course and also the CGPA required to qualify for a degree taking into consideration the recommendations of the statutory professional councils such as AICTE, MCI, BCI, NCTE etc.

Computation of SGPA and CGPA

The following procedure to compute the Semester Grade Point Average (SGPA) and Cumulative Grade Point Average (CGPA) shall be followed:

- i. The SGPA is the ratio of sum of the product of the number of credits with the grade points scored by a student in all the courses taken by a student and the sum of the number of credits of all the courses undergone by a student, i.e
 - SGPA (Si) = \sum (Ci x Gi) / \sum Ci
 - where Ci is the number of credits of the ith course and Gi is the grade point scored by the student in the ith course.
- ii. The CGPA is also calculated in the same manner taking into account all the courses undergone by a student over all the semesters of a programme, i.e.
 - $CGPA = \sum (Ci \times Si) / \sum Ci$
 - where Si is the SGPA of the ith semester and Ci is the total number of credits in that semester.
- iii. The SGPA and CGPA shall be rounded off to 2 decimal points and reported in the transcripts.

Illustration of Computation of SGPA and CGPA and Format for Transcripts

i. Computation of SGPA and CGPA

Illustration for SGPA

Course	Credit	Grade letter	Grade point	Credit Point (Credit x Grade)
Course 1	3	A	8	3 X 8 = 24
Course 2	4	B+	7	4 X 7 = 28
Course 3	3	В	6	3 X 6 = 18
Course 4	3	Ο	10	3 X 10 = 30
Course 5	3	С	5	3 X 5 = 15
Course 6	4	В	6	4 X 6 = 24
	20			

Thus, SGPA = 139/20 = 6.95

Illustration for CGPA

Semester 1	Semester 2	Semester 3	Semester 4	Semester 5	Semester 6
Credit : 20	Credit : 22	Credit : 25	Credit : 26	Credit : 26	Credit : 25
SGPA:6.9	SGPA:7.8	SGPA: 5.6	SGPA:6.0	SGPA:6.3	SGPA:8.0

Thus,

CGPA =
$$20 \times 6.9 + 22 \times 7.8 + 25 \times 5.6 + 26 \times 6.0 + 26 \times 6.3 + 25 \times 8.0 = 6.73$$

Transcript (Format): Based on the above recommendations on Letter grades, grade points and SGPA and CCPA, the HEIs may issue the transcript for each semester and a consolidated transcript indicating the performance in all semesters.

Important

• Students not completing successfully one or more courses at the first year level, may be given admission to the Second Year.

This evaluation pattern will remain in force, unless changed subsequently. In the event that any changes are made in this regard, these will be communicated to all the concerned and will become applicable to the ongoing student-batch and also binding on them.

4. Admission Procedure

4.1 Eligibility

Admission to the M.B.A. programme is open to all citizens of India who satisfy the following condition:

- Bachelor's Degree with minimum 45% marks.
 (The percentage of marks will be relaxed by 5% in the case of Reserved Category candidates)
- Qualify the Entrance Exam conducted by Yashwantrao Chavan Maharashtra Open University.

4.2 Entrance Fees

The fee structure for the M.B.A. Programme is as follows. Entrance Fees Rs.500/-

4.3 Programme Fees

The fee structure for the M.B.A. Programme is as follows. The fees will be collected annually at the time of student registration.

First Year

University Programme Fee	Rs. 12,000/-
Study Centre Fee	Rs. 3,000/-
Total (To be paid through online banking)	Rs. 15,000/-

Second Year & Project

University Programme Fee	Rs. 13,000/-
Study Centre Fee	Rs. 4,500/-
Total (To be paid through online banking)	Rs.17,500/-

Note:

- 1. Rs. 150/- is charged for re-examination of each course along with Rs. 100/- for mark-sheet and postage.
- 2. Under any circumstances student should not pay fees in excess of above mentioned fee structure, to the study centre or University.
- 3. Fees once paid will not be refunded under any circumstances.

Details of the University Fees

Sr.No.	Particulars	I Year	II Year
1.	Registration Fee	100	100
2.	Tuition Fee	4,000	4,000
3.	Examination Fee	4,000	4,300
4.	Other Fee	150	150
5.	Development Fund	3,750	4,450
	Total	12,000	13,000

Re-registration

Re-registration shall be done once only. The period of Re-registration is valid for 3 years only. The Re-registration is not allowed after 3 years of the expiry of the first Registration date. The total period of Re-registration is 3 years, so student must apply immediately after the expiry of the registration period.

5. The Entrance Examination Structure

5.1 Introduction

The candidates seeking admission to the Master in Business Administration (M.B.A.), Programme of this University will have to appear for and show sufficient level of competence and aptitude in a Common 'Entrance Examination' conducted by the University.

The information regarding the Entrance Exam, its composition, nature, etc. is given in the following sections.

5.2 Nature and Composition

This Entrance Exam, is designed for testing various scholastic/mental abilities and skills that are considered essential for the successful completion of the programme. It is also intended to test the aptitudes of the candidates in the important aspects of business organisation. The test consists of the following sections as given below.

Section	Topic	Marks
1	Reading Comprehension	12
2	Verbal Ability	20
3	Numerical Ability	16
4	Business Data Interpretation	24
5	Business Application	16
6	Business Judgement	12
	Total	100

Date of Online Entrance Exam: 7th August 2016

Online Entrance Exam Duration: 1 Hr.30mins

No. Of Questions: 50 (2 Marks each)

Time Schedule

9.00 am	to	10.30 am
11.00 am	to	12.30 pm
1.00 pm	to	2.30 pm
3.00 pm	to	4.30 pm
5.00 pm	to	6.30 pm

Nature and Types of Questions

All the questions (hereafter referred to as 'items') are of the 'multiple choice' type, wherein each item is given four options.

The candidate has to 'select' only one of the given options as the correct answer to the item and indicate the same by clicking on the corresponding circle

Every item carries 2 marks. Examples that follow are simply to illustrate the nature of the items likely to appear in the different 'sections' of the examquestion paper.

Illustrative Examples

The examples given for each section are merely to illustrate the **nature** of **task required.**

The examples cited here are just to give an idea about the nature of entrance examination and questions appearing in entrance examination may vary from illustrative examples.

(i) Reading Comprehension

In this component, a passage (consisting of about 450-500 words or 25-30 lines) will be given. The candidate has to read the passage very carefully, understand the details and answer the items that follow it.

Some items are meant for testing understanding of what is stated therein. Some others are intended to test interpretation and analysis of what is read. Certain others are intended for testing understanding of the contextual meanings of specific words/phrases.

It is important to thoroughly read the passage a sense of the principal ideas, facts, organisation of content, information relating to ideas, attitudes, tone and general style of presentation before one attempts to answer the items.

Each item is expected to be answered on the basis of what is in the passage and not on the basis of personal opinion or knowledge.

Candidates are advised to read all the options before selecting an answer.

Here is an example to illustrate.

Directions: Read the passage given below and answer all the items following the passage on the basis of what is stated / implied in it.

Since then, the span of man's life grew to eighty years. The first thirty years of his whole long life are, in fact, those of man's own life. At this stage, he is sound both in body and mind and is full of fire.

After that, in the next eighteen years, he leads the life of a donkey. In this age, he does nothing but abuse. Thereafter, he steps into the life of a dog. At that stage, man lacks the vigor of the past, but all the same the memory of the days gone by does not slip away.

Therefore, he can do little but sit apart and bark at others. Finally he glides into the life of a monkey when he, not only in his conduct but also in his physical appearance, apes the monkey.

- 1. The focus in the passage is on the character of a
 - (A) dog
- (B) man
- (C) donkey
- (D) monkey
- 2. The first thirty years of man's life can be called his own because......
 - (A) he remains free from any worries
 - (B) he enjoys his educational life
 - (C) he is then sound in body and mind
 - (D) he can live life as he wants
- The phrase 'full of fire' used in the passage means: 3.
 - (A) tremendous heat
 - (B) great enthusiasm
 - (C) extreme joy
 - (D) a thirst for knowledge

(ii) Verbal Ability

This section contains items for testing your language competencyvocabulary, syntax, grammar, etc. It may have items on antonyms, synonyms, verbal analogies, sentence completion / correction. Some examples of items of this kind are as follows.

Example 1

Directions: Choose the option that is opposite in meaning to the word 'Recession'

- (A) approach
- (B) recoil
- (C) retraction
- (D) withdrawal

Example 2

Directions: Choose the option that is nearest in meaning to the word Stubborn'

- (A) shaky
- (B) irregular
- (C) obstinate
- (D) confident

Example 3

Directions: You are given a key pair of words in capitalised print and a list of four pairs marked as A, B, C, D. Select an option in which the pair of words are related to each other in the same way as those in the key pair.

Key pair ART: Painting

(A) sketching : printing (B) drawing : painting

(C) science: chemistry

(D) patient : doctor

(iii) Numerical Ability

This section contains items designed for testing the candidate's ability to apply computational, algebraic, geometrical, graphic, symbolic and logical techniques to familiar situations.

The intended is to test the ability to recognise numerical relationships and perform basic numerical operations.

Here are some illustrations.

Example 1

Which is the number, which when squared and added to 12 becomes seven times its value?

(A) 2,

(B) 3

(C) 5,

(D) 6

Example 2

If the radius of a circle is increased by 1cm. the ratio of the new circumference to the new diameter will be -

(a) + 2

(b) -2

(c) $(2^* + 1)/2$

(d) None of these

Example 3

Rama and Krishna hire a pasture for Rs.260. Rama puts 20 cows for 3 months and Krishna puts 35 cows for 2 months. The amount to be paid by Rama will be -

(A)

Rs. 100 /-,

(B)

Rs. 115 /-

(C)

Rs. 140 /-,

(D)

Rs. 120 /-

(iv) Business Data Interpretation

This section tests the ability for business comprehension and interpretation of the data related to business and commerce. It is tested through different forms such as tables, graphs, histograms, pie charts, polygons and the like. A series of items is given for each set of data for testing interpretation, interpolation and extrapolation abilities. Here is an example of a data set along with related items.

In a certain large-scale company, labour trouble continued for about 3 years in succession after which the factory workers went on a total strike.

During these 3 years, the company management had retrenched several workers as indicated in Table No. 1.

Table No.1

Year Worker strength		Workers retrenched	Age-range of retrenched workers		Work experience of retrenched workers (yrs.)				
		(number)	20-24	25-29	30-34	<1	1 to <3	3 to <5	5 & above
1999	4000	15	2	10	3	10	3	2	0
1992	4525	20	7	11	2	9	6	4	1
1993	5000	25	6	13	6	12	7	4	2

1. What percentage of the total workers retrenched were within the age-range of 25-29? (Figures have been rounded)

(A) 17

(B) 56

(C) 18

(D) 57

2. What was the increase in percentage of retrenchment between 1991 and 1992 for the workers with a work experience of between '3 to less than 5 years'? (Figures have been rounded)

(A) 10

(B) 7

(C) 5

(D) None of the above

- 3. Which of the following situations, shows the maximum retrenchment of workers?
 - (A) When age range is high & work experience is high.
 - (B) When age range is high & work experience is low.
 - (C) When age range is at the intermediate level & work experience is low.
 - (D) When age range is at the intermediate level & work experience is high.

(v) Business Application

This component deals with items designed to test the ability to apply given data for solving simple problems related to commerce, economics, statistics and business.

The topics that may be covered herein are: Ratio - Proportion - Variation, Average - Percentage, Profit - Loss - Discount, Interest (Simple and Compound), Stocks and Shares, Taxes - Rates, Insurance Time - Work - Speed and the like.

Given here are a couple of illustrative examples.

Example 1

The cost price of an article is Rs. 8.50. The selling price is to be decided so that a profit of 25% on the selling price will be made? What should be the selling price?

(A) Rs. 11.33 (B) Rs. 10.36 (C) Rs. 12.05 (D) Rs. 9.78

Example 2

The sum of Rs. 4000 will amount to Rs. 5000 at a simple interest of 5% p.a. in -

(A) 4 years; (B) 6 years (C) 2 years 6 months (D) 5 years

(vi) Business Judgement

In this section, information about a business situation is provided in sufficient details in a passage or a case report. This is followed by a series of items that will test the ability to evaluate the statements, facts and other information regarding the business and to make your judgement about the various aspects of the business as stated in the report.

Example 1

Directions: Read carefully the passage given below and answer the questions that follow.

Secretarial practices in modern offices have seen many technological changes in recent years. A major event is the advent of computerisation in every sphere of life. A leading typing institute offering regular training as well as undertaking major typing tasks on job-work basis, was quick to realise the possible use of computerisation in improving its services and therefore decided to purchase the latest computers with printers etc. to update its existing facilities. The new equipment, it was realised, would result in increased output to the extent that the work handled by three secretarial assistants would, with the new facilities, be handled, by one assistant.

It was believed that the overall profits of the institute with the use of computerised services would undergo a significant increase.

Besides, the manager of the institute enjoyed good, cordial relations with his subordinates. In fact, on many occasions in the past, his subordinates had stayed back well beyond working hours (without any expectation of monetary compensation) in order to respect the commitments made to outside parties.

Over a period of six months, the manager of the institute collected funds (partly by investing his own earlier profits and partly by raising loans from the State Bank of India) for the purchase of the required computers and accessories. He was lucky to obtain the required equipment within a week.

By the end of 8 months, after a detailed financial analysis of the existing situation, it appeared, however, that the overall profits of the institute had

declined by 8% rather than showing an expected increase. There had been no change in other conditions within the set-up. Perplexed about this unexpected outcome, the manager of the institute sought advice from a firm of management consultants. The consultants worked on the details provided by the manager of the institute and finally submitted their report, giving useful advice and recommendations.

Given below are a set of factors which may not be important in the decision advice given by the firm of management consultants. Evaluate each factor with respect to the classification scheme given below.

Classification Scheme

Mark

- (i) if it is a major objective in the decision making process.
- (ii) If it is a major factor, influencing the decision.
- (iii) If it is a minor factor, influencing the decision.
- (iv) if it is an unimportant issue, in making a decision.

The following items are to be evaluated on the basis of the classification-scheme.

- 1. Time required for getting the new equipment.
- 2. Possible difficulties in getting a loan.
- 3. Increased productivity of subordinates.
- 4. Training of subordinates in new techniques of computerisation.
- 5. Increase in profits.

7. Regional Centres

Following list provide detail information about Regional Centres of the University

Sr. No.	O	Address	Tel. Fax No.
01.	Amravati	Yashwantarao Chavan Maharashtra Open University, Amravati Regional Centre, V.M.V. Road to Valgaon Road, Post. V.M.V., Amaravati-444604	Fax. No. 0721-2531445
02.	Aurangabad	Yashwantarao Chavan Maharashtra Open University, Aurangabad Regional Centre, C/o, Survey No.41, Nandanvan Colony, Camp, Aurangabad-431001	2356826
03.	Mumbai	Yashwantarao Chavan Maharashtra Open University, Mumbai Regional Centre, C/o, Jagannath Shankarsheth, Primary Muncipal School, 2 nd Floor, Frear Breech (South), Nana Chouk, Grant Road (West), Mumbai-400007.	23813256 Fax No. 022-23826135
04.	Nagpur	Yashwantarao Chavan Maharashtra Open University, Nagpur Regional Centre, Subhedar Hall, University Sports Area, Law College Campus, Amravati Road, Ravinagar Chouk, Nagpur-440001	Fax No. 0712- 2553725
05.	Nashik	Yashwantarao Chavan Maharashtra Open University, Nashik Regional Centre, Old Corporation Building, 2 nd Floor, New Pandit Colony, Nashik- 422002	Fax No. 0253-2576756

Sr. No.	Regional Center	Address	Tel. Fax No.
06.	Pune	Yashwantarao Chavan Maharashtra Open University, Pune Regional Centre, Shahir Annabhau Sathe Prashalagruha, Corporation School No. 5 (Boys), 654, Opp. Sadashiv Peth Haud, Kumdhekar Marg, Pune-411030	Fax No. 020-24457914
07.	Kolhapur	Yashwantarao Chavan Maharashtra Open University, Kolhapur Regional Centre, Shivaji University Campus, Near Post Office, Vidyanagar, Kolhapur- 416004	Fax No. 0231-2607023
08.	Nanded	Yashwantarao Chavan Maharashtra Open University, Nanded Regional Centre, C/o, Smt. Indira Gandhi Adhyapak Mahavidyalaya, Latur Phata, Vasarni Road, Nanded-431603	Fax 02462-259940

8. Study Centres

Sr. No.	Study Center Code	Study Center Name	Address	Contact No.				
Amra	Amravati Region							
1	1101A	L.R.T. Commerce College, Akola, Akola	Smt. L.R.T. College of Commerce, Ratanlal Plot, Akola 444 001	Ph: (0724) 2400197, 2413924, 2457689				
2	1105A	Shri Shivaji Arts, Commerce and Science College, Akola, Akola	Shri Shivaji College of Arts, Commerce & Scince College, Sc Nagar, Shivaji Park, Akola - 444001	0724) 2433438, 2453295				
3	1203A	Shri Shivaji Arts and Commerce College, Amravati, Amravati	Shri Shivaji Arts & Commerce College, Amravati	(0721) 2660510				
4	1251A	Vidyabharati Mahavidyalaya, Amaravati	Vidya Bharati College, C.K.Naidu Road, Camp, Amravati 444 602	(0721) 2551979, 2662740				
5	1392A	College of Management, Khamgaon	College of Management, Durdarshan Kendra Road, Kamal Nagar, Khamgaon	(07263) 256566				
6	1401A	Amolakchand College,Yavatmal, Yavatmal	Amolakchand Mahavidyalaya, Godhani Road, Umarsara,Yavatmal 445001	(07232) 245179, 244687				
7	1505A	Savitribai Phule Mahila College, Washim	Savitribai Phule Mahila College Washim	(07252) 232262				
	ngabad 1							
8	2103A	S.B.Arts and Commerce College, Aurangapura, Aurangabad,	S. B. College, Aurangabad - 431 001	(0240) 2332040, 2362040				
9	2105A	Vasantrao Naik College, Aurangabad	Vasantrao Naik Mahavidyalaya, Chikhalthana Road, Aurangabad - 431 003	(0240) 248321				

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Sr.	Study Center	Study Center Name	Address	Contact No.
No.	Code	Study Center Name	Address	Contact No.
10	2107A	Marathwada Institute	Marathwada Institute of	(0240)
10	210111	of Technology (Mit),	Technology (MIT)P.B.No.327,	2377284,
		Aurangabad	Beed bypass Road, Aurangabad-	2376815,
		3	431028	2373129
11	2108A	Institute of	Institute of Management	(0240) 2331039
		Management and	Training & Research (IMTR)Plot	,
		Training Research (No. P-4, Near Bajaj Bhavan	
		Imtr), Aurangabad,	(CMIA office), MIDC Railway	
		Aurangabad	Station Road, Industrial Area,	
			Aurangabad - 431 005	
12	21101	Janvikas	Janvikas Magasvarghiya	
		Magasvarghiya	Sevabhavi Sanstha)	
		Sevabhavi Sanstha,	Aurangabad, Bajaj Nagar, Waluj	
		Aurangabad	Pin: 431136	
13	2186A	Vinayakrao Patil	Vinayakrao Patil College,P.O.	(02436) 222086
		College, Vaijapur	Box No. 3, Vaijapur,	
	2221	0 10	Aurangabad – 423 701	00446)
14	2201A	Swami Ramanand	S.R.T. College, Ambajogai, Dist.	02446)
		Tirth Arts and	Beed - 431 517	247073,247173
		Commerce College,		
1 =	00101	Ambejogai	Navaga Chileshan Canathala	(00446)
15	22101	Navgan Shikshan	Navgan Shikshan Sanstha's	(02446)
		Sanstha& Management Science	Arts, Commerce & Management Science College, Parli (V)	223311, 222495
		Mahavidyalaya, Parali	431513 Dist. Beed	222793
16	2217A	Anandrao Dhonde	Alias Babaji College, Ashti, Beed	(02441) 239621
10	221711	Babaji College, Kada	- 414 02	(02111) 203021
17	2342A	Rajashri Shahu	Rajashri Shahu Arts, Commerce	(02485) 249471
		College, Paradh Bk	& Science College	()
		3 /	Paradh Bk, Tal. Bhorkardan,	
			Dist. Jalna - 431 114	
18	2602A	Ramkrishna	Ramkrishna Paramhansa	(02472)
		Paramhansa	Mahavidyalaya	222231,
		Mahavidyalay,,	Osmanabad-413501	222237
		Osmanabad		
	ıbai Reg			
19	31236	Smt. P.D.Hinduja	Smt. P. D. Hinduja Trust	(022)
		Trust's, Institute of	Institute of Mgt. Studies	23826240,
		Management Studies,	315, New Charni Road, Mumbai	9819116267
20	21224	Mumbai Chotana Callaga of	Chatra Callaga Cout, Calany	(000) 06400750
20	3133A	Chetana College of Commerce, Bandra	Chetna College, Govt. Colony, Near Sahakari Vasahat,Bandra	(022) 26422750
		Commerce, Dandia	(E), Mumbai - 400051	
21	31453	Chikitsak Samuha Ss	S.S. & L.S. Patkar College of	(022) 28781188
	31,00	and Ls College,	Arts & Science & V.P. Voude	(022) 20101100
		Goregaon, Mumbai,	College, of Commerce &	
		Goregaon Goregaon	Economics S.V. Road,	
			Goregaon(W), Mumbai-400 062	
22	31471	Ramanand Arya D.	Ramanand Arya D.A.V. College,	(022) 25662921
		A.V. College,	Station Road, Datar Colony	
		Bhandup(E)	Bhandup (E), Mumbai - 400 042	
23	31472	Maharshi Daynanad	Mharishi Dayanand College of	(022) 24104541
		College of Arts, Sci and	Arts Scieces & Commerce	
		Com., Mumbai	25, Dr. S. S. Rao Pard, Mumbai	
	1		- 400 012	

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Sr.	Study Center	Study Contor Name	Address	Contact No.
No.	Code	Study Center Name	Address	Contact No.
0.4	3253A	S P Mores Dnyanam	Podi No.1, Sector-15, Near	000 07455071
24	3233A	Annam Foundation	Station, New Panvel (East) Navi	022-27455971 27465060
		College of Hospitality	Mumbai	27 103000
		and Tourism, Panvel	Wallisa	
25	3258A	Yashwant Memorial	Yashwant Memorial Trust,	(022)
		Trust, Panvel	Ashoka Gardens, B-14,	27460181,
			Near City Post Office, Mahatma	9819248771
			Phule Road, Panvel - 410 206	
26	3379A	N.E.S. Ratnam College	Ratnam College of Arts, Science	25951381,
		of Arts, Science and	& Commerce National	25954464
		Commerce, Bhandup	Highschool Marg, Bhattipada	
		(W)	Road, Bhandup (W) - 400 078	
27	3503A	Birla College of Arts,	Birla College of Arts, Science &	(0251)
		Science and	Commerce, Murbad Road	2203740,
		Commerce, Kalyan	Kalyan Dist. Thane - 421 304	2207054
28	3506A	Karmaveer Bhaurao	Karmaveer Bhaurao Patil	9322241449,
		Patil College, Vashi	College, Vashi, Juinagar Sector	9969339712
			15A, Navi Mumbai - 400 703	
29	35315	Jeevandeep,Arts,	Jeevandeep Arts, Commerce &	(0251) 2390922
		Commece and Scinces	Science, Goveli Rayate	
		College, Goveli	Tal. Kalyan, Dist,. Thane – 421	
			301	
	our Regi			(0=10)
30	4402A	C.P and Berar College,	C.P. & Berar Education	(0712)
		Nagpur	Society's College of Arts &	2766482,
			Commerce, Tulsibaug, Nagpur - 440 022.	2740305
31	44127	Annasaheb Gundewar	Annasaheb Gundewar College,	9402050243
01	11121	College, Nagpur	Kotal Road, Nagpur	7102030213
		Conege, Haspur	Rurasl, Nagpur	
32	44150	Dhanwate National	Dhanwate College of Commerce	(0712) 2454193
		College, Nagpur	& Management Congress Nagar,	(,
			Nagpur	
33	44211	Tirpude Institute of	Tirpude Institute of	(0712)
		Management	Management Education Civil	2544465,
		Education, Nagpur	Lines, Nagpur	2525781.
34	44234	City Premier College,	City Premier College, Wardha	(0712)
		Nagpur, Nagpur	Road	2251900,
			Nagpur -440 015	6658300
35	44237	Seva Sadan	Seva Sadan High School,	(0712) 2151215
		Highschool, Nagpur	Sitabuldi	
			Nagpur	
36	44253	V.M.V.Commerce	V. M. V. Commerce, J. M. T.	9665013468,
		J.M.T.Arts College,	Arts College, Wardhaman	(0712)2764391
	44001	Nagpur	Nagar, Nagpur City, Nagpur	(0710) 00 (0 (0
37	44281		Nagar Yuvak Shikshan Sanstha	(0712) 2249462
20	44054	Santha, Nagpur	Atrey Layout, Nagpur- 440 022	(0710) 0000007
38	44354	Central Institute of	Cental Institute of Business	(0712) 2292367
		Bussiness Management Bassarah	Management Research	
		Management Research	&Development, Pawan Bhumi,	
		and Development,	Wardha Raod, Nagpur- 440 022	
39	4533A	Nagpur Vidhya Vikas College,	Vidya Vikas Arts Commoros 9-	(07151) 225560
39	TUUSA	Samudrapur	Vidya Vikas Arts, Commerce & Science College, Samudiapur,	(01131) 223300
		Damuurapur	Dist. Wardha - 442 305	
<u> </u>	l		Dist. Wardia - TT2 JUJ	

	Ctuda	1		
Sr.	Study Center	Study Contor Name	Address	Contact No.
No.		Study Center Name	Address	Contact No.
40	Code	I 1 0 11 117 11	T 1 M 1 '1 1 D 1 1	(07150) 040500
40	4534A	Lok College, Wardha	Lok Mahavidyalaya, Bachelor	(07152) 242580
			Road, Pratap Nagar Wardha	
NT 1	:1- D:		wardna	
	ik Regio		01: 01	002155/00120
41	5103A	Shri S.S.G.M. College,	Shri Sadguru Gangageer	223155/22130
		Kopargaon	Maharaj Science, Gautam Arts & Sanjivani Commerce	8, (02423)223156
			College, Kopargaon, Dist.	(02+23)223130
			Ahmednagar - 423 601	
42	51104	Institute of	Institute of Management	(0241)
12	01101	Management Research	Research & Rural Development	23244898,
		and Rural	Opp. New Law College, Lal Taki	2322436
		Development,	Road, Ahmednagar -414001	2022 100
		Ahmednagar	Troud, ramino diridger 11.001	
43	51136	Mula Education	Mula Education Society's Arts,	(02327) 231384
		Society's Arts,	Science & Commerce	,
		Commerce and Science	College, Sonai, Tal. Newasa,	
		College, Sonai,	Dist. Ahmednagar	
		Ahmadnagar		
44	5281A	Systel Institute of	Systel Institute of Management	02562-226085
		Management and	& Research Wadi Bhokar Road,	
		Research, Deopur	Devpur, Dhule-424002	
45	5290A	M.D. Palesha	M. D. Palesha Commerce	(02562)
		Commerce College,	College,Dhule - 424001	245110,272913
		Dhule		
46	5299A	Sharada S and S	Sharda Shaikshanik & Samajik	Ph: (02562)
		Sanstha Vidyadhan	Sanstha Vidyadhan	270071
		Commerce College,	Mahavidyala, Valwadi, Gondur	
47	5303A	Valwadi, Valwadi	Airport Road, Devpur, Dhule M. J. Mahavidyalaya Jalgaon -	(0257)
+1	3303A	Mulaji Jetha Mahavidlaya, Jalgaon	425002	2237363,
		Manavidiaya, Jaigaon	1423002	2234281
48	53206	Smt. S.M. Agrawal	Smt. S. M. Agrawal Inst. of	(02589) 222472
10	00200	Institute of	Management, Om Market Yard	(02003) 222 172
		Management,	Chalisgaon, Dist. Jalgaon -424	
		Chalisgaon	101	
49	5404A	K.T.H.M. College,	K. T. H. M. College, Gangapur	(0253)2571376,
		Nashik	Road, Nashik - 422002	2577341
50	5406A	Loknete Vyankatrao	Loknete Vyankatrao Hire	
		Hire College, Nashik	College, Panchavati Nashik -	2512924/2516
			422 003	351
51	5415A	Bhosla Military	Bhonsala Military College,	
		College, Nashik	Rambhoomi Nashik - 422 005	2545519/2234
				0650
52	54245	Arts, Commerce Mahila	Arts, Commerce Mahila	(0253) 2465967
		Mahavidyalaya, Nashik	Mahavidyalaya, Jail Road	
F 2	F4047	IZ-1	Nashik-Road, Nashik-422 101	(0052)
53	54247	Kalpataru Institute of	Kalpataru Institute of	(0253)
		Management Studies,	Management Studies 1st Floor	2377103,
		Nashik	above Diya Lab, Purab-Paschim	2393748
			Plaza Trimurti Chowk, Nashik - 422 008	
54	54368	Sandip Foundations,	SANDEEP COLLEGE of	(02594)
	3.000	Sandip Podhdadions, Sandip College of	PROFESSIONAL EDUCATION,	222581/82/83
		Professional Education	NASHIK-422213	/84
L	1			11 - :

	Study			
Sr. No.	Center	Study Center Name	Address	Contact No.
	Code	T CD		(00564)
55	5517A	Institute of Business	Institute of Business	(02564)
		Management and Research Centre,	Management & Research	2225088
		Nandurbar	Centre,Khodai Mata Road, Nandurbar	
56	5525A	P.S.G.V.P. Mandal	P. S. G. V. T. Mandal's Arts,	(02565) 223747
50	3323A	Arts, Sci. and Com.	Science & Commerce College,	(02303) 2237+7
		College, Shahada	Shahada, Dist. Nandurbar	
Pune	Region		Dilanada, Dist. Wandurbar	
57	62173	Maharashtra Institute	Maharashtra Institute of	20
0.	02170	of Technology, Pune	Technology, S.No.124,Paud	26912901/254
		or recimiology, rame	Road, Kothrud, Pune - 38	3768
58	62209	Chanakya Mandal,	Chanakya Mandal,1557,	(020) 2433854,
	02203	Pune	Sadashiv Peth, Near Navi Peth,	24321177
		1 4115	Pune - 30	
59	62235	Indrayani	Indrayani College Talegaon	(02114) 222225
		Mahavidhyalay,	Dabhade, Dist. Pune - 410 507	,
		Talegaon	,	
60	62242	Synergy Institute of	Synergy Institute of	(020)
		Management, Pune	Management, 1785,Khajina	24432452/244
		City	Vihir Chowk, Sadashiv Peth,	32451
			Pune - 30	
61	62258	All India Institute of	Centre for Social Sciences,	(020)
		Local Self Government,	Management & Research of All	25460293/254
		Pune, Pune	India Institute of Local Self	61624
			Government, Kothrud, Pune	
62	6225A	Brihan Maharashtra	Brihan Maharashtra College of	(020) 5654943,
		College of Commerce,	Commerce, Shivaji Nagar	5652341
		Pune	Aagarkar Road, Pune - 411 004.	/
63	62263	National Inst. of	National Institute of	(020) 25553032
		Management Services,	Management Science Survey No.	
		Pune	169/1/A, Opp. ECPRO	
			International Chinchwad, Pune - 33	
64	6230A	S.G.Kalbhore	Samajbhushan Ganpatrao	020-26913846
0.	020011	Arts,Commrce and	Kalbhor Arts, Commerce &	020 20310010
		Science College,	Science College, Loni Kalbhor,	
		Kalbhor	Tal. Haveli, Dist. Pune	
65	62333	Maharashtra Vidyarthi	Maharashtra Vidyarthi Sahayak	(020) 24465774
		Sahayak Mandal, Pune	Mandal, Sadashiv Peth, Pune -	()
		,	411030	
66	62359	Prof. Ramkrushna	Prof. Ramkrushna More, Art's	(020)
		More, Arts Com and	Com & Science College, Akurdi,	25443024,2765
		Sci Collage, Akurdi	Pune - 411044	9740
67	62430	Shri Bhaskargiri	Shri Bhaskargiri Maharaj	9890150175
		Maharaj Shikshan	Shikshan Prasarak	
		Prasarak Mandal,	Mandal,Indrayani College of	
		Indryani College of	Information Technology and	
		Information	Management, PMT Chowk, Pune	
		Technology and	- 411039.	
		Management, Pune		00000000
68	62471	Preetam Prakash	Preetam Prakash College Arts &	9260204295,
		College (Arts and	Commerce, Sect.No.1.Near	9145556920
		Commerce), Pune	Bhairavnath Vidyalaya, Indray	
			Aninagar, Bosari, Pune -411	
			039	

		T		I I
Sr.	Study	Ct. 1 Ct. N	A 17	C 4 AN
No.	Center	Study Center Name	Address	Contact No.
	Code	T 1 00 1 1	T 1	(00111)
69	6319A	Indapur Taluka	Indapur Taluka Shikshan	(02111)
		Shikshan Mandala's	Prasarak Mandal's Arts, Science	223102,
		Art's Science and	& Commerce College, Indapur	223523
		Commerce College,,	Dist. Pune - 413 106	
70	60014	Indapur	M '1 1 1 D1 ' 1 I	(0.01.00)
70	6321A	Manikchand Dhariwal	Manikchand Dhariwal Inst. of	(02138)
		Institute of	Mgt. & Rural Tech.Shirur - 412	2246788,
		Management and	210	224669
		Rural Technology,		
	65044	Shirur		(00104) 000501
71	6504A	B.P.Sulakhe	B.P. Sulakhe Commerce College	(02184) 222531
		Commerce College,,	Barshi, Dist. Solapur-419 411	/223957
70	65054	Barshi	1 1 1 1 2 1 412006	0015 0051000
72	6585A	Walchand College of	Ashok chowk, Solapur-413006.	0217-2651863
		Arts and Science,		
77 11		Solapur		
	apur Re			(00007)
73	71103	Shivraj College of Arts,	Shivraj College of Arts,	(02327)
		Commerce and Science	Commerce & Science College	222307,224142
		College, Gadhinglaj	Gadhinglaj, Dist. Kolhapur -	
77.4	71100	77' 1 1	416 502	
74	71122	Vivekanand	Vivekanand College 2130 'E',	(0001)0650610
		Mahavidyalaya,	Tarabai Park, Tal. Karveer,	(0231)2658612,
		Kolhapur	Kolhapur - 416 003	2658840
75	7114A	Night College of Arts	Night College of Arts &	(0230) 2437666
		and Commerce,	Commerce Ichalkarani, Dist.	
76	71016	Ichalkarnaji	Kolhapur - 416 115	(0021) 0644004
76	71216	Shri Shahaji	Shri Shahaji Chhatrapati	(0231) 2644204
		Chhatrapati	Mahavidyalay, Dasara Chowk, Kolhapur - 416002	
		Mahavidyalaya,Kolhap ur, Kolhapur	Komapur - 410002	
77	71242	Sau.Sushila Danchand	Sou. Sushila Danchand	(0230) 2460555
11	11272	Ghodawat Charitabl,	Ghodawat Charitable Trust's	(0230) 2400333
		· ·	(71242) Group of Institutions,	
		Atigre	Atigre, Dist. Kolhapur - 416 118	
78	71257	Jaysingpur	Jaysingpur College, Jaysingpur	(02322) 225381
10	11431	College, Jaysingpur, Shi	Tal. Shirol, Dist. Kolhapur - 416	(02022) 220001
		rol, Kolhapur	101	
79	71258	Vidya Prabodhini	Vidya Prabodhini Institute of IT	(0231) 6452321
19	11430	Institute of It and	& Management, 614 Arvind	(0401) 0704041
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		management, Komapui	2nd Lane, Kolhapur - 416 002	
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30	12021	Centre, Sangli	Shikshan Mandal Nagar Road,	(0400) 4014999
		Contro, Dangn	Lok vidhyapit, Sangli - 416 416	
81	72146	Padmabhushan Dr.	Padmabhushan Dr.	(02366) 250575
	1.2110	Vasantraodada Patil	Vasantraodada Patil	(02000) 200010
		Mahavidyalaya,	Mahavidyalaya Tasgaon -	
		Kolhapur	416312 Dist. Sangli	
82	72161	Balwant College Vita,	Balwant College, Vita,	02347-272096
52	, 2101	Sangli	Khanapur, Sangli-415 311.	52511 212070
83	72162	Shriram Bahuddeshiya	Shriram Bahuddeshiya	(02343) 220009
	12102	Sevabhavi Santha Arts	Sevabhavi Sanstha, Arts &	(02010) 220009
		and Commerce	Commerce Colelge, Share Gut	
		Collegecommerce and	No. 4171 to 4175, New ST Depo	
	1	Conegeconnineree and	1110. 7111 to 7113, New 31 Depo	

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		Scince College, Aatpadi	Atpadi Tal. Atpadi, Dist. Sangli - 415301	
84	7232A	Rajarambapu Institute of Technology, Walva	Rajarambapu Institute of Technology, Rajaram Nagar Sakharale, Tal. Walwa,Dist. Sangli - 415 414	(02342) 226488, 220329
85	7402A	Arts and Commerce College, Kankavli	Vidyanagar kankavli, Dist: Sindhudurg-416602.	02367-232053
86	7464A	Dr. J. B. Naik Arts and Commerce College, Savantwadi, Sindhudurg,	Dr. J. B. Naik Arts & Commerce College,Sawantwadi, Dist, Shindudurga - 416 510	(02363) 271106
87	7477A	Chikistak Samudha, Kudal	Chikitsak Samudha, 1st Floor, Parashuratna Co-op. Hsg. Soc.Opp. Raul Maharaj College, Kudal, Sundhudurga	(022) 23856837
Nand	led Regi	on		
88	8436A	College of Computer Science and Information Technology, Latur	College of Computer Science & Information Tech Ambejogai Road, cocsit, Latur - 413 531	(02382) 228646,228585
89	8571A	Institute of Technology and Management, Nanded	Institute of Tech. & Management, Nanded - 431 601	(02462) 254850,253471
90	8581A	Sahayog Sevabhavi Sanstha Adhyapak Vidyalaya, Nanded	Indira Institute of Management, Science Sahayog Educational Campus, Vishnupuri, Nanded - 431 606	(02462) 229184
91	8701A	Shri Shivaji College of Arts Science and Commerce, Parbhani	Shri Shivaji College, Basmat Road, Parbhani - 431 401	(02452) 226085,221649

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विद्यापीठ गीत



एक प्रतिज्ञा असे आमुची ज्ञानाची साधना ।

चिरंतन ज्ञानाची साधना ।

ज्ञान हेच संजीवन साऱ्या जगताच्या जीवना ।। धृ ।।

ज्योत जागवू सुजाणतेची सकलांच्या अंतरी ।

तीच निवारील पटल तमाचे प्रभात सूर्यापरी ।

ज्ञानच देउळ, ज्ञानच दैवत, प्रगतीच्या पूजना ।। १।।

नव्या युगाचा नव्या जगाचा ज्ञान धर्म आहे ।

त्यातच अमुच्या उजळ उद्याचे आश्वासन राहे ।

मुक्त करिल तो परंपरेच्या बंदिघरातुन मना ।। २ ।।

हाच मंत्र नेईल आम्हाला दिव्य भविष्याकडे ।

न्यायनीतीचे पाऊल जेथे भेदाशी ना अडे ।

जे जे मंगल पावन त्याची जेथे आराधना ।। ३ ।।

कुसुमाग्रज

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