# UNIVERSITY OF CALICUT (Abstract)

B.Sc Hotel Management and Culinary Arts – under Choice based Credit Semester System with grading – implemented with effect from 2010-11 admission – approved – orders issued.

## **GENERAL & ACADEMIC BRANCH-IV 'J' SECTION**

No. GA IV/J1/4103/08

Dated, Calicut University PO, 06.09.2010

Read: 1. U.O.No.GAI/J2/3601/08 Vol II dated 19.06.2009.

2. Minutes of the meeting of the Boards of Studies in Hotel Management and Catering Science held on 15.07.2010.

## ORDER

As per University Order read as (1) above, Choice based Credit Semester System and grading was introduced in the UG curriculum of all affiliated colleges under Calicut University with effect from 2009 admissions.

As per paper read as (2) above, the Board of Studies at its meeting held on 15.07.2010 resolved to approve the syllabus of B.Sc Hotel Management and Culinary Arts with effect from 2010-11 admission under Choice based Credit Semester System with grading.

The Vice-Chancellor, considering the urgency and in exercising the powers of the Academic Council has approved the minutes of the meeting of the Board of Studies in Hotel Management and Catering Science held on 15.07.2010, subject to ratification by the Academic Council.

Sanction has therefore been accorded to implement the Scheme and Syllabus of B.Sc Hotel Management and Culinary Arts under Choice based Credit Semester System with effect from 2010-11 admission onwards.

Orders are issued accordingly. Scheme and Syllabus appended.

Sd/-DEPUTY REGISTRAR(G&A IV) For REGISTRAR

To

The Principals of affiliated colleges offering B.Sc Hotel Management and Culinary Arts

## Copy to:

CE/DR B.Sc/Tabulation Section/DR III Exams/EX Section/Enquiry/EGI/System Administrator (with a request to upload in the University website)/Information Centres/G &A I 'F' 'G' Sections/SF/FC.

Forwarded/By Order

Sd/-SECTION OFFICER

## **BSc. Hotel Management & Culinary Arts (Under the faculty of Science)**

#### CHOICE BASED CREDIT COURSE - SEMESTER SYSTEM WITH GRADING

## I. Duration of the programme

The programme is for six semesters spread over three years. There shall be 90 working days in each semester and shall comprise of 450 teaching hours including the days for the conduct of each semester examination.

## **II.** Course in the programme

The total number of course in Bsc. HM&CA programme could be 30, which may be spread through 120 credits. The main courses shall be divided into 4 categories as follows.

#### **III. Common courses**

- 1. Communicative skills in English
- 2. Basics of Business and Management
- 3. Reading Prose A selection of essays on Indian constitution and Secularism
- 4. Communicative French
- 5. Culinary French
- 6. History and Philosophy of science
- 7. Critical reasoning writing and presentation
- 8. General informatics
- 9. Entrepreneurship Development
- 10. Sustainable environment and other contemporary issues

## **IV. Core courses**

- 11. Food & Beverage Production I (theory)
- 12. Food & Beverage Production I (practical)
- 13. Advanced Food & Beverage Production II (theory)
- 14. Advanced Food & Beverage Production II (practical)
- 15. Advanced Garde manger and Culinary Arts
- 16. Advanced Bakery and Confectionary
- 17. Industrial, Airlines and Fast food Catering
- 18. Materials management
- 19. Food Beverage Management
- 20.Project
- 21. Hotel Report
- 22. Research Methodology
- 23. Facility Planning and Kitchen Designing
- 24. Training and development

## V. Complementary Courses

- 25. Quantity Cooking
- 26. Indian Confectionary
- 27. Banquets and Buffets
- 28. Food & Beverage Service I (theory)
- 29. Food & Beverage Service I (practical)
- 30. Accommodation Operation (theory)
- 31. Front Office (theory)
- 32. Nutrition Hygiene and Sanitation
- 33. Hotel sales and Marketing

## **VI. Open Courses**

34. Hotel Accounting

35. Human Resource Management

## VII. Semester wise distribution of courses

## Semester - I

SI. No.	Course Code	Subject	Credit	Hrs/ Week	Exam Hrs	Internal	External	Total
1		Communicative skills in English	4	4				
2		Critical Reasoning writing and presentation	4	4				
3		Communicative French	4	6				
4		Food & Beverage Production – I (theory)	4	3				
5		Food & Beverage Service – I (theory)	3	4				
6		Accommodation Operation (theory)	3	4				

## Semester - II

SI. No.	Course Code	Subject	Credit	Hrs/ Week	Exam Hrs	Internal	External	Total
7		Sustainable environment and other contemporary issues	4	4				
8		Indian Constitution	4	4				
9		Culinary French	4	6				
10		Food & Beverage Production – I (practical)	4	3				
11		Food & Beverage Service – I (practical)	3	4				
12		Front Office (theory)	3	4				

## Semester - III

SI. No.	Course Code	Subject	Credit	Hrs/ Week	Exam Hrs	Internal	External	Total
13		History and Philosophy of science	2	4				
14		General informatics	4	4				
15		Nutrition Hygiene and Sanitation	2	4				
16		Quantity Cooking	4	5				
17		Advanced Food & Beverage Production – II (theory)	4	4				
18		Indian Confectionary	4	4				

## Semester - IV

SI. No.	Course Code	Subject	Credit	Hrs/ Week	Exam Hrs	Internal	External	Total
19		Entrepreneurship Development	4	4				
20		Basics of Business and Management	4	4				
21		Advanced Food & Beverage Production – II (practical)	4	4				
22		Industrial, Airlines and Fast food Catering	4	4				
23		Banquets and Buffets	2	4				
24		Materials Management	2	5				

## Semester - V

SI. No.	Course Code	Subject	Credit	Hrs/ Week	Exam Hrs	Internal	External	Total
25		Advanced Bakery and Confectionary	4	5				
26		Advanced Garde manger and Culinary Arts	3	4				
27		Food Beverage Management	3	4				
28		Research Methodology	2	4				
29		Facility Planning and Kitchen Designing	4	4				
30		Hotel Accounting	2	4				

#### Semester - VI

SI. No.	Course Code	Subject	Credit	Hrs/ Week	Exam Hrs	Internal	External	Total
31		Project	4	5				
32		Hotel Report	4	5				
33		Hotel sales and Marketing	4	5				
34		Human Resource Management	2	5				
35		Training and development	4	5				

## **VIII. Industrial Exposure Training**

Each student has to undergo Industrial Exposure Training of 20 weeks duration in the following departments of any Hotel of national or global repute:

## **Hotel Report**

After the completion of training the students shall immediately be submitting an industrial exposure training report within two weeks time. This Report shall also carry two hundred and fifty marks.

The marks shall be awarded by the concerned training coordinator of the college, based on the viva and the report submitted by the student. Each student has to have a certificate of successful completion of training.

## IX. Project report

Each student has to make a project report on relevant topic related to hospitality industry. This Report shall also carry two hundred marks.

The marks shall be awarded by the concerned Project coordinator of the college, based on the viva and the report submitted by the student.

## **DETAILED SYLLABI**

## FIRST SEMESTER

FOOD PRODUCTION & PATISSERIE – I (THEORY)

#### I. INTRODUCTION TO COOKERY

- 1. Levels of skills and Experience
- 2. Attitudes and Behavior in the Kitchen
- 3. Personal Hygiene
- 4. Safety Procedure in Handling Equipment
- 5. Aims and objectives of cooking food
- 6. Various textures
- 7. Basic Culinary terms

#### II. HIERARCHY AND DEPARTMENT STAFFING

- 1. Classical Brigade
- 2. Modern staffing in various category hotels
- 3. Role of Executive Chef
- 4. Duties & Responsibilities of various chef
- 5. Co-operation with other Departments

#### III. KITCHEN ORGANIZATION & LAY OUT

- 1. General layout of kitchen in various organization
- 2. Layout of Receiving Areas
- 3. Layout of storage Area
- 4. Layout of service and wash up
- 5. Various Fuels used
- 6. Advantages & Disadvantages of each

#### IV. BASIC MENU PLANNING

- 1. Types of Menu
- 2. Menu Planning Principle

#### V. BASIC PRINCIPLES OF FOOD PRODUCTION

- 1. Introduction, Classification of vegetables
- 2. Effects of heat on vegetables
- 3. Cuts of vegetables
- 4. Classification of fruits
- 5. Uses of Fruit in Cookery

## VI. Salads & Salad dressing stocks

- 1. Definition of Stock
- 2. Types of Stocks
- 3. Preparation of stock
- 4. Storage of Stocks
- 5. Uses of Stocks

## VII. Soups

- 1. Classification of soups with examples
- 2. Basic recipes
- 3. Consommés
- 4. Garnishes and accompaniment for Soups

#### VIII. Classification of Sauces

- 1. Recipes for mother Sauces
- 2. Derivatives

#### IX. Meat

- 1. Introduction
- 2. Cuts of Beef/Veal
- 3. Cuts of Lamb/Mutton

- 4. Cuts of Pork
- 5. Variety meats (Offal)

## X. Fish

- 1. Classification of fish with examples
- 2. Cuts of fish
- 3. Selection fish and & shellfish
- 4. Cooking of fish

## XI. Egg

- 1. Introduction of Egg Cookery
- 2. Structure of an egg
- 3. Selection of egg
- 4. Uses of egg in Cookery

## XII. Rice

- 1. Introduction
- 2. Classification and Identification
- 3. Cooking of rice, cereals & pulses
- 4. Varieties of rice & other cereals

### XIII. METHODS OF COOKING FOOD

- 1. Roasting
- 2. Grilling
- 3. Frying
- 4. Baking
- 5. Broiling
- 6. Poaching
- 7. Boiling

## XIV. BASIC COMMODITIES

- a. Flour
  - 1. Types of wheat
  - 2. Types of flour
  - 3. Uses of flour in food production
- b. Shortening
  - 1. Role of shortening
  - 2. Varieties of shortenings
  - 3. Advantages & Disadvantages of using different shortenings
- c. Fats & Oil Types, varieties
- d. Raising agents
  - 1. Classification of raising agent
  - 2. Role of raising agents
- e. Sugar
  - 1. Importance of sugar
  - 2. Types of sugar
  - 3. Cooking of sugar- (various stages)
  - 4. Uses of sugar
- f. Tea
- 1. Types of tea available
- 2. Preparing tea for consumption
- 3. Popular brands
- g. Coffee
  - 1 Types of coffee
  - 2 Preparing coffee
  - 3 Varieties of coffee blends
- h. Chocolate
  - 1. Manufacture of chocolates

- 2. Types of chocolates
- 3. Tempering of chocolates
- 4. White chocolates

#### i. Milk

- 1. Pasteurization
- 2. Homogenization
- 3. Types of milk. e.g. skimmed condensed
- 4. Nutritive value

### j. Cream

- 1. Processing of cream
- 2. Types of cream

#### k. Butter

- 1. Processing of butter
- 2. Types of butter

#### I. Cheese

- 1. Processing of cheese
- 2. Types of cheese
- 3. Classification of cheese
- 4. Cooking of cheese
- 5. Uses of cheese

#### XV. USE OF HERBS AND WINES IN COOKERY

#### XVI. KITCHEN STEWARDING

## FOOD & BEVERAGE SERVICE - I (THEORY)

## I. Introduction to catering

- 1. Different types of catering establishments,
- 2. Attributes of a waiter: Personal hygiene, punctuality, personality, attitude towards guests, appearance, salesmanship and sense of urgency.

## II. Staff organization

- 1. The principle staff of different types of restaurants, duties and responsibilities of a restaurant staff.
- 2. Types of restaurants: overview and key characteristics of coffee shop, continental restaurants, speciality restaurants, pubs, night clubs, discotheques, snack and milk bar.

## **III.** Operating equipments

- 1. Classification of crockery, cutlery, glassware, hollowware, flatware, special equipments.
- 2. Ancillary departments: Pantry, still room, silver room, wash-up and hot-plate.
- 3. Restaurant service: Misen scene, Misen place. Points to be remembered while laying a table, do's and don'ts in a restaurant, dummy waiter and its uses during service.

## IV. Different types of menu

- 1. Origin of menu, table d'hote menu, a la carte menu, French classical menu. Food and their usual accompaniments.
- 2. Breakfast: Types, menu for each type, terms used in the service of continental breakfast. Cover laying for continental and English breakfast.
- 3. Order taking procedures: In-person, telephone and door hangers.

### **V.** Types of service

1. Different styles of service, advantages and disadvantages

- 2. Floor / Room service: Meaning, Full & Partial room service, Breakfast service in room, tray & trolley set-up for room service.
- 3. Lounge service: Meaning, organization of lounge service.
- 4. Tea service: Afternoon tea and high tea, order of service.

## **ACCOMMODATION OPERATIONS (THEORY)**

## I House Keeping

- 1. Introduction
- 2. Role of housekeeping industry
- 3. Definition, importance & functions of housekeeping
- 4. Types of rooms & the significance
- 5. Personal attributes of housekeeping staff

## II. Organizational Framework of the department

- 1. Organizational chart in small medium and large hotel
- 2. Job description and job specification of executive housekeeper
- 3. Duties and responsibilities of housekeeping staff
- 4. Co ordinations of the departments

## III. Science of cleaning

- 1. Introduction
- 2. Principles and reasons for cleaning
- 3. Methods of cleaning
- 4. Different types of cleaning agents their selection and purchase
- 5. Cleaning equipments- selection, care and storage

#### IV. Cleaning of different areas

- 1. Cleaning of guest rooms (regular, weekly and spring cleaning)
- 2. Making the bed
- 3. Cleaning the bath room
- 4. Turn down service /second service
- 5. Spring cleaning procedure
- 6. Weekly cleaning of rooms
- 7. Environmental hygiene of guest room and public area
- 8. Guest supplies

#### V. Housekeeping procedures

- 1. Housekeeping control desk Role, importance and coordination
- 2. Preparing a room report
- 3. Types of key and key handling
- 4. Paging system and methods
- 5. Duty allotment
- 6. Checking VIP rooms

- 7. Briefing and de briefing
- 8. Lost and found procedures
- 9. Handling guest complaint
- 10. Maids cart/trolley

## VI. Linen management

- 1. Layout of linen room
- 2. Types of linen
- 3. Linen sizes
- 4. Responsibilities in linen room
- 5. Equipment used in linen room
- 6. Par stock, inventory, discard
- 7. Linen controls
- 8. Functions of uniform room/tailoring room

### VII. The laundry

- 1. Types of laundries
- 2. Handling guest laundries
- 3. Laundry equipments
- 4. Wallet service
- 5. Characteristics of launder able linen
- 6. Dry cleaning
- 7. Cleaning agents used in laundry
- 8. Laundry operations flow chart
- 9. Stain removal
- 10. Layout of laundry

## VIII. Care and cleaning of different surfaces

- 1. Floor and floor coverings
- 2. Wall surface and wall coverings
- 3. Metals
- 4. Glass
- 5. Plastics
- 6. Leather and rexin
- 7. Soft furnishing

## IX Safety and first aid

- 1. Concept and importance of safety
- 2. Insurance and liability concern
- 3. Potentially hazardous conditions
- 4. Safety awareness
- 5. Accidents and their prevention
- 6. Steps to be taken in the event of an accident
- 7. Safety rules
- 8. First Aid
- 9. First aid remedies
- 10. Fire safety

## X Flower arrangement /interior designing

- 1. Objectives of interior design
- 2. Basic types of design
- 3. Elements and Principles of design
- 5. Types of flowers, containers used and flower arrangements

#### SECOND SEMESTER

## **FOOD & BEVERAGE PRODUCTION – I (PRACTICAL)**

- 1. Identification and cuts of vegetables
- 2. Preparation of stocks White, Brown and Fish
- 3. Preparation of Sauces
- 4. Soups:
  - a. Cream vegetable, spinach, tomato greenpeas
  - b. Consomme Royale, Celestine
  - c National Vichyssoise, cabbage chowder
- 5. Eggs boiled, fried, poached, scrambled, omelettes.
- 6. Fish Fisho'rly a la nglaise, Colbert, poached, saumon grille, Florantine, mornay, pomfret meuniere, fish fingers
- 7. Poultry jointing chicken, poulet roti a l anglaise, poulet sauté chasseur, poulet Maryland, roast chicken, chicken a la king
- 8. Meat Fillet steak, tournedos, escalope, lamb stew, hot pots, grilled steak
- 9. Potatoes French fries, lyonnaise, sauté, mashed, cream, parsley, parsienne
- 10. Vegetable Veg. cooking, boiled, glazed, fried, stewed, braised
- 11. Salads and sandwiches coleslaw, Russian salad, potato salad, carrot, salad nicoise, fruit salad, waldrof salad, sandwiches varieties
- 12. Sweets honey comb mould, trifle, chocolate mousse, lemon soufflé, bread and butter pudding, caramel custard, albert pudding, Christmas pudding
- 13. Indian Dishes
  - a. Snacks dhokla, uppama, idly, wadas, samosa, paltice, cutlets
  - b. Breads chappaties, poories, parathas, bhaturas, missie roti, roomali roti, baki roti
  - c. Rice jeera pulao, veg. pulao, lime rice, alu ki thahari, yakhini pulao, prawn pulao, peas pulao, chicken biryani, muootn biryani, prawns biryani, veg. biryani, hyderabadi biryani, kashmiri pulao
  - d. Gravies (veg/ non veg) khorma (chicken, mutton veg.) shajahani, jal fraize, rogini chicken, rogan josh, chicken / mutton do pyaz, chicken chettinad, paneer malai kofta, palak paneer, butter chicken, aloo gobi, fish moilee, goan fish curry, macher jhol, dal makhani, dal thadka, mixed veg curry, pepper chicken, kadai chicken, mutton vindaloo,
  - e. Dry (veg./ non veg.) salads, raitas, foogath, bhaaji, bhujjia, kuchumber, fried bhindi, avail, brinjal bhurta, masala fried fish, karimeen pollichudhu
  - f. Sweets Gajjar hulwa, sheera, gulab jamun, boondhi ladoo, semiya payasam, pal payasam, badam/carrot kheer, jangri, shahi tukra, mysore pak, kesari, rasagullas, pumpkin hulwa.
  - g. Tandoor Naan, kulcha, roti, chicken tikka , fish tikka, sheek kebab, tandoori chicken, hariyali chicken/ fish tikka, tangdi kebab.

## FOOD & BEVERAGE SERVICE - I PRACTICAL

- 1. Identification of cutlery, crockery, glassware and miscellaneous equipments.
- 2. Serviette folds.
- 3. Laying and relaying of table cloths.
- 4. Cleaning and polishing / wiping of cutlery, crockery and glassware.
- 5. Carrying a light tray.

- 6. Carrying a heavy tray.
- 7. Carrying glasses.
- 8. Handling cutlery and crockery.
- 9. Manipulating service spoon and fork.
- 10. Service of water.
- 11. Arrangement of sideboard.
- 12. Table d'hote cover laying.
- 13. A la carte cover laying.
- 14. Practice of simple menu compilation.
- 15. Receiving the guests, presenting the menu, taking orders.
- 16. Service of Hors d'oeuvre.
- 17. Service of soup, fish, pastas.
- 18. Service of main course.
- 19. Service of salads.
- 20. Service of sweet.
- 21. Service of Cheese.
- 22. Service of non alcoholic drinks, tea and coffee.
- 23. Continental breakfast cover and tray set up.
- 24. English breakfast cover and tray set up.
- 25. Changing ashtray during service.
- 26. Presenting the bill.

## FRONT OFFICE (THEORY)

- I. The Hospitality Industry
  - 1. Introduction
  - 2. Definition of Hotels
  - 3. History of Hotels & accommodation industry
  - 4. Development & growth in India
- II Classification of Hotels
  - 1. Based on Size
  - 2. Based on location
  - 3.Based on facility & level of service
  - 4.Based on length of guest stay
  - 5. Based on tariff & plan
  - 6.Based on ownership
  - 7.Based on affiliation
  - 8.Based on market segment
  - 9. Supplementary & alternate lodging facility

**III Hotel Organisation** 

- 1. Importance of organistion
- 2. Purpose of organisation
- 3. Modals of Organisation
- 4.Organisation Chart
- 5. Areas, division, sub division & coordination with FO
- 6.Organisation of large hotels

## IV FO Organisation

- 1. F O & F O usages
- 2. Various sections of F O
- 3. Organisational Chart of F O Small hotels
- 4.Organisational Chart of F O Medium hotels
- 5.Organisational Chart of F O large hotels
- 6.Lobby
- 7. Equipments & other things

## V Lobby

- 1. Introduction
- 2. Size of the lobby
- 3. Bell desk
- 4.Travel Desk
- 5.Job description of bell boy
- 6.Job description of bell captain
- 7. Job description of Concierge
- 8.Job description of lobby manager
- 9. Handling of VIP
- 10.G.R.E

#### VI. F O Personal

- 1. Qualities of F O employee
- 2. Job description of F O Manager
- 3. Job description of Assistant F O Manager
- 4. Job description of Reservation assistant
- 5. Job description of Registration assistant
- 6. Job description of Information assistant

## VII. F O Operations

- 1. Guest cycle
- 2. Stages of guest cycle
- 3. Tariff & basis of tariff charging
- 4. Different types of room rates
- 5. Different types of rooms

## VIII. F O responsibility

- 1. Emergency situation
- 2. Hotel & guest security
- 3. Different types of complaints
- 4. Handling with a complaint
- 5. Safe deposit facility & lost & found

#### IX. Reservation

- 1. Advance room reservation
- 2. Reservation section of F O
- 3. Reservation form
- 4. Functions of reservation section
- 5. Modes of reservation
- 6. Types of reservation

- 7. Channels of reservation
- 8. Handling reservation requests
- 9. Various systems of reservation
- 10.Group reservation
- 11. Forecasting reservatio0n
- 12. Over booking
- 13. Preventing common reservation problems
- 14.Cancellation

## X. Registration

- 1. Pre registration
- 2. Guest arrival
- 3. Registration Procedure
- 4. G. R. C
- 5. Systems of registration
- 6.Rooming & Key issuing
- 7. Groups & crew
- 8.C form
- 9.No Show
- 10. Guest history

#### XI. Informations

- 1. Information section
- 2. Duties of Information assistant
- 3. Paging
- 4. Handling mail
- 5. Handling message
- 6. Types of information

## XII. Check out & account settlement

- 1. Departure Procedure
- 2. Method of settlement
- 3. Late check out
- 4. Express check out
- 5. Self check out
- 6. Duties of F O cashier
- 7. Presentation & settlement of bill

## XIII. Telephones

- 1. Equipments
- 2. Telephone skills
- 3. Qualities of Telephone operator
- 4. Telephone manners do's & donot's

## XIV. Yield Management

- 1. Strategies & Techniques
- 2. Occupancy ratios
- 3. Productivity Activity
- 4. Market share index
- 5. Weekly forecasting
- 6. Yield Management

## XV. Night auditing

- 1. Purpose
- 2. Job description of Night Auditor
- 3. Operating Modes
- 4. Night auditing process

## THIRD SEMESTER

## **NUTRITION HYGIENE AND SANITATION**

## A. Classification of microbes into bacteria, yeast, and molds

#### I. Bacteria

Morphology; shape, size, cell structure motility, spores

Requirements; food, temperature, time moisture, oxygen and ph on bacterial growth

Growth characteristics: growth phases

**Toxins** 

## II. Harmful effects of bacteria

Food borne illnesses

Food poisoning

Food infection

Food spoilage, putrefaction

## III. Prevention of food borne illnesses

Hygiene system to be followed

Commodity hygiene

Equipment hygiene

Work area hygiene

Personal hygiene

#### IV. Molds

Morphology

**Growth factors** 

Beneficial effects -cheese making and antibiotics

Harmful effects

Prevention and control of molds

#### V. Yeast

Morphology

Physiology & requirements for growth reproduction

Chemical changes brought about by yeast cells

Economic importance of yeast -alcoholic fermentation, bread making

Harmful effects and control

## VI. Role of microorganisms in the manufacture of fermented foods

Dairy products

Vegetable products

**Bakery products** 

Alcoholic beverages

Vinegar

Indian foods - Idli, Dhokla, Bhaturas

#### **B.** Disinfections

## I. Cleaning and disinfections

By heat

By chemicals (used in the hospitality industry, especially in the kitchen)

## II. Cleaning of food preparation area and equipment

## **III. Dishwashing**

Manual

Mechanical

Detergents used for this

## C. Food preservation

Factors conducive to food spoilage

Principles of preservation

## Preservation by:

Cold temperature (refrigeration, freezing)

Heat (pasteurization, sterilizing, canning)

Drying and dehydration

Chemical preservatives

Irradiation

#### D. Food adulteration

Food standards

Common adulterants

Test to detect adulterants

### E. Carbohydrates in foods

Uses of carbohydrates in food preparation

Change in starch on cooking

Gelatinization of starch

Factors affecting stiffness of starch gels in food preparation

Pectic substances - their role in preparation of jelly and jams

#### F. Fats

Types of fats and oils and their uses

Chemical composition of fats and oils

Rancidity: factors affecting rancidity, prevention of rancidity

Reversion; factors affecting reversion

Refining: steam refining, alkali refining, bleaching, and steam deodorization

Hydrogenation

Shortening value of different fats

## **H. Emulsions**

Theory of emulsification

Types of emulsions

**Emulsifying agents** 

Their use in food emulsion with special reference to mayonnaise

#### I. Proteins

Effect of heat on proteins: denaturation, coagulation, and effect of heat on milk,

cheese, egg, and meat.

Egg gels: stirred custard, baked custard, pie fillings and cream puddings Gelatin gels: properties of gelatin, hydration, sol formation, gel formation,

enzymatic hydrolysis, food application as in cold puddings, moulded) salads.

Milk proteins - coagulation of milk proteins

Egg foams:

- Characteristics of egg foam, different stages of egg foam formation; foam stability & factors affecting the stability of egg foams
- \_ Uses of egg foams: meringues, soufflés, omelettes, and foam cakes.

### J. Meat proteins:

Effect of cooking and post mortem changes

## K. Vegetables and fruits

- \_ Importance of vegetables and fruits in the diet
- \_ Pigments: effects of heat and processing on them and methods to retain the pigments\_ Flavor: their role in cookery and how to use it to optimum advantages
- \_ Turgor: effect of dressings, salts and sugar on the structure of vegetables, with special emphasis on salad greens
- Browning reaction, causes, desirable and undesirable effects in food preparation, prevention of undesirable browning.

## L. Food additives

- Intentional additives
- Need for additives
- \_ Types of additives
- Role of these additives (natural and synthetic) in modification of appearance in food preparation

#### M. NUTRITION

## I. Introduction

- \_ Definition of term "nutrition", nutrients
- Importance of food physiological, psychological and social function of food
- \_ Functions of nutrients in general

### II. Carbohydrates

- \_ Definition, composition, classification, mono, Di and poly saccharides
- \_ Functions of carbohydrates in the body
- \_ Dietary sources
- \_ Daily requirements
- \_ Effects of deficiency and excess

## III. Lipids

- \_ Definition
- \_ Functions
- Classification: saturated and unsaturated fats, plant and animal fats
- \_ Importance of poly unsaturated fatty acid; rancidity, hydrogenation
- \_ Dietary sources and requirements
- \_ Dangers of increasing fat in the diet
- \_ Effects of deficiency
- \_ Cholesterol and foods containing this
- \_ Effects of increasing cholesterol contents in the diet and factors increasing its level in Blood.

## IV. Energy

- Need for energy for voluntary and involuntary activities, Growth and SDA
- \_ RDA for energy
- \_ Dietary sources of energy
- Overweight/ obesity their health hazards

### V. Proteins

- \_ Definition
- \_ Composition
- \_ Classification based on nutritional quality (alone)
- Mutual supplementation to improve the quality of vegetable proteins with low budget
- \_ Functions
- Food / dietary sources
- Requirements; effects of deficiency and excess

## **VI Vitamins**

- \_ Classification of vitamins
- \_ Functions, sources and deficiency of fat soluble vitamins A, D, E, K
- Functions, sources &- deficiency of water soluble vitamins –
   Vitamin c, Thiamine, Riboflavin, Niacin, B 12, Folic acid

## VII. Functions and classification of minerals in general

Functions, food sources, requirements of calcium, iron, iodine, fluorine and na (sodium)

## VIII. Water

- \_ Importance of water in health
- \_ Water balance
- \_ Dehydration, heat cramps and methods to prevent the same

## IX. Nutritional losses upon cooking and the methods to prevent the same

- \_ Mechanical
- \_ Leaching
- \_ Enzymatic action
- Oxidation
- $_{-}$  Heat
- \_ Acid and alkalis

## X. Balanced diet

- \_ Definition
- \_ Importance of balanced diet
- \_ Quantity and quality depending on age, sex, occupation and climate

## XI. Menu planning - factors affecting meal

Nutritional aspect-using five food groups

## **QUANTITY COOKING**

- I. Practical aspects of quantity cooking
  - a. Mixing and combining of ingredients
  - b. Ratification of errors
  - c. Eliminating wastage
- II. Regional Indian cookery
  - a. Kashmiri Cuisine
  - b. Punjabi Cuisine
  - c. Bengali Cuisine
  - d. Awadh Cuisine
  - e. Maharashtrian Cuisine
  - f. Andhra Cuisine
  - g. Kerala Cuisine
  - h. Tamil Nadu Cuisine
  - i. Mangalorian Cuisine
  - j. Goan Cuisine
- III. Plate Presentation with appropriate garnishes and accompaniments
- IV. Buffet Presentation

## ADVANCED FOOD & BEVERAGE PRODUCTION - II (THEORY)

- I. LARDER
  - a. IMPORTANCE OF LARDER CONTROL
  - b. SECTIONS OF LARDER
  - c. DUTIES AND RESPONSIBILITIES OF LARDER CHEF
- II. KITCHEN MANAGEMENT
  - a. PRINCIPLES OF KITCHEN LAYOUT AND DESIGN
  - b. KITCHEN EQUIPMENTS
  - c. GARBAGE DISPOSAL
- III. VOLUME FEEDING
  - 3.1. INSTITUTIONAL & INDUSTRIAL CATERING
    - a. Types of institutional & industrial catering
    - b. Menu planning for institutional & industrial catering
  - 3.2 HOSPITAL CATERING

## 3.3 OFF PREMISES CATERING

- a. Hiring of equipment
- b. Menu planning
- c. Theme parties

## 3.4 QUANTITY PURCHASE & STORAGE

- a. Introduction to purchasing
- b. Purchasing system
- c. Purchase specifications
- d. Purchasing techniques
- e. Storage

## **INDIAN CONFECTIONARY**

- I. Fundamentals of Indian sweet cookery
- II. Basic Indian desserts
- III. Preparations of Indian confectionary under the guidance of professional demonstration
  - a. Peda
  - b. Halwa
  - c. Sweets in syrup
  - d. Milk based sweets
  - e. Cakes
  - f. Sweet Meat
  - g. Kheer
  - h. Puddings

#### FOURTH SEMESTER

## **ADVANCED FOOD & BEVERAGE PRODUCTION – II (PRACTICAL)**

#### I. FRENCH MENUS

MENU 1 Consommé Carmen

Poulet Saute Chasseur

Pommes Lorette Haricots Verts

Salade de Betterave

Brioche

Baba au Rhum

MENU 2 Bisque D'ecrevisse

Escalope De Vea Viennoise

Pommes Battaille Courge Provencale Epinards au Gratin. Gateau De Peche

MENU 3 CrËme Dubarry

Darne De Saumon Grille

Sauce Poloise Pommes Fondant

Petits Pois A La Flammande

French Bread Tarte au fruit

MENU 4 Veloute Dame Blanche

Cote De Pore Charcuterie Pommes De Terre A La CrËme Carottes Glace Au Gingembre

Salade Verte Harlequin Bread

Chocolate Cream Puffs

MENU 5 Cabbage Chowder

Poulet A La Rex Pommes Marquise

Ratatouille

Salade De Carottees et Celeri

Clover Leaf Bread Savarin Des Fruits

MENU 6 Barquettes Assort is

Stroganoff De Boeuf Pommes Persilles Salade De Chou-Cru

Garlic Rolls Crepe Suzette MENU 7 Duchesse Nantua

Poulet Maryland Croquette Potatoes Salade Nicoise Brown Dread

Pate Des Pommes

MENU 8 Kromeskies

Filet De Sole Walweska Pommes Lyonnaise Funghi Marirati Bread Sticks Soufflé Milanaise

MENU 9 Vol-Au-Vent De Volaille et Jambon

Homard Thermidor Salade Waldorf Vienna Rol1s

Mousse Au Chocolate

MENU 10 Crabe En Coquille

Quiche Lorraine Salade de Viande Pommes Parisienne

Foccacia CrËme Brulee

#### II. CHINESE MENUS

MENU I Prawn Ball Soup

Fried Wantons Sweet & Sour Pork Hakka Noodles

MENU 2 Hot & Sour soup

Beans Sichwan

Stir Fried Chicken & Peppers

Chinese Fried Rice

MENU 3 Sweet Corn Soup

Shao Mai

Tung-Po Mutton Yangchow Fried Rice

MENU 4 Wanton Soup

Spring Rol1s

Stir Fried Beef & Celery

Chow Mein

MENU 5 Prawns in Garlic Sauce

Fish Szechwan

Hot & Sour Cabbage Steamed Noodles

#### III. INTERNATIONAL MENUS

SPAIN Gazpacho

Pollo En Pepitoria

Paella

Fritata De Patata Pastel De Manzana

**ITALY Minestrone** 

Ravioli Arabeata Fettocine Carbonara

Polo Alla Cacciatore Medanzane Parmigiane

Grissini Tiramisu

GERMANY Linsensuppe

Sauerbaaten Spatzale

German Potato Salad

Pumpernickle Apfel Strudel

U.K. Scotch Broth

Roast Beef GREECE Soupe Avogolemeno

Yorkshire Pudding Moussaka A La

Glazed Carrots & Greque
Turnips Dolmas
Roast Potato Tzaziki
Yorkshire Curd Tart Baklava

Crusty Bread Harlequin Bread

## INDUSTRIAL, AIRLINES AND FAST FOOD CATERING

Unit I.

a. Types of food service facilities and their functions

b. Importance of transport catering

Unit II.

a. Importance of vending machine and disposables in mobile catering

b. Packaging – type and trends

Unit III.

a. Industrial canteen – Role and importance

b. Types of menu

c. Planning and layout

d. Cost control in Industrial canteens

Unit IV.

a. Flight catering - Introduction

b. Flight food production planning

c. Flight food production operation – Ground, on-board

d. Storage, re-generation and service

- a. Fast food catering Introduction
- b. Planning and layout
- c. Equipments
- d. Menu planning
- e. Advantages and disadvantages

## **BANQUETS AND BUFFETS**

- Banquet food
  - a. Pre-preparation
  - b. Cooking
  - c. Presentation
  - d. Service of food
  - e. Re-generating of food
- II. Categories of food
  - a. Salads
  - b. Classical starters
  - c. Canapés
  - d. Pates & terines
  - e. Mousses & soufflés
  - f. Mirror and platter presentation

## **MATERIALS MANAGEMENT**

- Unit I. Integrated materials / store management
  - a. Scope and objective
  - b. Purchasing management
  - c. Vendor selection and rating

## Unit II. Inventory Management

- a. Types of Inventory
- b. Inventory concept
- c. Levels of Inventory
- Unit III. Store layout and planning

## Unit IV. Storage system

- a. Storing
- b. Records and documents
- c. Inventory verification
- d. Stock adjustment
- Unit V. Inventory Management systems software used

## FIFTH SEMESTER

## ADVANCED BAKERY AND CONFECTIONARY

UNIT I. Bakery - Recipes and methods of preparation

1. Short Crust pastry

- 2. Laminated pastry
- 3. Choux pastry
- 4. Hot Water/Rough Puff pastry
- 5. Care to be taken while preparing pastry
- 6. Role of each ingredient
- 7. Temperature of baking pastry

### Unit II. Breads

- 1. Principles of bread making
- 2. Simple yeast breads
- 3. Role of each ingredient in bread making
- 4. Baking temperature and its importance

## Unit III. Pastry Cream

- 1. Basic pastry creams
- 2. Uses in confectionery

## Unit IV. Icing and Toppings

Unit V. Frozen Desserts

Unit VI. Chocolates

#### Unit VII. Demonstration of:

- Decorated Cakes.
- Gateaux
- International Breads
- Sorbets
- Parfaits
- Hot/Cold Desserts
- Gum pastry

#### ADVANCED GARDE MANGER AND CULINARY ARTS

Unit I. Vegetable Carving & Fruit carving

Unit II. Non-edible displays

- a. Ice carving
- b. Butter sculptures
- c. Aspic logo
- d. Chaud-Froid designs
- e. Tallow sculptures
- f. Thermo coal
- g. Wax

Unit III. Sandwiches and canopies

Parts, Filling, Spreads And Garnishes, Types, Making And Storing

## Unit IV. Charcutiere

- Sausages
- Forcemeats
- Marinades, Cures, Brines
- Bacon, Ham, Gammon
- Galantines
- Pates And Terrines
- Mousses And Mousselines

- Chaud Froid
- Aspic Jelly
- Non Edible Displays

## Unit V. Appetizers And Garnishes

- Classification
- Examples
- Different Garnishes

### FOOD BEVERAGE MANAGEMENT

- I. Cost Dynamics
  - a. Cost & Cost Accounting
  - b. Elements of Cost
  - c. Classification of Cost
- II. Sales Concepts
  - a. Various Sales Concept
  - b. Uses of Sales Concept
- III. Inventory Control
  - a. Importance
  - b. Objective
  - c. Method
  - d. Levels and Technique
  - e. Perpetual Inventory
  - f. Monthly Inventory
  - g. Pricing of Commodities
  - h. Comparison of Physical and
  - i. Perpetual Inventory
- IV. Beverage Control Purchasing
  - a. Receiving
  - b. Storing
  - c. Issuing
  - d. Sales Control Production Control
  - e. Standard Recipe
  - f. Standard Portion Size
  - g. Bar Frauds
  - h. Books maintained
  - i. Beverage Control
- 5. Sales Control
  - a. Procedure of Cash Control
  - b. Machine System
  - c. ECR
  - d. NCR
  - e. Preset Machines
  - f. POS
  - g. Reports
  - h. Thefts
  - i. Cash Handling
- 6. Budgetary Control
  - a. Define Budget
  - b. Define Budgetary Control

- c. Objectives
- d. Frame Work
- e. Key Factors
- f. Types of Budget
- g. Master Budget
- h. Budgetary Control
- 7. Variance Analysis
  - a. Standard Cost
  - b. Standard Costing
  - c. Cost Variances
  - d. Material Variances
  - e. Overhead Variances
  - f. Labor Variance
  - g. Fixed Overhead Variance
  - h. Sales Variance
  - i. Profit Variance
- 8. Labor Cost Control
  - a. Staffing
  - b. Payroll
  - c. Over time
- 9. Breakeven Analysis
  - a. Breakeven Chart
  - b. P V Ratio
  - c. Contribution
  - d. Marginal Cost
  - e. Graphs
- 10. Menu Merchandising
  - a. Menu Control
  - b. Menu Structure
  - c. Planning
  - d. Pricing of Menu.
  - e. Types of Menu
  - f. Menu is Marketing tool
  - g. Layout
  - h. Constraints of Menu Planning
- 11. MIS Reports
  - a. Calculation of actual cost
  - b. Daily Food Cost
  - c. Monthly Food Cost
  - d. Statistical Revenue Reports
  - e. Cumulative and non-cumulative

## RESEARCH METHODOLOGY

The student will be required to undertake a research on any topic related to hospitality

The length of the report may be 150 double spaced pages (excused appendices and annexure)

10% variation on either side is permitted.

### **Guidelines**

List of contents of the research

Chapter I - Introduction

Chapter II Scope, Objective, Methodology, and limitation of the research

Chapter III data analysis

Chapter IV results and discussion

Chapter V recommendation

Chapter VI annexure, exhibits, and bibliography

## **Submission of the report**

Three copies of the report have to be submitted before the due date as specified by the college. The original copies should be submitted to the university through the college concerned. The College copy is to be retained by the college and the personal copy should be duly signed by the faculty guide and Principal or HOD of the B Sc. HM & CA Department. The student should carry the personal copy to the Viva Voce

The Student should also carry the following:

- \_ Duly signed personal copy of the project
- \_ Examination Hall ticket
- \_ College Identity card
- \_ Dress code should be formal

## **FACILITY PLANNING AND KITCHEN DESIGNING**

## Unit I . Introduction

- a. Trends and influences
- b. Assessments of site potential and planning team
- c. Stages in operation

## Unit II. Flow pattern

Allocation of area - vegetable preparation, Pastry, Bakery, Butchery, Store, Hot kitchen

## Unit III. Equipments

- a. Selection and design
- b. Services
- c. Drainage and Sewerage
- d. Gas supply
- e. Steam
- f. Ventilation

## Unit IV. Facilities

- a. Provision of locker
- b. Rest rooms / Bunker
- c. Wash-up area
- d. Bathroom
- e. Toilets

Unit V. Financial institutions – Incentives and loans available Licenses required Designing for fire safety

Unit VI – Computer aided Kitchen designing

## HOTEL ACCOUNTING

## 01 INTRODUCTION TO ACCOUNTING

- A. Meaning and Definition
- B. Types and Classification
- C. Principles of accounting
- D. Systems of accounting
- E. Generally Accepted Accounting Principles (GAAP)

## **02 PRIMARY BOOKS (JOURNAL)**

- A. Meaning and Definition
- B. Format of Journal
- C. Rules of Debit and Credit
- D. Opening entry, Simple and Compound entries
- E. Practicals

## 03 SECONDARY BOOK (LEDGER)

- A. Meaning and Uses
- B. Formats
- C. Posting
- D. Practicals

#### **04 SUBSIDIARY BOOKS**

- A. Need and Use
- B. Classification

Purchase Book

Sales Book

Purchase Returns

Sales Returns

Journal Proper

**Practicals** 

#### **05 CASH BOOK**

- A. Meaning
- B. Advantages
- C. Simple, Double and Three Column
- D. Petty Cash Book with Imprest System (simple and tabular forms)
- E. Practicals

#### **06 TRIAL BALANCE**

- A. Meaning
- B. Methods
- C. Advantages
- D. Limitations
- E. Practicals

## **07 FINAL ACCOUNTS**

- A. Meaning
- B. Procedure for preparation of Final Accounts
- C. Difference between Trading Accounts, Profit & Loss Accounts and Balance Sheet
- D. Adjustments (Only four)

Closing Stock

**Pre-paid Expenses** 

**Outstanding Expenses** 

Depreciation

#### **08 FOOD AND BEVERAGE ACCOUNTS**

Cost concepts

- Nature of food & beverage business, recipe costing
- Menu costing
- Cost sheet

## 09 UNIFORM SYSTEM OF ACCOUNTS FOR HOTELS

- A. Introduction to Uniform system of accounts
- B. Contents of the Income Statement
- C. Practical Problems
- D. Contents of the Balance Sheet (under uniform system)
- E. Practical problems
- F. Departmental Income Statements and Expense statements (Schedules 1 to 16)
- G. Practical problems

## 10 INTERNAL AUDIT AND STATUTORY AUDIT

- A. An introduction to Internal and Statutory Audit
- B. Distinction between Internal Audit and Statutory Audit
- C. Implementation and Review of internal audit

## 11 DEPARTMENTAL ACCOUNTING

- A. An introduction to departmental accounting
- B. Allocation and apportionment of expenses
- C. Advantages of allocation
- D. Draw-backs of allocation
- E. Basis of allocation
- F. Practical problems

Note: use of calculators is permitted

## SIXTH SEMESTER

## PROJECT REPORT

The student will be required to undertake a research on any topic related to hospitality **Formulating** 

The length of the report may be 150 double spaced pages (excused appendices and annexure)

10% variation on either side is permitted.

#### Guidelines

List of contents of the research

Chapter I - Introduction

Chapter II Scope, Objective, Methodology, and limitation of the research

Chapter III data analysis

Chapter IV results and discussion

Chapter V recommendation

Chapter VI annexure, exhibits, and bibliography

## **Submission of the report**

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The original copies should be submitted to the university through the college concerned. The College copy is to be retained by the college and the personal copy should be duly signed by the faculty guide and Principal or HOD of the BHM Department. The student should carry the personal copy to the Viva Voce The Student should also carry the following:

- \_ Duly signed personal copy of the project
- \_ Examination Hall ticket
- \_ College Identity card
- Dress code should be formal

## **HOTEL REPORT**

After the completion of training the students shall immediately be submitting an industrial exposure training report within two weeks time. This Report shall also carry two hundred and fifty marks.

The marks shall be awarded by the concerned training coordinator of the college, based on the viva and the report submitted by the student. Each student has to have a certificate of successful completion of training.

### HOTEL SALES AND MARKETING

- 1. Introduction hospitality industry A profile size uniqueness complementary role of hospitality industry with other industry major participants in oranized sector key factors for success contribution to Indian economy growth potential.
- 2. Marketing basic concepts needs, wants, demand, exchange, transaction, value and satisfaction in hospitality industry marketing process marketing philosophies related application of concept in hotel service industry.
- 3. Marketing information system concepts and components internal record system result area) marketing intelligence system scope in hospitality business processes and characteristics managerial use MIS with special reference to rooms, restaurants banquets and facilities.
- 4. Marketing environment a basis for needs and trend analysis and marketing effectiveness SWOT analysis for hospitality industry of Micro and Macro environment
- 5. Product defining the hospitality products difference between good and services product levels of product generic, expected, augmented, potential tangible

and intangible products – product mix in hospitality business.

- 6. Branding basic concepts brand equity branding of hotels.
- 7. Pricing of hospitality concepts and methodology
- 8. Integrated marketing communication SMMR model steps in developing effective communication plan communication mix direct marketing tele marketing advertising sales promotion and publicity.
- 9. Principles and practice of hospitality selling Selling process AIDA model ORAM guest as sales force.
- 10. Marketing arithmetic ratio planning AID sales.

#### **HUMAN RESOURCES MANAGEMENT**

## I. Planning

Planning personnel function

Personnel management environment in India

Functions and operations of personnel office

Manpower Planning

Macro Level scenario of human resource planning

Concepts and process of human resource planning

Methods and techniques – Demand forecasting

Methods and techniques- supply forecasting

## II. Job Analysis and Job Design

Job Analysis

Job Description

Job Specification

Job Evaluation

Job Evaluation Methods

Job Design

#### III. Action Areas

Selection and Recruitment

Induction and Placement

Performance Appraisal

Performance Appraisal Methods

Transfer Promotion and Reward

Polices

Training and Development

Off the job training methods

On the job training methods

### **IV.Measurement in Human Resource Planning**

**Human Resource Information System** 

**Human Resource Audit** 

**Human Resource Accounting** 

## V. Human Resource Development

- \_ Introduction to Human Resource Development
- \_ Evolution and Importance of Human Resource Management
- \_ Human Resource Development
- \_ HRD Culture and Climate
- HRD and Organizational Development

#### **VI.Personal Process**

- \_ Inter Personal Processes
- \_ Learning
- \_ Perception
- \_ Stress and Coping
- \_ Intra personal Process
- \_ Helping

- Communication
- \_ Interpersonal Styles

## **VII.Group Process**

- \_ Group Formation and Group Process
- \_ Organizational Communication
- \_ Team Development and Functioning
- Conflict Collaboration and Competition

## **VIII.Union and Unionists**

- \_ Trade Union Development and function
- \_ Trade Union Structures and Trade Union Recognition
- \_ White Collar and Management of Trade Unions
- \_ Management and Employers Association

### **IX.Conflict Resolution**

- \_ Dynamics of Conflict and Collaboration
- \_ Nature and Content of Collective Bargaining
- \_ Negotiation Skills
- Role of Labour Administration Conciliation, arbitration and Adjustication

## X.Worker's Participation in Management

- \_ Evolution, Structure and Processes
- \_ Design and Dynamics of Participative Forums
- \_ Strategies and Planning for Implementing Participation

## XI.Human Engineer and Research

- \_ Meaning and Definition
- \_ Work Measurement
- \_ Work Improvement
- \_ Method Study
- \_ Motion Study
- \_ Time Study
- \_ Human Factor Engineering and Research

#### TRAINING AND DEVELOPMENT

#### Module I

Training process an overview; Training and development; Learning and skill acquisition; Role, responsibilities and challenges to training managers-Relationship between HRD and business strategies; Skill inventory; Scanning the environment for training areas; Organizational analysis for training.

#### Module II

Organisation and management of training function; Learning process; Learning and Knowledge management; Various tools and models.

#### Module III

Training climate and pedagogy – developing training modules – training methods and techniques- facilities planning and training aids.

#### Module IV

Technical training – training for TQM – attitudinal training – training for management change – training for productivity – training for creativity and problem solving – training for leadership and training for trainers. Training communication- Training evaluation – evaluation methods – cost benefit analysis.

#### Module V

Management Development (MD): objectives of Management Development; Methods of Management Development; Various models of management development.

#### **Annexure – Reference Books**

- Modern Cookery Volume 1 Thankam Philip, Orient Logman
- Theory of catering Kinton and Cesrani
- Food Preparation Theory Eva Medwid
- Practical Professional cookery Croknell, McMillon
- Prashad Cooking with Indian Masters Kalra, Elite Publishers
- International confectioner Virtur and Co.
- The Professional French Pastry
- Larouse Gastronomy, Hamlyn Publising
- Taste of India, Madhur Jaffrey, Rupa Publication
- Principles of Baking Naynne Wiley
- Practical butchery Isaac Pitman
- Food & beverage Service Lillicrap, Arnold publications
- Modern Restaurant Service John Fuller, London
- The new Professional Chef, CIA
- Creative art of garnishing
- "successful Event Management" 2nd edition, Anton shone, Pryn proxy
- Event planning Allen J, Etobicoke
- Systematic layout planning Richard Muther Cahners books, division of sahners
- publishing company, Inc. 89 Franklin Street, Boston.U.S.A
- Food Service Planning: Layout & Equipment: Lendal H Kotschevar,
   Margaut E Terrell
- Management Operations & Research: N Satyanarayana Lalitha Raman
   Himalaya Publishing House
- Principles of Marketing Philip Kotler & Abraham Koshi.
- Principles of Marketing Namatha Kumari.
- Fundamentals of Marketing Tapan Pandey, Buckley R and Caple, Jim,
- The Theory and Practice of Training, Kogen & Page,1995.Lynton R
   Pareek, U,
- Training for Development, Vistaar, New Delhi 1990.Peppar, Allan D,
- Managing the Training and Development Function, Gower, Aldershot, 1984.
- Training Interventions: Managing Employee Development, IPM, London, 1992.
- House keeping operations, design and management Malani singh and jaya B george
- Hotel housekeeping training manual Sudhir Andrews
- Hotel house keeping management and operations

- Accommodation operations management S.K. kaushal, S.N. Gautham
- Hotel house keeping operations &management G. Raghubalan, Smartee Raghubalan
- Professional management of housekeeping operations, Thomas J.A. Jones