B.COM. (HONOURS) PROGRAMME FACULTY OF COMMERCE THE MAHARAJA SAYAJIRAO UNIVERSITY OF BARODA

DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES

SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE,
FATEHGUNJ, VADODARA.

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SYLLABUS

F.Y.B. COM (HONOURS)

(Semester I and Semester II)



DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA.

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		В	S.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
YE Semes	AR	1	[ACE 1102] ELINDAMENTALS OF ACCOUNTING	CREDITS	3 45
OBJECTIV	/ES		part basic accounting knowledge as applicable to business and developing gener iency in the area of Accounting.	al	
			COURSE CONTENT / SYLLABUS		
UNIT-	.1	A)	Accounting: An Overview: Evolution, Definition, Scope, Basic terminology, Rule of Debit and Credit, Accounting equation Vs Traditional approach, Accounting and Book keeping, Branches of Accounting, System of Accounting, Users of Accounting information.		12 hrs.
		B)	Accounting Framework: Concepts, Conventions, Standards, Policies	'	113.
		C)	Accounting Cycle: Journal, Ledger, Trial Balance, Adjustments, Final Accounts		
		D)	Reading of Ledger Accounts		
UNIT-I	II		Introduction to Accounting Standards: Meaning, Formation, Preface, Indian and International Scenario. Capital and Revenue Items Financial Statements of Sole Proprietorship & Partnership Firms (Manufacturing and Trading Concerns)		11 hrs.
UNIT-I	II	B) C)	Average Due Date and Account Current Voyage Account Accounting in Computerized Environment: Manual Vs Computerized Accounting Accounting from Incomplete Records: Introduction, Ascertainment of Profit by Capital Comparison, Statement of Affairs and Determination of Profit, Preparation of Final Accounts from Incomplete records	າg _ເ	11 hrs.
UNIT-I	v	A) B)	Insurance Claims for Loss of Stock and Loss of Profit Policy Self Balancing Ledgers: Meaning, Advantages and Types of Ledgers, Preparatio of Control Accounts, and Ledger Adjustment Accounts		11 hrs.
			REFERENCES	ı	
1 Ad	vanc	ed Acco	ounting Vol. I & II by R. L. Gupta and M. Radhaswamy (S Chand Publication)		
2 Fin	anci	al Acco	unting by P. C. Tulsian, (Pearson)		
3 Ad	vanc	ed Acco	ounting by S. Kr. Paul (New Central Book Agency Private Limited)		
4 Ad	vanc	ed Acco	ountancy Vol I by S. N. Maheshwari (Vikas Publishing House).		
5 Mc	oderr	n Accou	ınting Vol. I & II, by Hanif and Mukherjee (TMH)		



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YEAR 2016-2017

ACADEMIC

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		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
Ser	YEAR mester	I CORE COURSE CRED I [CBM 1102] FOUNDATIONS OF MANAGEMENT HOU		
OBJE	CTIVES	To develop basic understanding about management and various functional areas within torganization, and also to develop insight about challenges in the field of management in a century.		
		COURSE CONTENT / SYLLABUS		
		AN INTRODUCTION TO MANAGEMENT		
UNIT-I		Definition-Nature and Scope –Management as an Art/Science-Management as a Profession-Management Levels-Roles and Skills of Managers.	12 hrs.	
		AN OVERVIEW OF FUNTIONAL AREAS OF MANAGEMENT		
UNIT-II		Human Resource Management-Marketing Management-Production Management-Materials Management-Inventory Management.		
		MANAGERIAL FUNCTIONS		
UN	IIT-III	Planning-Organising-Directing-Controlling- Management By Objectives (MBO) - Delegation and Decentralisation of Authority.	11 hrs.	
		CONTEMPORARY ISSUES IN MANAGEMENT		
UN	IT-IV	Total Quality Management (TQM)-Conflict Management-Corporate Social responsibility - Ethics in Management-Management Challenges in the 21 st Century.	11 hrs.	
		REFERENCES		
1	Koontz	and Weihrich, (2003)5 th edition, Essentials of Management, Tata McGraw Hill.		
2	L.M. Pr	asad (2002) 6 th edition, Principles of Management, Himalaya Publishing House.		
3	Philip k	otler, Principles of Marketing, Pearson Education.		
4	Monna	ppa and Saiyadinn, Personnel Management, Himalaya Publications.		
5	Bhat, S	.K. (2010) Total Quality Management, Himalaya Publishing House Pvt. Ltd.		
6	Y.K.Bhu	ushan (2008) 18 th Revised Edition, Business Organisation & Management, Sultan Chand & S	ons.	



ACADEMIC YEAR 2016-2017

DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA.

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P COM (HONOLIPS) PROCEDAMME (High

		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)			
	YEAR	I CORE COURSE CREE	DITS 3		
Sen	nester	I [CBM 1103] ORGANIZATIONAL STRUCTURE AND DYNAMICS HOU	JRS 45		
OBJEC	CTIVES	To develop basic awareness about the Organisational Structure, it's Process and its dynar	nics,		
		the knowledge of which is highly essential among students of commerce discipline.			
		COURSE CONTENT / SYLLABUS			
		AN INTRODUCTION TO ORGANISATION			
		Organisation: Meaning, Importance - Relationship: Organisation Theory, Organisation	12		
UN	NIT-I	Design/Structure, Organisation Culture, Organisation Change – Organisation Theory:	hrs.		
		Stages (Approaches) of Development of Organisation Theory.			
		PRINCIPLES OF ORGANISING			
		Span of Management: Meaning, Determinants of Span of Management – Delegation &	11		
UN	IIT-II	Decentralisation: Meaning and factors affecting Authority Delegation and	hrs.		
		Decentralisation.			
		ORGANIZATION DESIGN/ STRUCTURE			
UN	IT-III	Organization Structure: Functional, Divisional, Hybrid and Matrix Structures, Meaning, Advantages, Disadvantages and Suitability.			
		ORGANISATION CONTROL AND ORGANISATION CHANGE			
		Organisation Control: Concept, Process and design of control system - Organisation	11		
UN	IT-IV	Change: Resistance to change, Process of change and dealing with and managing	hrs.		
		change.			
		REFERENCES			
1	James /	A. F. Stoner, R. Edward Freeman and Daniel R. Gilbert (2008) 6 [™] Edition; Management; PH ON].	I		
2		uinal (2008); Organisation Structure and Design; Excel Books.			
3		and Weihrich et al. (2003) 5 th Edition; Essentials of Management; Tata McGraw Hill.			
4		rasad (2002) 6th Edition; Principles of Management; Himalaya Publishing House.			
5		pathi and P N Reddy (2008); Principles of Management; Tata McGraw Hill.			
6	Y. K. Bh Sons.	nushan (2008) 18 th Revised Edition; Business Organization and Management; Sultan Chand	&		
7		ao and V Hari Krishna (2009); Management Text and Cases; Excel Books.			
8	Stephe	n P. Robins, Mary Coulter and Neharika Vohra (2010); Management; Pearson.			
		<u> </u>			



ACADEMIC YEAR

2016-2017

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		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
YEA	\R	I CORE COURSE CRED	oits 3	
Semeste	er	I [BEC 1104] FUNDAMENTAL OF ECONOMICS	IRS 45	
OBJECTIVE	S	The expected outcome of this paper is, to provide students with conceptual understanding Economics and create a knowledge base that will facilitate higher learning and analysis in		
		field.		
		COURSE CONTENT / SYLLABUS		
		FOUNDATION OF ECONOMICS		
UNIT-I		Definitions of Economics - Concepts : Value, Price, Competition, Equilibrium - Growth &	12	
ONIT-I	Development Economic systems		hrs.	
		THEORY OF DEMAND AND SUPPLY		
UNIT-II		Law of Demand - Utility analysis - Law of Supply - Cost & Revenue Concepts - Markets		
		THEORY OF DISTRIBUTION		
		NATIONAL INCOME	11	
UNIT-III		Factors of Production - Theory of Marginal productivity - Circular flow - National Income	hrs.	
		: Concept & Measurement		
		BASICS OF ECONOMIC ENVIRONMENT		
UNIT-IV		Money & Banking - Public Finance - International Trade	11 hrs.	
		REFERENCES		
1 H.L.	Ah	uja - Advanced Economic Theory		
		witt & Verma - Elements of Economic Theory		
		muelson & William D. Nordhaus – Economics		
4 D.M	. M	ithani - Managerial Economics		



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		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
,	YEAR	I CORE COURSE CREE	DITS	3
	ester	I [BNK 1101] INDIAN BANKING SYSTEM	JRS	45
OBJECT	TIVES	The objective of this paper is to give the basic understanding of the Indian Banking System	n abo	1
		its operations.		
		COURSE CONTENT / SYLLABUS		
		RESERVE BANK OF INDIA		-
		Reserve Bank of India (RBI); its constitution, General working, Conventional and	1	2
UNI	T-I	Promotional functions, Objectives and instruments of monetary policy .'H' theory of		s.
		money supply. Types of money and measures of money supply.		
	-	BUSINESS OF BANKING:		
UNIT-I	T-II	Regulation of banking business in India. Various provisions under Banking Regulation	1	1
0.11		Act, 1949, Permitted and Prohibited activities of banks in India.	hr	S.
		FORMS OF BANKING SYSTEMS IN INDIA		
		Branch banking and unit banking; General features, Merits and limitations. Present		
UNIT	T_1111	banking and institutional structure; Role, Functions and Working of Scheduled	1	1
O.V.	• • • •	Commercial banks, Cooperative credit system, All-India Financial Institutions and State	hr	S.
		level financial institutions.		
		BANKING OPERATIONS:		
		Deposits: Opening, operations and closure of different types of bank deposit accounts,		
		KYC norms, Mandate and Power of Attorney, Facility of nomination, Deposit Insurance.		
		Advances: Principles of sound bank lending, Types of securities. Methods of charging		ļ
UNIT	Γ-IV	various securities. Features, merits and de-merits of various types of bank advances;	1 .	1
		viz Loans, Overdraft, Cash credit and Bill discounting. Concept of Foreign Exchange,	'''	S.
		Types of transactions and various rates of exchange, Methods of Quotations and		
		Calculation Mechanisms.		
		Current issues and challenges in Banking.		
<u> </u>	2.81.7	REFERENCES		
		shney& D K Mittal Indian Financial System Published by Sultan Chand & sons		
		chiraju Indian Financial System Published by Vikas Publishing House Pvt. Ltd.		
		Ihani Marketing of Financial Services Published by Himalaya. V Pathak. Indian Financial System Published by Pearson Education (Singapore) Pvt. Ltd.		
		an. Indian Financial System by Tata McGraw-Hill Publishing Company Limited.		
J 1	(X11)	an matan i maneral system by rata meetaw thin rabiishing company climited.		



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	B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
YEAR	I CORE COURSE	CREDITS	3
Semester	I [CPR 1101] ELEMENTS OF COOPERATION	HOURS	45
OBJECTIVES	To create awareness among the students regarding the basic concepts, theories and process.	rinciple	es of
	COURSE CONTENT / SYLLABUS		
	INTRODUCTION TO COOPERATIVES		
UNIT-I	Concept, Definition and Characteristics of Cooperative Form of Organization, Cooperatives and Other Forms of Business Organizations, Significance of Cooperation		12 nrs.
	PRINCIPLES OF COOPERATION		
UNIT-II	Rochdale's Principles, Schulze-Delitzsch and Raiffeisen Principles, Principles of Cooperation by ICA		11 nrs.
	GENESIS OF COOPERATIVE MOVEMENT		
UNIT-III	Cooperative Movement in Pre and Post Independence Period, Recent Developments in Cooperatives	n	11 nrs.
	REGISTRATION, ORGANISATION, AND MANAGEMENT OF COOPERATIVES		
UNIT-IV	Registration of Cooperative Societies, Power and Functions of Registrar of Cooperative Societies, Powers and Functions of Board of Directors		
	REFERENCES	ı	
1 K Ravi	chandran - Theory of Cooperation		
	adan - Cooperative Movement in India		
3 T.N. H	ajella - Principles, Problems & Practice in Cooperation		



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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
٠,	YEAR	I	CORE COURSE	CREDITS	3
Sem	ester	I	[STA 1105] BUSINESS STATISTICS & MATHS	HOURS	45
OBJECT	TIVES	Тор	provide a basic understanding of statistics and mathematics related to commerce	2.	
			COURSE CONTENT / SYLLABUS		
		BAS	SIC CALCULUS		
UNI	IT-I	B) C)	Concept of Limit and Continuity: Evaluation of Limit, Working rules of Limit Concept of Derivatives: Examples, Concept of Slope, and Rate of Change Applications of Derivative in Business Concept of Integration		12 nrs.
UNI	T-II	A)			11 nrs.
		BIV	ARIATE DISTRIBUTION		
UNIT-III		A)	Correlation: Scatter diagram, Karl Pearson's Correlation Coefficient and Rank Correlation Regression Analysis: Simple Linear Regression Applications of Correlation and Regression in Business		11 nrs.
			DBABILITY THEORY		
UNIT-IV		A)	Basic Concepts of Probability Baye's Theorem Random variable: Its Expectation		11 nrs.
			REFERENCES		
4 -					
			als of Statistics by D.N. Elhance		
			1ethods by S.C. Gupta		
			atistics by J.K. Sharma		
			athematics by M.C. ChakrabortiH R Machiraju Indian Financial System Published	by Vikas	
H	rublish	ing F	louse Pvt. Ltd.		



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	B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)					
YEAR	I CORE COURSE CRED	ITS 3				
Semester	I [ENG 1116] BUSINESS COMMUNICATION – I	RS 45				
OBJECTIVES	Understand the basic concepts and practices of communication skills; Develop linguistic					
	competence; To Listen, Read and speaking in various business situations and contexts.					
	COURSE CONTENT / SYLLABUS					
	FUNDAMENTALS OF COMMUNICATION					
UNIT-I	Definition / Objectives, Characteristics of Business Communication / Components, Process of communication, Barriers / Overcoming Barriers, Types of Communication – i) Verbal and Non verbal communication ii) Oral and Written communication, Formal and Informal Networks of Communication					
	LISTENING AND READING SKILLS	·				
	Listening: i) Definition and process of listening ii) Types of listening.					
	Comprehension of unseen passages.	11 hrs.				
	Reading: Types of Reading: Skimming and scanning. (Text for Reading: Stay Hungry					
UNIT-II	Stay Foolish by Rashmi Bansal)					
	The Believers: i) The Book of Job. ii) Rock with it, Roll with it.					
	The Opportunists: i) Tripping Along ii) Bloom and Grow.					
	The Alternate Vision: i) The Art Of Giving ii) Small Is Beautiful					
	BUSINESS CORRESPONDENCE: TRADITIONAL AND CONTEMPORARY					
	Letter Writing: Format and layouts of business letters.					
UNIT-III	Business Letters: Trade Inquiries, , Quotations, Purchase Orders, Complaint and Adjustment, Memorandum, E-mails, Effective Short Business Messages.(SMS), Etiquettes and Netiquettes	11 hrs.				
	Report Writing: Manuscript report, Brief manuscript report.					
	REFERENCE SKILLS AND LANGUAGE DEVELOPMENT					
UNIT-IV	Note taking/Note Making, Bibliography skills (MLA style), Dictionary Skills, Phrasal Verbs and Idioms	11 hrs.				
	PRESCRIBED TEXTS					
-	dar, Aarti and O. P. Juneja. <i>Business Communication: Techniques and Methods</i> . Orient Blac bad. 2010.	kswan				
	J. P., Anshu Surve, Swarnabharati and Asma Bahrainwala. <i>Business Communication: Basic and Practices</i> . Orient Blackswan: Hyderabad. 2011					
3 Bansal	Rashmi, <i>Stay Hungry Stay Foolish</i> . West land, CIIE, IIM Ahmedabad.2008.					

	RECOMMENDED READINGS
1	P N Varshney& D K Mittal Indian Financial System Published by Sultan Chand & sons
2	Achar Deeptha, et al. Basics of Academic English I. Orient Blackswan: Hyderabad. 2012.
3	Achar, Deeptha, et al. English for Academic purposes Book-1. University Granthnirman Board, Ahmedabad. 2011.
4	Achar Deeptha et al. English for Academic purposes Book-2. University Granthnirman Board: Ahmedabad: Ahmedabad. 2011.
5	Courtland I. Bovee, John V. Thill and Barbara E. Schatzman. Business Communication Today. Pearson Education. 2008.
6	Jha Madhulika and Shekhar Shashi, A Course in Business Communication. Orient Blackswan: Hyderabad. 2010.
7	Kaul, Asha. Business Communication. Prentice-Hall of India Pvt. Ltd.: New Delhi. 2004.



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		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)				
YEAR	I	CONE COOKSE	EDITS	3		
Semester	II	[ACF 1203] FINANCIAL ACCOUNTING	OURS	45		
OBJECTIVES		mpart basic accounting knowledge as applicable to business and developing general ficiency in the area of Accounting.				
		COURSE CONTENT / SYLLABUS				
	A. A	Advanced Accounts of Partnership Firm - I				
		Admission of a Partner, Retirement and/or Death of a Partner, (Including Simultaneous admission and retirement)				
	В. А	Advanced Accounts of Partnership Firm - II		12		
UNIT-I		Dissolution of Partnership firm, Gradual Realisation of Assets and Piece meal, Distribution of Cash, Surplus Capital Method, Maximum Loss Method (Garner Vs Murray Rule)		hrs.		
	c . :	Sale and Conversion of Partnership Firm				
		Purchase Consideration, Journal, Ledger and Balance Sheet				
	A. Hire Purchase and Installment Purchase System					
UNIT-II		Meaning of Hire Purchase Contract, Legal Provisions, Accounting Treatment in the books of Hire Purchaser and Hire Vendor, Meaning of Installment system, Difference between Hire Purchase and Installment Purchase system, Repossession of Goods, Accounting Entries, Books of Buyer and Seller		11 nrs.		
	В. Е	Branch Accounts		ı		
		Meaning, Objectives, Types of branches, Preparation of Branch Accounts, Debtors system and Stock and Debtors System				
	Α. (Consignment Accounts				
UNIT-III		Meaning, Features, Concepts, Distinction between Consignment and Sale, Types of Commission, Valuation of Unsold Stock, Goods-in- Transit, Abnormal Loss, Normal Loss, Accounting Methods (Cost and Invoice Price), Journal Entries, Ledger Accounts in the Books of Consignor and Consignee		11 hrs.		
	В.	Joint Venture				
		Meaning, Features, Difference between Joint Venture and Partnership, Methods of Accounting, Separate set of Books, Record in Co-Venture's books and Memorandum Method, Journal and Ledger				

UI	NIT-IV	A. Accounting for Not for Profit Entities Meaning, Features, Special Terms, Preparation of Receipts and Payment Account, Income and Expenditure Account and Balance Sheet	11 hrs.
		B. Final Accounts of Professionals	
		REFERENCES	
1	Advan	ced Accounting Vol. I by R. L. Gupta and M. Radhaswamy (S Chand Publication)	
2	Financ	ial Accounting by P. C. Tulsian, (Pearson)	
3	Advan	ced Accounting by S. Kr. Paul (New Central Book Agency Private Limites)	
4	Advan	ced Accountancy Vol I by S. N. Maheshwari (Vikas Publishing House).	
5	Moder	n Accounting Vol. I by Hanif and Mukherjee (TMH)	



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Faculty of Commerce

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ACADEMIC YEAR 2016-2017

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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)			
	YEAR	I	CORE COURSE	CREDITS	3	
Sen	nester	II	[CBM 1204] ORGANIZATIONAL BEHAVIOUR	HOURS	45	
OBJEC	CTIVES	stud and	develop insight about challenges in the field of management in 21st century, and action develop insight about challenges in the field of management in 21st century, and action developments about workplace dynamics; To provide an understanding of the basic concept techniques in the field of human behaviour at the individual, group and organization the changing global scenario.	ts, theo	rie	
			COURSE CONTENT / SYLLABUS			
			RODUCTION TO ORGANISATIONAL BEHAVIOUR (OB) ndations of OB: The Human Relations movement, Concept and Nature of OB, goal		12	
UNIT-I		of OB, Contributing disciplines to OB, the SOBC Model to understanding OB, Challenges and opportunities in OB.				
		FOUNDATIONS OF INDIVIDUAL BEHAVIOUR ANALYSIS				
UN	IT-II	a) Perception: Perceptual process, social perception, Impression management; b) Motivation: Application of Motivation concepts at work place. c) Learning and Reinforcement, Behaviour Modification; d) Personality, Attitudes, Values and emotions.				
		FOL	JNDATIONS OF GROUP BEHAVIOUR			
UNIT-III		mal Inte	cept of Group and Group Dynamics, Group Norms, Cohesiveness, Group Decision king, Group Development Stages. Ergroup Behavior: Conflict and Conflict management, Leadership, Communication, yer and politics, Characteristics of Effective teams.		11 nrs.	
		ORG	GANISATIONAL SYSTEM & CONTEMPORARY ISSUES IN OB			
UNI	IT-IV	_	anisational Culture. Work Stress, Organizational change, Organizational elopment, Learning Organizations, Other issues.		11 nrs.	
			REFERENCES			
1	H.L. Ah	uja -	Advanced Economic Theory			
	•		Robins, "Organisational" Behaviour", PHI Learning / Pearson Education, 11 th edition	n, 2008	· .	
			s, "Organisational Behaviour", McGraw Hill, 11 th Edition, 2001.			
			ppa. Organisational Behaviour,			
	P. Sub edition		o. "Organisational behaviour Text Cases and games", Himalaya Publications, 2 3	rev ا	ise	

Udai Pareek, Understanding Organisational Behaviour, 2nd Edition, Oxford Higher education, 2004.



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	VEAD	. 1	B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)				
Sei	YEAR mester	1	[CRM 1205] DRODUCTION & MATERIALS MANAGEMENT	CREDITS	3		
	iiestei		[65.0.200]656667660712	HOURS	45		
OBJE	CTIVES	To de	evelop fundamental awareness about the materials and production/ operations				
		mana	agement, its Processes and its significance, knowledge of which is highly essential	amon	g		
		stude	ents of commerce discipline				
			COURSE CONTENT / SYLLABUS				
		AN IN	NTRODUCTION TO MATERIALS MANAGEMENT				
		Mate	rials Management: Meaning and Definition, Areas/Scope, Objectives a	nd	12		
UI	NIT-I	Importance of Materials Management – Problems: Problems of Materials Management					
		 Planning: Materials Planning and Budgeting. 					
		PURC	CHASING FUNCTION				
UN	NIT-II	Purchasing: Meaning, Principles of Right purchasing, Purchase Procedure - Purchasing					
OIIII-II		and Corporate Planning.					
		AN IN	NTRODUCTION TO PRODUCTION/OPERATIONS MANAGEMENT				
		Production Management: Meaning, Objectives and Scope of Production/Operations					
UN	IIT-III	Management – Functions and Objectives of Production System – Production					
		Management Problems.					
		PROD	DUCTION/OPERATIONS PLANNING AND CONTROL				
UN	IIT-IV		uction Planning: Meaning, Planning Procedure – Production Control: Meaning,		11 hrs.		
		Objectives, Factors determining production control procedure – Functions of Production Planning and Control					
		Produ	REFERENCES				
1	NA NA V/-	arma	Materials Management; Sultan Chand & Sons.				
2			ma (2001) Production Management; A B D Publishers, Jaipur. vala and D. R. Patel (2010); Production and Operations Management; Himalaya	Public	hing		
٦	House.		and and b. it. I ater (2010), I roduction and Operations Management, Illinalaya	ומווטו	g		
4			n (2008) 18 th Revised Edition; Business Organization and Management; Sultar	Chan	d &		
	Sons.						



The Maharaja Sayajirao University of Baroda Faculty of Commerce

B.COM. (HONOURS) PROGRAMME

DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES
SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE,
FATEHGUNJ, VADODARA.

		EHGUNJ, VADODARA. Pphone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com			
		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)			
YEAR	I	CORE COURSE	CREDITS	3	
Semester	II	[BEC 1203] BUSINESS ECONOMICS	HOURS	45	
OBJECTIVES		expected outcome of the course is to prepare students for practical application of eal life business situations.	f econor	nics	
		COURSE CONTENT / SYLLABUS			
	INT	RODUCTION			
UNIT-I		ure & Scope of Business Economics Planning - Application of economic theory to iness practice - Decision making & forward planning		12 nrs.	
	DEI	MAND AND REVENUE ANALYSIS			
UNIT-II	Demand Function, Demand Estimation - Demand Elasticities - Demand & Revenue relationships				
	PRO	DDUCTION AND COST ANALYSIS		11	
UNIT-III	Production Function - Concept of maximization & optimization, Production Analysis - Supply Elasticities - Cost Function & Cost output relationships - Break even analysis				
	INV	ESTMENT ANALYSIS			
UNIT-IV	Time value of money - Types of Investment - Risk – return relationship - Methods of Investment evaluation				
	•	REFERENCES			
1 R L Va	rshne	y & Maheshwari – Managerial Economics			
	•	Managerial Economics			
		Phillip Young – Managerial Economics			
4 Ravino	dra Dh	nolakia & Ajay Oza – Microeconomics for Management Students			



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B.COM. (HONOURS) PROGRAMME
DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES

ACADEMIC YEAR

	તમ પુન્કરન્	SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA. Telephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com						
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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)					
	YEAR	ı	CORE COURSE	CREDITS	3			
Se	mester	II	[BNK 1201] LEGAL ASPECTS OF BANKING	HOURS	45			
ОВЈЕ	CTIVES		mpart the basic understanding related to various legal provisions of banking sectoctical issues faced thereof.	or and				
			COURSE CONTENT / SYLLABUS					
		REL	ATIONSHIP BETWEEN BANKER AND CUSTOMER					
U	NIT-I	ope Nor pas	inition & meaning of banker and customer, General and special features of banke tomer relationships; their rights and duties, Bank procedures and practices in ening, operations and closure of various types of domestic & NRI deposit accounts mination facilities, Insurance of bank deposits, Legal aspects of entries in the sbook/account statement		12 nrs.			
		DIF	FERENT TYPES OF BANK CUSTOMERS					
UI	NIT-II	hold com	nor, illiterate person, blind person, married women, lunatic person, joint accounders, partnership firm, Joint Hindu Family, firms, clubs, societies, joint stompany, unincorporated associations, trusts, Steps to be taken by a bank of tomer's death, lunacy, bankruptcy, winding up or in case of garnishee orders.	ck	11 nrs.			
		NEC	GOTIABLE INSTRUMENT ACT					
UN	NIT-III	Cro pre	in provisions and definitions, features, types, parties: their rights and dut ssing, Endorsements, Payments and Collection of Cheques. Statutory protectic cautions and duties of banker, negligence and cases where banker must ref ment, forged instruments. Bouncing of Cheques and its Implications.	ons,	11 nrs.			
		PRA	ACTICAL ISSUES IN BANKING					
UN	NIT-IV	Diff	rent Developments and Case studies relating to Banker-customer relationsh erent types of Bank customers, Negotiable instruments and remittance services. rent Issues and Practical Problems in Banking Laws and Practices.		11 nrs.			
			REFERENCES					
1	R L Var	shne	y & Maheshwari – Managerial Economics					
2	P N Va	rshne	eyBanking Law & Practice. Published by Sultanchand& Sons					
3	Gordar	n&Na	tarajan, Banking Theory, Law & Practice. Published by Himalaya Publishing House					
4			va.Banking Theory & Practices. Published by Himalaya Publishing House					
5	India Lt	ndian Institute of Banking. Legal Aspects of Banking Operations & Finance Published by Macmill ndia Ltd; New Delhi.						
6	Ltd.		d V K Hardikar. Practical Banking Advances. Published by UBS Publishers; Distr	ibutors	Pvt.			
7 8	The Inc	lian I	. Banking Law and Practice in India Published by India Law House, New Delhi. nstitute of Bankers. Laws and Practice Relating to Banking Published by Macmilla	n India	Ltd;			
	New Delhi.							



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	FATEHG	UNJ, VADODARA. one: (0): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com					
		COM. (HONOURS) PROGRAMME (Higher Payment Programme)					
YEAR	ı	CORE COURSE	CREDITS	3			
Semester	II	[CBM 1206] QUANTITATIVE TECHNIQUES FOR COMMERCE	HOURS	45			
OBJECTIVES	To prov	ide the basic knowledge related to the various quantitative techniques for com	merce.				
		COURSE CONTENT / SYLLABUS					
		on Research approach to decision making.					
UNIT-I	Linear P	Programming: Application and Model formulation.		12 1rs.			
	Graphic	al method for solving Linear Programming (Two variables)					
	Simplex	method for solving Linear Programming, Big M Method					
UNIT-II	•	ortation Problem: Introduction, Methods for finding Initial solution:-North Werle, LCM and -Vogel's Approximation. (Only balanced T.P.)		11			
		l Solution to Transportation Problem, Assignment Problem: Introduction, ian method	r	hrs.			
	Job Sequencing: Processing n jobs through 2 machines, processing n jobs through 2 machines						
	Game theory: Two player zero sum game, payoff matrix, pure and mixed strategy. Method of Saddle point for pure strategy.						
UNIT-III							
	Algebra	ic method for mixed strategy with 2 x 2 Pay-off; Dominance method					
		king: Events, Activities, Rules for drawing network diagrams and Errors while network diagrams.					
	Statistic	cal Inference					
LIBUT IN	Estimation : Point and Interval estimation. (Only one population)						
UNIT-IV	Testing	of Hypothesis: Z-test, t-test. (Only one population)	ŀ	nrs.			
		for independence of two attributes).					
		REFERENCES					
1 Busine	ss Statisti	ics by J.K.Sharma					
		nods by S.C.Gupta					
		arch by J.K.Sharma arch by Kantiswarup					
- Operat	וטוו וופטפי	arch by Kantiswarup					



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	SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA. Telephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com				2017			
		Tele	B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)					
	YEAR	ı	CORE COURSE	CREDITS	3			
Ser	mester	II	[ENG 1212] RUSINESS COMMUNICATION — II	HOURS	45			
OBJE	CTIVES		elop and refine linguistic competence; Hone effective communication skills; Devel	ор				
			COURSE CONTENT / SYLLABUS					
		PRE	SENTATION SKILLS					
			Presentation: Planning and Preparation; Using visual aids; Making effective oral sentations.		12			
Uľ	NIT-I		up Discussion: What is Discussion?; Purpose of discussion; Types of Discussion; Tu ng skills; The discussion question; The four phases of		hrs.			
		inte	raction in G.D.; Why some Discussions fail?					
		DEV	DEVELOPING EMPLOYABILITY SKILLS					
UN	NIT-II	Drafting a job application letter; SWOT; Interviews; Interviewer; Interviewee; Types of interview questions						
		Types of Interviews: i) Employment interview ii) Appraisal/promotional interview iii) Telephonic interview.						
		DAT	A COLLECTION AND INTERPRETATION SKILLS					
UN	IIT-III		nary and secondary sources of information; Making questionnaires; Analyzin rpreting and representing data; Case studies.		11 hrs.			
		BUS	INESS ENGLISH					
UNIT-IV		Error Analysis; Word Formation; Frequently confused word/Misused word; Registers Media: Journalist; Advertorials; Editorials; Bulletin. Business/ Law: Agenda; Amalgamation; Statutory; Cross-Examine. Internet and E-Business / Cyber Law: Cyber net; Protocol; sneaker net; hacker. Environment: Poaching; Habitat; Flora-Fauna; Conservation.						
			PRESCRIBED TEXTS					
1	-		dar, Aarati and O. P. Juneja. <i>Business Communication: Techniques and Methods</i> . Orient van: Hyderabad. 2010.					
2			J. P., Anshu Surve, Swarnabharati and Asma Bahrainwala. <i>Business Communication: Basic ts and Practices</i> . Orient Blackswan: Hyderabad. 2011.					
3			redi, Mukesh Chaturvedi: Business, Communication Concept, Cases and application st impression 2011, 2nd impression 2013.	n: Pea	rson			
4	Bansal	Rashı	mi, Stay Hungry Stay Foolish. West land, CIIE, IIM Ahmedabad.2008.					

	RECOMMENDED READINGS
1	Courtland L. Bovee, John V. Thill and Barbara E. Schatzman. <i>Business Communication Today</i> . Pearson Education. 2008.
2	Jha Madhulika, Shekhar Shashi. <i>A Course in Business Communication</i> . Orient Blackswan: Hyderabad. 2010.
3	Kaul, Asha. Business Communication. Prentice-Hall of India Pvt. Ltd.: New Delhi. 2004
4	Murphy G. A., Hildebrandt W. H., Thomas J. P., <i>Effective Business Communication</i> , Tata McGraw Hill Education: New Delhi, 2008.
5	Rai, Urmila and S. M. Rai. Business Communication. Himalaya Publishing House: Mumbai. 2009.
6	Rao, Nageshwar and P. Rajendra Das. <i>Communication Skills</i> . Himalaya Publishing House: Mumbai. 2006.
7	Fisher, Dalamer. Communication in Organisations. Mumbai: Jaico PublishIng House. 2006
8	Taylor, Ken. Fifty ways to improve our Telephoning and Teleconferencing Skills. Orient BackSwan: Hyderabad. 2011.
9	Dignen, Bob. Fifty ways to Improve your Presentation Skills in Engish. Orient BackSwan: Hyderabad. 2011.
10	Grussendorf, Marion. English for Presentations. Oxford University Press New: Delhi. 2007.



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	l ——	P. COM (HONOLIPS) PROCEAMANT (Higher Payment Programme)					
		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)					
YEAR Semester	l II	INTER-DISCIPLINARY COURSE - I (Compulsory) [IDS 1202] ENVIRONMENT STUDIES HOI		2			
Semester	11	[IDS 1202] ENVIRONIMENT STODIES	JRS	30			
OBJECTIVES		sensitize the students to the environment, natural resources, energy resources, and ironmental legislations.					
		COURSE CONTENT / SYLLABUS					
	INT	RODUCTION TO ENVIRONMENT AND ENVIRONMENTAL STUDIES					
	com on E Env	inition and components of Environment, Relationship between the different apponents of Environment, Man and Environment relationship, Impact of Technology Environment, Environmental Degradation, Multidisciplinary nature of the ironmental studies, Its scope and importance in the present day Education system.					
	NA	TURAL RESOURCES:					
	· ·	Renewable and non-renewable resources, exploitation and conservation, Role of an ividual in conservation of natural resources.		08			
UNIT-I	В) \	Water resources: Surface and Ground water sources, Indian and Global scenario	hrs.				
	C) I	Land as a resource, social issues					
	_	Forest resources: Definition and classification of forests Ecological and Economic portance and benefits of forest, Indian scenario.					
	Def	forestation: Causes and effects, remedial measures.					
	-	Food resources: Sources of food, Global and Indian food demand scenario, Limits of food production, Environmental effects of Agriculture.					
	HUI	MAN POPULATION AND ENVIRONMENT					
UNIT-II	Population Theories - Malthus, Optimum and theory of Demographic transition, Population growth- world and Indian scenario, population and Environmental degradation, Population Explosion- Causes, effects and control.						
OIIII-II	Urbanisation- Urban population growth and Environmental problems.						
	Environmental pollution: Water pollution- and Air pollution						
	Role	e of an Individual in the prevention of pollution.					
	ENERGY AND GLOBAL ENVIRONMENTAL ISSUES						
UNIT-III	Cor Util	ergy resources- Global and Indian energy demand scenario, Future Projections, nventional and non conventional sources of energy, Advantages and Limitations, lization, Exploitation and related environmental problems, Environmental plications of Non conventional energy sources.		07 nrs.			

		ENVIRONMENTAL LEGISLATION AND GUJARAT'S INITIATIVES FOR ENVIRONMENTAL PROTECTION	
UN	NIT-IV	Environmental Protection Laws in India, The Water (Prevention and Control of Pollution) Act 1974, Air (Prevention and Control of Pollution) Act 1981, Environmental Protection Act 1986. Role of Different Organisations in Gujarat Related to Protection of Environment:Gujarat Pollution Control Board(GPCB), Gujarat Environmental Management Institute(GEMI), Gujarat Ecological Commission(GEC), Gujarat institute of Desert Ecology(GUIDE), Department of Environment And Forest Gujarat, Department of climate change, Gujarat state disaster management Authority(GSDMA).	07 hrs.
		REFERENCES	
1	Enviro	nmental Studies by B.R.SHAH & Snehal Popli (Mahajan Publishing House)	



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B.COM. (HONOURS) PROGRAMME

DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES
SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE,
FATEHGUNJ. VADODARA.

OBJECTIVES To provide the basics of learning German language. COURSE CONTENT / SYLLABUS (A) Alphabets, Numbers (1 - 10000) B) Months, Days of Week C) Time (Official Clock), Currency D) Colors A) Greetings and Introduction (Personal Information in Q-A Form) B) Yes / No Questions C) Personal Pronouns (Nominative Case) D) Verb Conjugation (1st, 2nd, 3rd, and 4th Category) E) Vocabulary related to Classroom F) Articles (Definite: der / die / das; Indefinite: ein / eine) A) My Family (Vocabulary and Sentences) B) Possissive Pronouns (Nominative Case) C) Adjectives with their Oppositives D) Singular – Plural E) Vocabulary: a) Fruits b) Vegetables c) Drinks d) Animals UNIT-IV A) Information about Germany (14 – 15 Sentences) B) Countries and Languages (Q – A Form) C) Vocabulary related to Profession			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
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UNIT-II UNIT-III (A) Alphabets, Numbers (1 - 10000) B) Months, Days of Week C) Time (Official Clock), Currency D) Colors A) Greetings and Introduction (Personal Information in Q-A Form) Yes / No Questions C) Personal Pronouns (Nominative Case) D) Verb Conjugation (1st, 2nd, 3rd, and 4th Category) E) Vocabulary related to Classroom F) Articles (Definite: der / die / das; Indefinite: ein / eine) A) My Family (Vocabulary and Sentences) B) Possissive Pronouns (Nominative Case) C) Adjectives with their Oppositives D) Singular – Plural E) Vocabulary: a) Fruits b) Vegetables c) Drinks d) Animals UNIT-IV A) Information about Germany (14 – 15 Sentences) B) Countries and Languages (Q – A Form) C) Vocabulary related to Profession	Semester	II	[IDS 1203] GERMAN LANGUAGE	HOURS	3
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UNIT-III A) Greetings and Introduction (Personal Information in Q-A Form) B) Yes / No Questions C) Personal Pronouns (Nominative Case) D) Verb Conjugation (1st, 2nd, 3rd, and 4th Category) E) Vocabulary related to Classroom F) Articles (Definite: der / die / das; Indefinite: ein / eine) A) My Family (Vocabulary and Sentences) B) Possissive Pronouns (Nominative Case) C) Adjectives with their Oppositives D) Singular – Plural E) Vocabulary: a) Fruits b) Vegetables c) Drinks d) Animals UNIT-IV A) Information about Germany (14 – 15 Sentences) B) Countries and Languages (Q – A Form) C) Vocabulary related to Profession		C)	Time (Official Clock), Currency	1	hrs.
UNIT-II B) Yes / No Questions C) Personal Pronouns (Nominative Case) D) Verb Conjugation (1st, 2nd, 3rd, and 4th Category) E) Vocabulary related to Classroom F) Articles (Definite: der / die / das; Indefinite: ein / eine) A) My Family (Vocabulary and Sentences) B) Possissive Pronouns (Nominative Case) C) Adjectives with their Oppositives D) Singular – Plural E) Vocabulary: a) Fruits b) Vegetables c) Drinks d) Animals UNIT-IV A) Information about Germany (14 – 15 Sentences) C) Vocabulary related to Profession		D)	Colors		
UNIT-II D) Verb Conjugation (1st, 2nd, 3rd, and 4th Category) E) Vocabulary related to Classroom F) Articles (Definite: der / die / das; Indefinite: ein / eine) A) My Family (Vocabulary and Sentences) B) Possissive Pronouns (Nominative Case) C) Adjectives with their Oppositives D) Singular – Plural E) Vocabulary: a) Fruits b) Vegetables c) Drinks d) Animals UNIT-IV A) Information about Germany (14 – 15 Sentences) C) Vocabulary related to Profession		•	· · · · · · · · · · · · · · · · · · ·		
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UNIT-IV A) Articles (Definite: der / die / das; Indefinite: ein / eine) A) My Family (Vocabulary and Sentences) B) Possissive Pronouns (Nominative Case) C) Adjectives with their Oppositives D) Singular – Plural E) Vocabulary: a) Fruits b) Vegetables c) Drinks d) Animals A) Information about Germany (14 – 15 Sentences) B) Countries and Languages (Q – A Form) C) Vocabulary related to Profession	OINIT-II	D)	Verb Conjugation (1st, 2nd, 3rd, and 4th Category)	1	hrs
A) My Family (Vocabulary and Sentences) B) Possissive Pronouns (Nominative Case) C) Adjectives with their Oppositives D) Singular – Plural E) Vocabulary: a) Fruits b) Vegetables c) Drinks d) Animals A) Information about Germany (14 – 15 Sentences) B) Countries and Languages (Q – A Form) C) Vocabulary related to Profession		E)	Vocabulary related to Classroom		
UNIT-III B) Possissive Pronouns (Nominative Case) C) Adjectives with their Oppositives D) Singular – Plural E) Vocabulary: a) Fruits b) Vegetables c) Drinks d) Animals A) Information about Germany (14 – 15 Sentences) B) Countries and Languages (Q – A Form) C) Vocabulary related to Profession		F)	Articles (Definite: der / die / das; Indefinite: ein / eine)		
UNIT-III C) Adjectives with their Oppositives D) Singular – Plural E) Vocabulary: a) Fruits b) Vegetables c) Drinks d) Animals A) Information about Germany (14 – 15 Sentences) B) Countries and Languages (Q – A Form) C) Vocabulary related to Profession		A)	My Family (Vocabulary and Sentences)		
UNIT-IV C) Adjectives with their Oppositives D) Singular – Plural E) Vocabulary: a) Fruits b) Vegetables c) Drinks d) Animals A) Information about Germany (14 – 15 Sentences) Countries and Languages (Q – A Form) C) Vocabulary related to Profession		B)	Possissive Pronouns (Nominative Case)		07
E) Vocabulary : a) Fruits b) Vegetables c) Drinks d) Animals A) Information about Germany (14 – 15 Sentences) B) Countries and Languages (Q – A Form) C) Vocabulary related to Profession	UNIT-III	C)	Adjectives with their Oppositives		hrs
A) Information about Germany (14 – 15 Sentences) B) Countries and Languages (Q – A Form) C) Vocabulary related to Profession		D)	Singular – Plural		
UNIT-IV B) Countries and Languages (Q – A Form) C) Vocabulary related to Profession		E)	Vocabulary: a) Fruits b) Vegetables c) Drinks d) Animals		
UNIT-IV B) Countries and Languages (Q – A Form) C) Vocabulary related to Profession		A)	Information about Germany (14 – 15 Sentences)		
C) Vocabulary related to Profession	UNIT-IV	-	, ,		07
		C)	Vocabulary related to Profession	'	HΓS.
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DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES

ACADEMIC YEAR

transa grace	FATI	II. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, EHGUNJ, VADODARA.	2016-2	017	
	Tele	P. COM (HONOLIPS) PROCEDAMNE (Higher Payment Programms)			
	I _ I	B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)	1		
YEAR	<u> </u>	THE PICE ENVIR COUNCE IN (VIII) ONC)	CREDITS	2	
Semester	II	[IDS 1204] FRENCH LANGUAGE	HOURS	30	
OBJECTIVES	Тор	provide the basics of learning French language.			
		COURSE CONTENT / SYLLABUS			
UNIT-I	Gre	etings, Farewell, Q & As, Self Introduction and Numbers		08 nrs.	
UNIT-II		inite-Indefinite Articles, Days of the week, Months of the yeareral Vocabulary	aı,	08 nrs.	
UNIT-III	All	verbsregular and irregular, Time		07 nrs.	
UNIT-IV	Prepositions, contracted and Partitive article, possessive and demonstrative adjective				
		REFERENCES			
1					



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		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
YEAR	ı	INTER-DISCIPLINARY COURSE - II (Any One)	CREDITS	2
Semester	II	INDIAN CONSTITUTION	HOURS	30
OBJECTIVES				
		COURSE CONTENT / SYLLABUS		
UNIT-I				08 hrs.
UNIT-II				08 hrs.
UNIT-III				07 hrs.
UNIT-IV				07 hrs.
_		REFERENCES		

SYLLABUS

S.Y.B. COM (HONOURS)

(Semester I and Semester II)



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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)			
	EAR	II		CREDITS	3	
Seme	ster	ı	COST ACCOUNTING	HOURS	45	
OBJECTIV	VES	То е	ensure working knowledge among the students for the subject.			
			COURSE CONTENT / SYLLABUS			
UNIT	-I	B)	Introduction: Cost Concepts, Cost Classification, Cost Departments and tionships with other departments. Material Cost: Procurement procedure, Stores procedure and documentation sect of Receipts and Issues of Stock, Inventory Control Techniques		12 nrs.	
UNIT-	· II	B) Ove	Employee Costs: Remuneration Methods, Monetary and Non-monetal entive Schemes, Analysis of Non-productive Time, Overtime - Cost & its Treatment our Turnover Overhead (With reference to all Cost Accounting Standards related rhead): Classification of overheads, Computation of pre-determined overheads over and under absorption of Overhead costs, Reports trol of overhead costs, Treatment of Miscellaneous items in Cost Accounting.	to I	11 nrs.	
UNIT-	III	A) B) Inte	Preparation of Cost Sheet (Historical Cost sheet and Estimated Cost Sheet) Cost Accounting Records: Cost Accounting Systems, Integrated and Nograted, Reconciliation of Cost and Financial Accounts		11 nrs.	
UNIT-	IV	B) Valu Wor	Specific Order Costing: Determination of Cost in Job and Batch Costinuation of Work-In-Progress in Job Costing Process Costing: Treatment of Normal and Abnormal Losses and Gair Lation of Opening and Closing Stock of Raw materials, Finished goods, Valuation rk-in-Progress using First-in-First-Out and Average Methods (Equivalent Production cept and Accounting for Joint Products and Bi-products.	ns, of	11 1rs.	
*NOTE: A	PPLIC	ABLE (COST ACCOUNTING STANDARDS CONSTITUTE PART OF THE SYLLABUS	L		
			REFERENCES			
1 A	Text	book of Cost Accounting by M.N. Arora (Vikas Publishing House Ltd.)				
			ting – Principles and Practice by M.N. Arora (Vikas Publishing HouseLtd.)			
		and Management Accounting by Ravi M. Kishore (Taxmann Publications)				
			ting by Jawahar Lal & Seema Srivastava (Tata Mc Graw Hill Publishing Co. Ltd.)			
			ting by P C Tulsian (Tata Mc Graw Hill Publishing Co. Ltd.)			
6 Cc	st Ac	coun	ting by Jain S.P & Narang K L (Kalyani Publishers).			



ACADEMIC YEAR 2016-2017

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		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
YEAR Semester	II I	ELEMENTS OF DIDECT TAVES	OURS	3 45
OBJECTIVES	To i	mpart working knowledge in Income Tax.		
	l	COURSE CONTENT / SYLLABUS		
UNIT-I	A) B) C)	Introduction & history with five important definitions, i.e. Person, Assessee, Income, Assessment Year (A.Y.) & Previous Year (P.Y.) with all exceptions to the P.Y. Residential status and incidence of tax. Income exempt from tax.		12 hrs.
UNIT-II		ome under the head " Salaries" including Taxability of Allowances, Perquisites an irement Benefits.	<u>ا</u> د	11 hrs.
UNIT-III	A) B) C)	Income under the head " House Property". Income under the head " Income from other sources". Income of other persons included in assessee's total income (provisions of Clubbing of income).		11 hrs.
UNIT-IV	ded and born 43BBB) Intr terr	Income under the head "Profits & Gains from Business or Profession". argeability-General Principles governing assessment of business income-Scheme of uctions and Allowances-Deductions expressly allowed-Rent, rates, taxes, repairs Insurance- Depreciation-insurance premium-Bonus and commission-interest on rowed capital-Bad debts- Advertisement-General Deduction-provisions of section Income under the head "Capital Gains". oduction, Basis of charge. Computation, Capital Asset, Transfer, Long term & Short Capital Assets, etc. Computation of Gross Total Income, Deductions available to individuals from Gross Total Income and Computation of Total Income and Tax Liability of an		11 hrs.
	es / A	Individual. Indivi		
		REFERENCES		
		of Cost Accounting by M.N. Arora (Vikas Publishing House Ltd.)		
		uide to Income Tax (including Service Tax/VAT) by Dr. Vinod K. Singhania ania—TAXMANN Publication	and	IVIS

3	Systematic Approach to Income Tax, Service Tax and VAT by Dr. Girish Ahuja - Dr. Ravi Gupta BHARAT Publication
4	Study Material issued by ICAI on Direct Taxes



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Donald Kuratto and Richard Hodgetts; Entrepreneurship; 6TH Edition.

David Holt; Entrepreneurial Development; (PHI).

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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
	YEAR	Ш	CORE COURSE	CREDITS	3
Sem	nester	I	ENTREPRENEURSHIP	HOURS	45
OBJEC	TIVES	_	generate both, spirit and enthusiasm in order to make the students take initiative reliant as well as empower oneself to become entrepreneurs.	ad bec	ome
			COURSE CONTENT / SYLLABUS		
		INT	RODUCTION TO ENTREPRENEURSHIP		
UNI	IT-I	Enti Vs	Concept of Entrepreneurship, The Entrepreneur: Definitions and Concerepreneurial characteristics and skills, Classification of Entrepreneurs, Entreprene Professional Managers, The Entrepreneurial Culture, Institutions in aid repreneurship Development.	urs	12 nrs.
		PRC	DJECT MANAGEMENT		
UNI	NIT-II		ject: Concept and Classification, Search for Business Idea, Project Identificati ject Formulation, Project Report, Project Appraisal.	on.	11 nrs.
		FIN	ANCIAL ASPECTS OF ENTREPRENEURSHIP		
UNI	T-III	Fina	es and sources of Industrial Finance, Venture capital, Financial Institutions, ancial Analysis – An input in Financial Appraisal, Ratio Analysis, Break-even Analy fitability Analysis, Social Cost-Benefit Analysis.	l .	11 nrs.
		MA	RKETING ASPECTS AND SETTING UP A SMALL ENTERPRISE		
UNIT-IV		Exp	thods of Marketing, Marketing Channels, Marketing Institutions and Assistan orts from SSI Sector ation of an enterprise, Steps for starting a small enterprise, Selection of types nership, Incentives and Subsidies	ŀ	11 nrs.
			REFERENCES	l	
			ai (Edition 2014); The Dynamics of Entrepreneurial Development and Managemen House Pvt. Ltd.	t; Hima	laya
2	Thoma	s W.	Zimmerer and Norman M. Scarborough; Essentials of Entrepreneurship and Smnt; (PHI), 4 th Edition.	all Busi	ness
3 I	Robert	Hisri	ch, Michael Peters and, Dean Shepherd; Entrepreneurship; TATA McGraw Hill.		



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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
	YEAR	Ш	CORE COURSE	CREDITS	3
Sei	mester	ı	MANAGEMENT INFORMATION SYSTEM	HOURS	45
OBJE	CTIVES		create awareness in upcoming managers, of different types of information systems anisation so as to enable the use of computer resources efficiently, for effective decing.		
			understand various MIS operating in functional areas of an organisation and explo tionship with the various activities of the organisation.	iin its	
		То і	understand how MIS is developed and implemented for various levels in an organis	sation	
			COURSE CONTENT / SYLLABUS		
UI	NIT-I	info	ndations of information systems: frame work for business users – Roles of ormation systems – Organization as a system – components of information system formation System.		12 nrs.
UN	NIT-II	Info	iness Information systems – Marketing Information Systems – Manufacturing – ormation Systems – Human Resource Information Systems , Financial Information tems – Transaction Processing System.		11 nrs.
UN	IIT-III		nagement and Information & Decision Support Systems – Management Information tems, Executive Information Systems, Artificial Intelligence Technologies.	ווכ ווכ	11 nrs.
UN	IIT-IV	Imp	Itegic roles of IS – Breaking Business Barriers –Business Processes Reengineering – broving Business Quality – Creating Virtual Company – Using Internet Strategically Iding knowledge Creating Company, E- Business Applications.		11 nrs.
			REFERENCES		
1	O'Brier	ı, Jam	nes A Management Information Systems, Tata McGraw Hill, New Delhi		
2 Marvin Gore, Elements of Systems Analysis & Design, , Galgota Publications		· · · · · · · · · · · · · · · · · · ·	- II :		
3			ss & Clagget : Information Systems for Modern Management, Prentice Hall, New	Delhi.	
4	Sadago	pan,	S: Management Information Systems, Prentice Hall, New Delhi.		
5	Rajarar	nan,	V : Analysis and Design of Information Systems, Prentice Hall, New Delhi.		



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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)					
	YEAR	Ш	CORE COURSE	CREDITS	3			
Ser	mester	I	MACRO ECONOMIC ANALYSIS – I	HOURS	45			
OBJE	OBJECTIVES To provide basic understanding of theoretical aspects of Macro Economic Analysis							
			COURSE CONTENT / SYLLABUS					
		INT	RODUCTION TO MACRO ECONOMICS AND NATIONAL INCOME ACCOUNTING					
UN	NIT-I		initions, Objectives and Instruments of Macro Economics, Basic Concepts, Nationa ounting		12 nrs.			
		THE	THEORY OF EMPLOYMENT AND OUTPUT					
UN	JIT-II	Assı	umptions of Classical Theory, Say's Law of Market		11			
		Clas	sical Theory of Employment, Keynes' Theory of Employment		nrs.			
		THE	ORIES OF CONSUMPTION AND INTEREST					
UN	IIT-III		sumption and Saving Functions, Theories of Consumption, Theories of Investment		11			
		The	ories of Interest	ľ	nrs.			
		THE	THEORY OF INCOME DETERMINATION					
UN	IT-IV	Con	cepts and Functions, Two, Three and Four Sector Models, Aggregate Demand and		11			
		Mul	tipliers, Post Keynesian Model		nrs.			
			REFERENCES	l I				
1	D N Dw	vivedi	i: Macro Economics- Theory and policy					
2	H L Ahı	ıja: N	Nodern Economics					
3	Shapiro	Edw	vard: Macro Economics Analysis					
4	Mankiv	v Gre	gory: Macro Economics					
5	5 Taxmann's: Macro Economics							



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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
	YEAR	П	CORE COURSE	CREDITS	3
Se	mester	_	INSURANCE THEORY AND PRACTICES	HOURS	45
OBJE	CTIVES	Το μ	provide basic understanding of theoretical aspects of Insurance and its practices		
			COURSE CONTENT / SYLLABUS		
		INT	RODUCTION TO INSURANCE		
		Def	inition, Importance and Principles of Insurance, Role of Insurance in development of	of	12
U	NIT-I	Indi	ustry and Commerce, Difference between life and General insurance, Insurance pro	ا الم	hrs.
		Con	ncept of reinsurance, Coinsurance and Double Insurance, Limitations of Insurance		
		INS	URANCE IN INDIA		
	NUT 11	Hist	torical evolution of life & general insurance business in India, Nationalization of Life	e	11
U	NIT-II	insu	urance business (1956) and General Insurance business (1972). Post nationalization	ŀ	hrs.
		scei	nario of insurance business in India.		
			URANCE IN INDIA – POST REFORM PERIOD		
116	NIT-III	Malhotra Committee Recommendations, establishment of IRDA; its major functions &			11
l Oi	N11-111	powers, duties & obligations. Present Insurance Scenario including growth of			
		insu	urance industry in India.		
		INS	URANCE AND RISK MANAGEMENT		
			management & business administration; Objectives, Scope & Relationship of risk		
LIN	NIT-IV		nagement to Insurance. Types of risks; Financial and Non financial, its Definition,		11
	VIII-IV		e methods & Benefits, Theories of Risk Management viz.Classical, Collective risk &	ŀ	hrs.
			dern Theory, Impact of liberalization and globalization of insurance sector in India; les & concerns.		
		1330			
	Τ.		REFERENCES		
Insurance; Fundamentals, Environment & Procedures by Bodla, MC Gaeg, I& Deep Publications Pvt. Ltd. New Delhi.		Fundamentals, Environment & Procedures by Bodla, MC Gaeg, K.P. Singh. Publishe dications Pyt. Ltd. New Delhi	d by D	eep	
2	·		<u>.</u>		
	2 Insurance products & Services Published by Indian Institute of Bankers. Published by Taxmann's			5	
3			s of Insurance Institute of India & ICFAI University, Hyderabad.		
4	1		rnals in Insurance. Viz. Insurance Chronicle by ICFAI, Hyderabad; Insurance Time	s, Kolk	ata,
L	IRDA Jo	ourna	al, Hyderabad; Insurance Watch.		
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UNIT-III

UNIT-IV

The Maharaja Sayajirao University of Baroda Faculty of Commerce B.COM. (HONOURS) PROGRAMME

ACADEMIC YEAR 2016-2017

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B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)							
YEAR	П	VOCATIONAL COURSE – I (ANY ONE)	REDITS	3			
Semester	ı	BUSINESS DOCUMENTARY, PUBLICATIONS, AND AD-MAKING	OURS	45			
OBJECTIVES		help students understand the growing importance of communication in various func porations, Application of research and content development in corporate communica		-			
	con	introduce Basic Concepts and their Development in Corporate Communication, along scept of Documentary, Film-making and the skills of making one by themselves, Skills king Advertisement Copy etc.		the			
		COURSE CONTENT / SYLLABUS					
UNIT-I		cumentary film making: History of documentary film making, types of documentarie cial documentaries, Educational documentaries, corporate documentaries etc.)	S	12 nrs.			
UNIT-II	Stu	dy of Documentaries (Workshop, Presentations and Performances)		11 nrs.			
I INIT-III	Cha	anging nature of Business Writing Cornerate Communication, Skills for cornerate		11			

REFERENCES

Steps in Creative Copy Writing, Advertisement Making (Role Play and Workshop)

Changing nature of Business, Writing Corporate Communication, Skills for corporate

communication professional, workshop on corporate communication

L		NEI ENERGES
	1	Directing the documentary – Michael Rabiger (Focal press, New Delhi)
	2	Documentary Films and Indian Awakening – Jag Mohan(Publication Division)
	3	Business and Professional Communication- Disanza (Pearson Education)
	4	Communication for business – Taylor (Pearson Education)
	5	Advertising and Promotion-George Belch and Michael belch (McGraw Hill)

hrs.

11

hrs.



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YEAR	II .	VOCATIONAL COURSE – I (ANY ONE)	CREDITS	3
Semester	ı	E – ACCOUNTING	HOURS	45
OBJECTIVES				
		COURSE CONTENT / SYLLABUS		
	Inti	roduction to computers and Information Technology: (Theory)		
UNIT-I	and	rmation processing tools - Operating System- Basic concepts of operating system its functions - Introduction to MS Office tools — Communication Technologytent Technology		12 nrs.
	An	overview of Computerized Accounting System: (Theory & Practical)		
UNIT-II	Led Sto	sters: Concepts of Grouping of Accounts (Creation of Accounts Master-Creation of ger-Cost-Group-Budgets-Voucher and Inventory - Creation of Inventory Master-ck Item-Unit Measurement)		11 nrs.
	Cre	nsactions: Accounts Voucher Entry - Contra-Receipt-Payment -Journal-Debit and dit notes - Sales, Purchases etc. Inventory Voucher Entry- Types-Delivery Challands Receipt Note- Invoice- Stock Transfer etc.		
	The	ory & Practical		
UNIT-III	ent Acc	counting Reports - Bank Reconciliation Statement - Adjusting Entries-Rectification ries-Trial Balance-Statement of Profit and Loss-Balance sheet-Stock Statement-count Books-Cash and Bank Books-Ledger Summaries-Bills Receivable and Payable tements-Statutory Reports.		11 nrs.
	Ord	entory Reports - Stock Summaries-Group Summaries - Order Books and Summary- ler Status-Sales Order Summary-Purchase Order Summary-Printing-Reports on nter-Reports to File.		
	The	ory & Practical		11
UNIT-IV	Con	nputer softwares in Accounting, E-Filing		nrs.
	sup	vities Planned: Classroom interaction including solving of practical I problems plemented by power point presentation and practical training on computer, cussion of Real CASE studies, Expert Talks.		
		e: The semester-end paper will be of 70 marks consisting equally of Theory and ctical.		
	exa will	Practical examination will be conducted by an internal examiner and external miner jointly. The theory paper will be of 2 hrs and 35 marks. The practical pape be of 1.5 hrs and 35 marks. The candidate has to secure at least 40% in the ctical and theory paper to secure a pass.	r	
	<u> </u>	REFERENCES		

Computers Fundamentals (Information Technology) By Pradeep .K.Sinh

3	}	Computers Fundamentals By Anita Goel (Pearson Education India)
4	ļ	Implementing Tally By K.K. Nidhani
5	,	Financial Accounting using Tally By Namrata Agrawal (Dream Tech Publishers)



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	B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
YEAR Semester	II VOCATIONAL COURSE – I (ANY ONE) ACCOUNTING AND FINANCE FOR SERVICES	CREDITS	3 45
OBJECTIVES	To impart working knowledge with reference to Accounting and Finance aspects of services	specified	'
	COURSE CONTENT / SYLLABUS		
UNIT-I	Introduction: Concept of Service- Importance of Service sector in Indian Economy- Service vs. Manufacturing-various types of Services- Revenue Recognition related to Services as per relevant Accounting Standard) Accounting for Tourism and Hospitality Services: Peculiar terms and transactions - Visitors' Guest Ledger-Occupancy Rate-Accounting System- Preparation of Financia Statements and their analysis-Relevant Cost concepts and cost management-Finance Management aspects	ı	12 hrs.
UNIT-II	Accounting for Healthcare Services: Peculiar terms and transactions- Accounting System-Preparation of Financial Statements and their analysis- Relevant cost conce and Finance related issues Accounting for Real Estate Developers: Peculiar terms and transactions - Accounting System-Preparation of Financial Statements and their analysis - Relevant cost conce and Finance related issues	g	11 hrs.
UNIT-III	Accounting for Mutual Fund: Meaning and organization of Mutual Fund- Type Mutual Funds -SEBI Regulations- Statutory books and records - Annual Re Preparation of Revenue Account and Balance sheet Accounting for Event Management Services: Meaning, types of events, Basic E Accounting. Accounting for event income and expenses, Preparation of Final Statements, Event Budgeting and Costing	port. Event	11 hrs.
UNIT-IV	Accounting for Non Government Organization: Meaning and definition of Noteromation and classification of NGO-Importance of Accounting-Objectives of accounting-Types of books and records maintained by NGO Accounting for Stock Brokers: Meaning and Definition - SEBI (Stock broker and Stocker.) Regulations, 1992-Registration -Maintenance of proper books of accords and documents.	NGO Sub -	11 hrs.
	Activities Planned: Visit to Stock Exchange and exposure to mock trading session. Visit to NGOs arid exposure to their activities, Exposure to Published Finance Statements of Mutual Fund Companies, Tourism and Hospitality Companies Health Care Cos.	cial	

	REFERENCES				
1	Financial Management for Hospital Administration by G.R.KulkamiJ', Satyashankar, Jaypee Publication				
2	Financial Accounting for Hotels by Prasanna kumar J.P., Me Graw Hill Publications				
3	A Text Book of Hotel Accounting by Shyamlal Arora, Vedmas Publications				
4	Accounting for Hospitality Industries by Anuop Pant				
5	Advance Accounting by Shukla & Grewal, S. Chand Publication				



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ACADEMIC YEAR 2016-2017

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		В.С	COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
	YEAR	II	VOCATIONAL COURSE – I (ANY ONE)	CREDITS	3
Sei	mester	ı	CORPORATE ECONOMIC STUDIES AND FORECASTING	HOURS	45
OBJE	CTIVES				
			COURSE CONTENT / SYLLABUS		
		Corpora	ate Case Studies		
UNIT-I			of Firm, Nature of Industry, Availability of Information on Demand, Sales, mpilation of data	Cost	12 hrs.
		Estimati	ion Practices in Corporate Sector		
UNIT-II			of data and their uses, The estimation and analysis, Quantitative Estimative Estimative Estimation	tions,	11 hrs.
		Busines	s and Corporate Forecasting		
UNIT-III		Essentials of forecasting, Methodologies, Evaluation Measures for Forecasting, Preparation of forecasts			11 hrs.
		Problem	ns in Estimation and Forecasting and Data Handling		
UNIT-IV			ns in estimation and Forecasting, Methodological Problems, Problems in Pata, Problems in Cross Section Data		11 hrs.
			REFERENCES	_	
1	Dale G	ray and Sa	amual Malone, Macro financial Risk Analysis. John Wiley and Son' Ltd.		
2	Paul N Educat		W illiam Carlson and Bern Thome. Statistics for Business and Econor	nics. Pea	irson
3	Marida	kis. Whee	elwright and Hyndman, Forecasting: Methods and Applications. Jhon Wiley	& Sons.	
4	Anders	on, Swee	ney and Williams, Statistics for Business and Economics. Cengage Learning		
5	•		and Babette E. Bensoussan. Business and Competitive Analysis: Effective μ thods, Prentice 1 'all.	Application	on of
6			ee and Monnie McGee. Introduction to Time Series Analysis and Fore ^5 and SPSS. Academic Press, INC.	ecasting:	with
7	Soren E	Bisgaard a	and Murat Kulahci, Time Series Analysis and Forecasting by Example, John	Wiley & S	Sons,
8	Jae K. S	Shim, Tecl	hniques for Financial Analysis, Modeling and Forecasting. Delta Publishing C	Company.	•
9	1)	A. Kouts	soyianiss, Modern Microeconomics, Palgrave Macmillan U.K.		
10	2)	Don Wa	aldman, Elizabeth Jensen, Industrial Organisation; Theory' and Praction.	ices, Pea	irson



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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
	YEAR	II	SPECIALIZATION SUBJECT – I (ACCOUNTING & FINANCE)	OITS	3
Sem	nester	I	HIGHER FINANCAL ACCOUNTING HOL	JRS	45
OBJEC	TIVES		mpart working knowledge as applicable to business and developing general proficient area of accounting	cy in	
			COURSE CONTENT / SYLLABUS		
UN	IIT-I	Inte	partmental Accounts: Introduction-Basis of allocation of Common Expenditure-r-Departmental Transfers-Preparation of Departmental Accounts estments Accounts: Classification - Cost determination - Valuation- Disposal- Resification - Disclosures as per relevant Accounting Standard.		12 irs.
UN	IT-II	Rate	ounting for Leases: Meaning- Types- Minimum Lease Payments - Implicit Interest e-Accounting for various types - Disclosure as per relevant Accounting Standard ounting for Depreciation and Fixed Assets: Provisions of the Companies Act - closures as per relevant Accounting Standards		11 irs.
UNIT-III		Shar and	oduction to Company Accounts: Books of Accounts, Statutory Records, Statistical ords as per the Companies Act res and Share Capital: Underwriting, Issue (including Rights and Bonus), Forfeiture Reissue of Forfeited Share uisition of Business: Profit/Loss-Prior to Incorporation		11 nrs.
		Acco Met	back of Shares and Redemption of Preference Shares: Legal provisions-Accounting atment in the Books of Company counting for Debentures: Meaning-Types-Issue of .Debentures Redemption (Various chods)-Bonus Debentures vities Planned: Classroom Interaction including solving of Practical Problems	11 hrs.	
		sup	plemented by Power Point Presentations and Case Studies.		
4			REFERENCES		
			ccounting by Dr. S.N. Maheshwari, Vikas Publishing House		
			ccounting by Ashok Sehgal, Taxman Publication		
			ccounting by M.C. Shukia and T.S. Grewal, Sultan Chan Publication		
			ounting by Hanif and Mukherjee, Tata Mc Graw Hill Publication		
5	Advanc	ed A	ccounting by R.L. Gupta and M. Radhaswamy, Chand Publication		
6	Relevar	nt stu	dy material issued by ICAI, ICWAI and ICSI		



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2016-2017

ACADEMIC YEAR

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B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)

YEAR	=	SPECIALIZATION SUBJECT – I (BANKING & INSURANCE)	CREDITS	3		
Semester	-	THEORY OF BANKING AND INSURANCE	HOURS	45		
OBJECTIVES						

OBJE	CTIVES					
	COURSE CONTENT / SYLLABUS					
		INTRODUCTION TO BANKING BUSINESS				
UNIT-I		History and progress of Banking in India, Presidency banks, SBI and its subsidiaries, Social control over banks and nationalization of banks, Business of banking under Banking Regulation Act, 1949. Forms of banking Systems: Branch, Unit, Chain, Mixed and Group. Re-habilitation of Weak Banks, Changing scenario of Indian Banking, Vision for the next decade.	12 hrs.			
		BANKING OPERATIONS				
UI	NIT-II	Traditional banking Vs. E- Banking, Facets of E-Banking and constraints, deposits-Advances—Miscellaneous services, Financial inclusion, recent developments in banking industry.	11 hrs.			
		INTRODUCTION TO INSURANCE				
UNIT-III		Introduction of Insurance: Purpose and need of Insurance. Essentials of Valid contract, and Nature of insurance contracts. Financial needs of persons. Classification of Insurance, Principles of Insurance in life and non-life segment, Underwriting and claims	11 hrs.			
		OTHER INSURANCE				
UN	NIT-IV	Life insurance: Concept, types and features of life Insurance plans. Fire and Marine Insurance, Reinsurance, double Insurance and coinsurance, Motor Vehicle Insurance, Health and home Insurance	11 hrs.			
		REFERENCES				
1	Elemer	nts of Banking and Insurance, Jyoksna Sethi and Niswan Bhatia, Eastern Economy Edition, P	HI			
2	Bankin	g and Insurance, Deendayal Sharma, Rajat Publications.				
3		rance; principles and practice by Mishra K.C. and Kumar C.S. Published by, National insurance y, Pune.				

	REFERENCES						
1	Elements of Banking and Insurance, Jyoksna Sethi and Niswan Bhatia, Eastern Economy Edition, PHI						
2	2 Banking and Insurance, Deendayal Sharma, Rajat Publications.						
3	Life insurance; principles and practice by Mishra K.C. and Kumar C.S. Published by, National insurance Academy, Pune.						
4 Banking products and services, Indian institute of banking and finance, published by Taxma							
5	Managing Life Insurance by Kutty S.K. Published by PHI.						



Ruddar Dutt and K.P.M. Sundaram: Indian Economy - latest edition

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ACADEMIC YEAR 2016-2017

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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
	YEAR	Ш	SPECIALIZATION SUBJECT – I (ECONOMIC PLANNING & POLICIES)	EDITS	3
Sen	nester	ı	ESSENTIALS OF PLANNING HO	OURS	45
OBJEC	TIVES				
			COURSE CONTENT / SYLLABUS	1	
UN	IIT-I		inition of Economic Planning: Objectives of planning, Essentials of Planning and tations of Planning.		12 ırs.
UN	IT-II		es of Planning, Planning by direction, Planning by Inducement, and Planning in ed economy, financial and physical Planning, perspective and annual Planning.		11 ırs.
UNIT-III			nning models, Planning Experiences during Five year plans in India, Performances of oth and Eleventh plans, and Draft of Twelfth five year plan.		11 ırs.
UNIT-IV		and	nging role of government and planning, Role of Planning commission, Privatization I Liberalization, preparation of perspective Planning looking into the npetitiveness economic growth of world economy.		11 ırs.
			REFERENCES		
			da P. R. and Panchmukhi V. R. [eds] : The Development Process of the Indian Eublishing House, Bombay, 1987.	cono	my,
2	Chakra	varty	S.: Development Planning: The Indian Experience, Clarendon Press, Oxford, latest e	ditior	1
3	Dhingr	a i. C.	: The Indian Economy, Sultan Chand and Co. New Delhi, latest edition		
4	Jhingar	n M. L	. The Economics of Development and Planning, Vikas, Latest edition.		
5	Misra,	S. K. a	and Puri V. K.: Indian Economy, Himalaya Publishing Co. Bombay, latest edition		
1	•				



ACADEMIC YEAR 2016-2017

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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
YEA Semesto			SPECIALIZATION SUBJECT – I (ENTREPRENEURSHIP AND SMALL BUSINESS MANAGEMENT)	CREDITS	3
			FOUNDATION OF VENTURE CREATION		
OBJECTIVE	to se	u ele	ddress the mindset required to tackle this tremendously challenging and rewarding and rewarding and rewarding and the process by which real opportunities — not just ideas can be discover cted. Ievelop a concern for entrepreneurial leadership, team creation and personal ethi	red and	d
marshalling various resources, entrepreneurial finance.					
			COURSE CONTENT / SYLLABUS		
UNIT-I	T e	hre nti	ee principles for achieving entrepreneurial greatness — Converging on repreneurial mind — Benefits of entrepreneurship - Myths and realities ab repreneurs — Building an entrepreneurial society — Entrepreneurial fire		12 hrs.
UNIT-II	Т	THE OPPORTUNITY The Entrepreneurial Process - The Opportunity: Creating, Shaping, Recognizing, Seizing - Screening Venture Opportunities - The Business Plan			11 hrs.
UNIT-III	Т	he	FOUNDER AND TEAM Entrepreneurial Manager - The New Venture Team — Personal ethics are preneur	and	11 hrs.
UNIT-IV	Re	esc	ANCING ENTREPRENEURIAL VENTURES Durce Requirements – Franchising - Entrepreneurial Finance - Obtaining Vent wth Capital	ure	11 hrs.
			REFERENCES		
	•		nmons; New Venture Creation (Entrepreneurship for the 21^{st} century); Tata M 7^{th} Edition	lc Grav	v Hil
			i (Edition 2014); The Dynamics of Entrepreneurial Development and Managemer ouse Pvt. Ltd.	nt; Him	alaya
			Zimmerer and Norman M. Scarborough with Doug Wilson; Essentials of Entreprenss Management; Eastern Economy Edition, 5 th Edition.	eurship	ano
4 Rob	ert His	ric	ch, Michael Peters and, Dean Shepherd; Entrepreneurship; TATA McGraw Hill, 6 th E	dition	
			atto and Richard Hodgetts; Entrepreneurship: Theory, Process, and Practice; uth Western.	6 [™] Ed	ition



YEAR Semester

The Maharaja Sayajirao University of Baroda **Faculty of Commerce B.COM. (HONOURS) PROGRAMME**

ACADEMIC YEAR 2016-2017

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	B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
=	SPECIALIZATION SUBJECT – I (GLOBAL ECONOMY & INTERNATIONAL	CREDITS	3
_	BUSINESS)		
ı	STRUCTURE OF GLOBAL TRADE	HOURS	45

OBJECTIVES	The objective of the course is to develop a theoretical understanding among students abo structure of global trade. The course will also make them aware of understanding the globalisation in detail.	ut the
	COURSE CONTENT / SYLLABUS	
	GLOBALIZATION	
UNIT-I	Meaning and dimensions; Features of current globalization; Stages of Globalization; Essential conditions for globalization.	12 hrs.
	STRUCTURE OF GLOBAL TRADE	

UNIT-II	Global trade in merchandise; Countertrade; trade in services; Global sourcing; global trade and developing countries.	11 hrs.
UNIT-III	MULTINATIONAL COMPANY (MNC) Meaning and definition, Organizational Models; Importance and Dominance of MNCs; Code of conduct, MNC in India; Transfer of technology.	11 hrs.
UNIT-IV	TRADE BARRIERS Government influence on trade; protectionism; tariff barriers; non-tariff barriers; state trading; Foreign trade policy.	11 hrs.

REFERENCES						
Bo Soderstn and Geoffrey Reed, International Economics.						
Francis Cherunilam: International Business Environment.						
P.T.Elisworth and J.Clark Leith, The International Economy, New York, Macmillan publishing Co.						
Franklin R. Root, International Trade and Investment, Cincinnati, Ohio, South Western Pub.						
Dominick Salvatore, International Economics, New York Macmillan Publishing Co.						
Charles Mitchell, International Business Culture, California, World Trade Press						
John Naisbitt, The Global Paradox, London, Nicholas Brealey Publishing.						
	Bo Soderstn and Geoffrey Reed, International Economics. Francis Cherunilam: International Business Environment. P.T.Elisworth and J.Clark Leith, The International Economy, New York, Macmillan publishing Co. Franklin R. Root, International Trade and Investment, Cincinnati, Ohio, South Western Pub. Dominick Salvatore, International Economics, New York Macmillan Publishing Co. Charles Mitchell, International Business Culture, California, World Trade Press					



3

Personnel Management & HR by P. Subba rao

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DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES

ACADEMIC YEAR

2016-2017 SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA. Telephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com **B.COM.** (HONOURS) PROGRAMME (Higher Payment Programme) YEAR Ш SPECIALIZATION SUBJECT - I (HUMAN RESOURCE MANAGEMENT) **CREDITS** Semester **HOURS** 45 **HR POLICIES AND PRACTICES OBJECTIVES** To understand the importance of framing policies in HRM and its impact on organizational success; to familiarize with various HR practices followed by different organizations and experiences. **COURSE CONTENT / SYLLABUS INTRODUCTION** Meaning of policies, practices and procedures, Need for policies in HRM, Common HR 12 **UNIT-I** practices Elements of a good policy, Drafting a good policy. hrs. HR practices and policies in selected organizations-Case studies **POLICIES AND PRACTICES IN ACQUISITION FUNCTION** 11 **UNIT-II** HR Planning, Job analysis, Recruitment, selection and Induction policies, Case studies on hrs. effective Acquisition Policies. POLICIES AND PRACTICES IN DEVELOPMENT FUNCTION 11 **UNIT-III** HRD Policies in India-HDI and corporate implications, Training & Development Policies, hrs. Career & Succession Planning, Case studies. **POLICIES AND PRACTICES IN MOTIVATION & MAINTENANCE** Motivational practices in selected organizations-deciding a motivation policy. 11 **UNIT-IV** hrs. Industrial Relations, Equal Employment Opportunity, Grievance and Anti-Discrimination Policies, Case studies. **REFERENCES** Handbook of human resource management practice by Michael Armstrong. 2 Human Resource Management by V.S.P. Rao; Human Resource Management by L.M. Prasad



Gopalswamy, Rural Marketing, Wheeler

ACADEMIC YEAR 2016-2017

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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)						
	YEAR	Ш	SPECIALIZATION SUBJECT – I (MARKETING MANAGEMENT)	CREDITS	3				
Se	mester	I	RURAL MARKETING	HOURS	45				
OBJE	CTIVES	Und	lerstand the importance of Rural Markets; Sensitize to the needs and Behaviour of	f consun	ners				
		and	channels; Utilize the understanding on peculiarities of rural markets, channels an	d					
		con	npetition in marketing decision making.						
			COURSE CONTENT / SYLLABUS						
		RUF	RAL MARKETING						
U	NIT-I	Con	cept, Importance, Rural vs. Urban Marketing		12 nrs.				
		UNI	DERSTANDING RURAL MARKETING ENVIRONMENT						
ıu	NIT-II	Geographic, Economic, Socio-Cultural and Infrastructural factors and their influence on Rural Marketing Operations							
		RUF	RAL CONSUMER						
UN	NIT-III	Cha	racteristics, Attitudes and Behaviour, Buying Patterns and Influences		11 nrs.				
		RUF	RAL MARKETING STRATEGIES						
UN	UNIT-IV		menting Rural Markets, Product Planning and Branding Decisions, Pricing Decision motion in Rural Markets, Distribution Channels and Logistics in Rural Markets.	13,	11 nrs.				
			REFERENCES						
1	Rajago	jagopal, Management of Rural Business							
2	Neelan	negha	am, Marketing in India: Cases and Readings, Vikas Publishing						
3	Mathu	r, U. (C., Rural Marketing, Excel Books						
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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)					
Son	YEAR mester	II	SPECIALIZATION SUBJECT – I (RURAL ENTREPRENEURSHIP AND MANAGEMENT)	CREDITS	3			
Sei	nester	•		HOURS	45			
OBJE	CTIVES		create awareness among the students regarding the Rural Economic Environment & nomic Problems of Rural India.	& Socio				
		l .	COURSE CONTENT / SYLLABUS					
		RUI	RAL ENVIRONMENT					
UNIT-I		soci of I	rironment-definition, meaning of rural environment, Overview of economic, politicial & cultural environment and its impact on rural development, Size and structure ndian rural economy, Agriculture sector - production treads in agriculture, causes productivity	ire r	12 nrs.			
		RUF	RAL INDUSTRIES					
UNIT-II		Meaning and definition - its role in Indian economy, different forms of rural industries cottage and village industries, their problem and prospects, government policy for rural industries; Urban-rural linkage and interdependence. Rural industries under five year plan						
		RUI	RAL POVERTY AND UNEMPLOYMENT					
UNIT-III		Basic problems of rural economy: Population; Unemployment & poverty; Rural Migration; and Other problems						
		PUE	BLIC UTILITIES IN RURAL ECONOMY					
UNIT-IV		Infrastructure & Economic Development; Irrigation Facilities; Transport and communication; and Rural Electrification						
			REFERENCES	ľ				
1	B.S. Ma	athur	-Cooperation in India					
2	Ruddar	r Datt	t and KPM Sundharam: Indian Economy					
3	T.N. Ha	ajella	- Principles, Problems & Practice in Cooperation					



ACADEMIC YEAR 2016-2017

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Seme OBJECT	TIVES	Intro Deci Acco Mar Abso			12 nrs.			
OBJECT	TIVES	Intro Deci Acco Mar Abso	COURSE CONTENT / SYLLABUS Coduction to Management Accounting: Meaning, Definition, Importance in Business disions, Comparison of Management Accounting with Financial Accounting and Cost punting, Classification of Costs in relation to business decisions. Comparison of Management Accounting with Financial Accounting and Cost punting, Classification of Costs in relation to business decisions. Comparison of Costs in Relation to Business decisions.	S	12			
		Intro Deci Acco Mar Abso	COURSE CONTENT / SYLLABUS oduction to Management Accounting: Meaning, Definition, Importance in Busines isions, Comparison of Management Accounting with Financial Accounting and Cost bunting, Classification of Costs in relation to business decisions. Iginal Costing and Break-Even Analysis: Basic Concepts, Marginal Costing and Description Costing, Cost-Volume-Profit Analysis, Break-Even Analysis, Limitations of					
UNIT	T-I	Deci Acco Mar Abso	oduction to Management Accounting: Meaning, Definition, Importance in Busines isions, Comparison of Management Accounting with Financial Accounting and Cost bunting, Classification of Costs in relation to business decisions. Iginal Costing and Break-Even Analysis: Basic Concepts, Marginal Costing and Dorption Costing, Cost-Volume-Profit Analysis, Break-Even Analysis, Limitations of					
UNIT	T-I	Deci Acco Mar Abso	isions, Comparison of Management Accounting with Financial Accounting and Cost bunting, Classification of Costs in relation to business decisions. Iginal Costing and Break-Even Analysis: Basic Concepts, Marginal Costing and broton Costing, Cost-Volume-Profit Analysis, Break-Even Analysis, Limitations of					
	_		ar-Even Analysis, Application for ivialiagement Decision iviaking					
UNIT	T-II	Cost Serv	vity Based -Costing: Definition, Meaning, Objectives, Steps in Activity Based cing, Cost Pools and Cost Drivers, Activity Based Information and Decision making. vice Costing: Meaning, Definition, Application, Identification of Cost Unit, Cost ermination and Cost Control		11 nrs.			
UNIT	Г-III	Bud	form Costing and Inter Firm Comparison geting & Budgetary Control: Basic Concepts- Functional Budgets and Master gets, Preparation of Flexible Budget, Zero Based Budgeting		11 nrs.			
UNIT	Γ-IV	Con	dard Costing cept, Uses and Advantages, Establishing a Standard Costing system, Variance lysis.: Cost Control and Cost Reduction		11 nrs.			
			REFERENCES					
1 A	A Text I	ook	of Cost Accounting by M.N Arora (Vikas Publishing House Ltd.)					
2 C	Cost Ac	Accounting - Principles and Practice by M.N Arora (Vikas Publishing House Ltd.)						
3 C	Cost &	Mana	Management Accounting by Ravi M. Kishore (Taxmann Publications)					
4 C	Cost Ac	Accounting by Jawahar Lai & Seema Srivastava (Tata Me Graw-Hill Publishing Co. Ltd)						
5 N	Manage	agement and Cost Accounting by Colin Drury (Taxmann Publications)						
6 N	Manage	emer	t Accounting by Khan & Jain (Tata Me Graw-Hill Publishing Co. Ltd.)					
7 C	Cost Ac	coun	ting by Jain S.P & Narang K L (Kalyani Publishers)					



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ACADEMIC YEAR 2016-2017

			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)					
Υ	'EAR	II	CORE COURSE	REDITS	3			
Seme	ester	II	ELEMENTS OF INDIRECT TAXES	IOURS	45			
OBJECTI	IVES	Brie	f introductory summary of various Indirect Taxes.					
			COURSE CONTENT / SYLLABUS					
		INTI	RODUCTION					
UNIT-I			ect Taxes and Indirect Taxes compared, Advantages and Limitation of Indirect Taxes		12 nrs.			
			oduction to Customs duty. Types of Customs Duties, Valuation for Customs dut toms procedures.					
		GUJARAT VALUE ADDED TAX						
UNIT	·-II	regi	orical background, Important Definitions, Incidence of tax, Procedure for stration, Payment of tax, Filing of Returns etc. Levy of penalties for various default at Tax Credit, Records & Documents.		11 nrs.			
		CEN	TRAL EXCISE					
UNIT-	-111		ure of Excise Duty including incidence of tax, Types of Excise Duties, Excisableds, Manufacture and Production, Valuation of goods, Introduction to CENVA		11 nrs.			
		SER	VICE TAX					
UNIT-	-IV		kground of Service tax, Taxable service, General Exemptions from Service ta istration, Payment of Service tax, Filling of Returns, Penalties under Service tax, etc	x, ,	11 nrs.			
			REFERENCES	•				
1 St	tudents' Guide To Indirect Taxes By Banger Yogendra, Banger Vandana & Sodhani Vineet (Taxmann)							
2 In	ndirect	t taxes-Law & Practice By V.S. Datey-Taxman Publications-New Delhi						
3 C	entral	Excis	se Law Manual By R.K. Jain-Centax Publications P Ltd					
4 Th	he Gu	jarat	Value Added Tax Act, 2003 By R.P. Shah-The Tax Publication					
5 Se	ervice	Tax I	Ready Reckoner By P.L. Subramanian-Snow White Publication					



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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)					
	YEAR	П	CORE COURSE	CREDITS	3			
Semester		Ш	MARKETING MANAGEMENT	HOURS	45			
OBJE	OBJECTIVES To familiarize the students with the marketing concepts and practices to develop their are skills and conceptual abilities in the marketing field; To understand the theoretical found marketing, its processes, tools and implementation within corporations							
			COURSE CONTENT / SYLLABUS					
		FUN	NDAMENTALS OF MARKETING					
UI	NIT-I	Mai	aning, Definitions, Core Concept, Philosophies of Marketing, Marketing nagement, Marketing Management Process, Marketing Mix [An Overview], STP del [An Overview], Role of Marketing in developing country		12 nrs.			
		PRC	DUCT AND PRICING STRATEGIES					
UI	NIT-II		aning, Definitions, Product [Product Mix-Product Life Cycle-New Product lelopment] - Pricing-[Price Setting Procedure-Pricing Policies & Strategies]	ict I	11 Irs.			
		PLA	CE AND PROMOTION STRATEGIES					
UN	NIT-III	Adv	ce Strategies [Meaning-Channel Design Decisions]-Promotion Strategies [Five M's contract of the strategies of Sales of S		11 nrs.			
UN	IIT-IV	E-M	aning, Definition and An Overview on [Marketing of Services, Rural Marketing, larketing, Retailing, Customer Value in Marketing, Consumer Satisfaction, sumerism and Consumer Protection Act, 1986]		11 nrs.			
			REFERENCES	•				
1		r, Keller, Koshy and Jha (2009) 13th Edition; Marketing Management A South Asian Perspective; on Education.						
2	-		r, Kevin Lane Keller (2006) 12th Edition; Marketing Management, Prentice-Haw Delhi.	all of I	ndia			
3	Philip k	otler	; Gray Armstrong (2008) 12th Edition; Principles of Marketing; Pearson Education.					
4	William	1 F. S1	tanton & others (1994); Fundamentals of Marketing: Tata McGraw Hill, Xth Edition	١.				



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	YEAR nester	II II	CORE COURSE HUMAN RESOURCE MANAGEMENT	CREDITS	3 45			
OBJEC	TIVES		appreciate the understanding of human resources and to acquaint with the intricac olved in managing human resources in the dynamic environment.	cies				
			COURSE CONTENT / SYLLABUS					
UNI	IT-I	Con SHR	RODUCTION cept and Scope of HRM, HRM functions, Changing Nature of HRM, HRM V/s PM V M, External environment and HRM, Roles of HR Managers, Job Analysis, Job cription, Job Specification, Job Evaluation		12 nrs.			
UNIT-II		HR Prod	PLANNING & DEVELOPMENT Planning: Meaning need and steps, Recruitment: Sources, Factors. Selection cedure cept of 'Training' & 'Development', Methods of Training, Designing a Training gramme, Evaluation & Feedback, Career planning, Appraising Employee formance.		11 nrs.			
UNIT-III UNIT-IV		Dev offe	reloping a Compensation System, Types of Compensation Plans, and Fringe Benefitered in Indian organisations. rective Industrial Relations- Grievance Handling- Collective Bargaining, Resolving outes for better Employee Relations		11 nrs.			
		Mai Eng	NTEMPORARY ISSUES IN HUMAN RESOURCE MANAGEMENT Paging Work-force Diversity in Organisations, Employee Empowerment - Employee agement, Virtual Organisations and HRM - Employer Branding — HR Matrix, HR es during Restructuring — e-HRM, Ethics in Human Resource Management	_	11 nrs.			
			REFERENCES					
1 I	Human	n Resource Management – V.S.P. Rao.						
2 I	Essenti	als o	f Human Resource Management & Industrial Relations – P. Subbarao					
3 I	Human	Reso	ource Management – Robert Mathis & John Jackson					
4 I	Human	Reso	ources Development & Management – Biswanath Ghosh					
5 I	Industr	ial re	lations & Labour Laws – S.C. Srivastava.					



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	YEAR	П	CORE COURSE	CREDITS	3			
Sei	mester	II	MACRO ECONOMIC ANALYSIS - II	HOURS	45			
OBJE	CTIVES	Тор	provide basic understanding of practical aspects of Macro Economic Analysis					
			COURSE CONTENT / SYLLABUS					
		МО	NEY AND BANKING					
UI	NIT-I	Meaning and Measurement of Money, Meaning and Measurement of Value of Money, Co of Money Supply and Related Issues, Operation of Commercial Banks, Central Bank						
		INFI	LATION AND UNEMPLOYMENT		11			
UN	NIT-II	Meaning, Measures and Types of Inflation, Effects of Inflation, Meaning, Kinds and						
		Mea	asurement of Unemployment, Relationship between Inflation and Unemployment	t '	hrs.			
		MA	CRO ECONOMIC POLICIES					
UN	IIT-III	Mea	aning and scope of Public Finance, Fiscal Policy - scope, objectives and limitation,		11			
		poli	cy- Meaning, scope and objectives		hrs.			
		INT	ERNATIONAL ASPECTS OF MACRO ECONOMICS					
UN	IIT-IV	Fore	eign Exchange market, Determination of foreign exchange, Balance of payment –		11			
		med	chanism		hrs.			
			REFERENCES					
1	D N Dw	vivedi	ivedi: Macro Economics- Theory and Policy					
2	G S Gu	upta: Macro Economics- Theory and Application						
3	H L Ahı	huja: Modern Economics						
4	DK Shu	hukla: Macro Economics						



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			EHGUNJ, VADODARA. Sphone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com						
			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)						
	YEAR	II	CORE COURSE	CREDITS	3				
Sei	mester	II	INSURANCE PRODUCTS	HOURS	45				
OBJE	CTIVES	Тор	provide the basic understanding about various insurance products and its regulation	ons					
			COURSE CONTENT / SYLLABUS						
UNIT-II UNIT-III UNIT-IV		INTRODUCTION TO INSURANCE Concept of Insurance, Definition and meaning, Significance, Functions, Fundamental Principles, Insurance contract and its essentials, Insurance underwriting, Policy documents.							
		REGULATIONS TO INSURANCE Regulation and legislation applicable to Insurance: History and regulation of Insurance business in India. Postal life Insurance. Insurance Act, 1938, IRDA Act, 1999							
		LIFE INSURANCE PRODUCTS Term insurance, Whole Life Insurance, Endowment insurance, group insurance, annuities, Unit linked policies, Riders, Premium Calculation, Premium Payment, Lapse and Renewal. Concept of Surrender value claims: death and maturity claims, assignment and nomination of policies, Rural/ Social Insurance Products							
		NON LIFE PRODUCTS General insurance products in India: Fire insurance policies: Standard fire insurance policy and special peril policy. Marine Insurance Policies and Products, Misc. Insurance Policies, Pension Products. Current trends and issues							
		I	REFERENCES	l					
1	Insurar	nce p	ce products by IIBF Published by Taxmann.						
2	Princip	les a	nd practice of life insurance by G. Krishaswamy, Published by Excel books.						
3	Legal a	spect	ts of insurance by Gupta P.K. Published by Himalaya Publishing House.						
4	Practic	e of Life Assurance (IC-02) by Insurance Institute of India.							



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FATEHGUNJ. VADODARA.

B.COM. (HONOURS) PROGRAMME (Higher Payment Programme) YEAR II VOCATIONAL COURSE – II (ANY ONE) Semester II SOCIAL MEDIA MARKETING OBJECTIVES This course will make students familiar with social media marketing, its importance. Social media critical zones. Students will also learn practically how companies use the social media for marketing purp COURSE CONTENT / SYLLABUS FOUNDATIONS OF SOCIAL MEDIA MARKETING The Horizontal Revolution, Strategic Planning with Social Media, Social Consumers and Digital communities UNIT-II THE THREE ZONES OF SOCIAL MEDIA Social Communities, Social Publishing and Social Entertainment MEASURING USERS AND SOCIAL MEDIA CAMPAIGNS Social Commerce, Social Media for Consumer Insight and Social Media Metrics PRACTICAL STUDY Students need to choose any two companies, need to analyze how companies use social media for doing their marketing activity. Report writing and oral presentation REFERENCES 1 Social Media Marketing, By Tracy Tuten, Prentice Hall Publication.							
Semester II SOCIAL MEDIA MARKETING							
OBJECTIVES This course will make students familiar with social media marketing, its importance. Social media critical zones. Students will also learn practically how companies use the social media for marketing purp COURSE CONTENT / SYLLABUS FOUNDATIONS OF SOCIAL MEDIA MARKETING The Horizontal Revolution, Strategic Planning with Social Media, Social Consumers and Digital communities UNIT-II THE THREE ZONES OF SOCIAL MEDIA Social Communities, Social Publishing and Social Entertainment MEASURING USERS AND SOCIAL MEDIA CAMPAIGNS Social Commerce, Social Media for Consumer Insight and Social Media Metrics PRACTICAL STUDY Students need to choose any two companies, need to analyze how companies use social media for doing their marketing activity. Report writing and oral presentation REFERENCES	OITS 3						
THE THREE ZONES OF SOCIAL MEDIA UNIT-II UNIT-II UNIT-III DIADATIONG OF SOCIAL MEDIA MEDIA The Horizontal Revolution, Strategic Planning with Social Media, Social Consumers and Digital communities THE THREE ZONES OF SOCIAL MEDIA Social Communities, Social Publishing and Social Entertainment MEASURING USERS AND SOCIAL MEDIA CAMPAIGNS Social Commerce, Social Media for Consumer Insight and Social Media Metrics PRACTICAL STUDY Students need to choose any two companies, need to analyze how companies use social media for doing their marketing activity. Report writing and oral presentation REFERENCES	JRS 45						
COURSE CONTENT / SYLLABUS FOUNDATIONS OF SOCIAL MEDIA MARKETING The Horizontal Revolution, Strategic Planning with Social Media, Social Consumers and Digital communities UNIT-II THE THREE ZONES OF SOCIAL MEDIA Social Communities, Social Publishing and Social Entertainment MEASURING USERS AND SOCIAL MEDIA CAMPAIGNS Social Commerce, Social Media for Consumer Insight and Social Media Metrics PRACTICAL STUDY Students need to choose any two companies, need to analyze how companies use social media for doing their marketing activity. Report writing and oral presentation REFERENCES							
UNIT-I UNIT-I The Horizontal Revolution, Strategic Planning with Social Media, Social Consumers and Digital communities UNIT-II THE THREE ZONES OF SOCIAL MEDIA Social Communities, Social Publishing and Social Entertainment MEASURING USERS AND SOCIAL MEDIA CAMPAIGNS Social Commerce, Social Media for Consumer Insight and Social Media Metrics PRACTICAL STUDY Students need to choose any two companies, need to analyze how companies use social media for doing their marketing activity. Report writing and oral presentation REFERENCES	pose.						
UNIT-II The Horizontal Revolution, Strategic Planning with Social Media, Social Consumers and Digital communities THE THREE ZONES OF SOCIAL MEDIA Social Communities, Social Publishing and Social Entertainment MEASURING USERS AND SOCIAL MEDIA CAMPAIGNS Social Commerce, Social Media for Consumer Insight and Social Media Metrics PRACTICAL STUDY Students need to choose any two companies, need to analyze how companies use social media for doing their marketing activity. Report writing and oral presentation REFERENCES	1						
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Social Communities, Social Publishing and Social Entertainment MEASURING USERS AND SOCIAL MEDIA CAMPAIGNS Social Commerce, Social Media for Consumer Insight and Social Media Metrics PRACTICAL STUDY Students need to choose any two companies, need to analyze how companies use social media for doing their marketing activity. Report writing and oral presentation REFERENCES	11						
UNIT-III Social Commerce, Social Media for Consumer Insight and Social Media Metrics PRACTICAL STUDY Students need to choose any two companies, need to analyze how companies use social media for doing their marketing activity. Report writing and oral presentation REFERENCES	hrs.						
PRACTICAL STUDY Students need to choose any two companies, need to analyze how companies use social media for doing their marketing activity. Report writing and oral presentation REFERENCES							
UNIT-IV Students need to choose any two companies, need to analyze how companies use social media for doing their marketing activity. Report writing and oral presentation REFERENCES	hrs.						
social media for doing their marketing activity. Report writing and oral presentation REFERENCES							
social media for doing their marketing activity. Report writing and oral presentation REFERENCES	11						
	hrs.						
Social Media Marketing, By Tracy Tuten, Prentice Hall Publication.	1						
	Media Marketing, By Tracy Tuten, Prentice Hall Publication.						
2 Culture of Connectivity, By Jose Van Dijck, Oxford University Press	Connectivity, By Jose Van Dijck, Oxford University Press						



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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)				
	YEAR	II	VOCATIONAL COURSE – II (ANY ONE)	ITS	3		
Seme	ester	II	RETAILING OPERATION AND SALESMANSHIP	RS 4	45		
ОВЈЕСТ	ΓIVES		motivate the younger generation to take retail as a career; to understand the technology complexities involved in Retail Management.	icaliti	ies		
		_	gain a practical understanding of understand the basics of retailing, Planning retail st naging Merchandise, and managing retail.	rateg	JY.		
			COURSE CONTENT / SYLLABUS				
		AN	OVERVIEW OF RETAIL				
UNIT-I		app Fun	meaning of Retail, Framework of retailing, The importance of developing and lying a retail strategy, Concept of life cycle in retail, Retailing environment, Role and ctions of a retailer, understanding formats in retail, Emerging retail trend, National cy on regulation of organized retail trade, Retail in India.	12 hrs			
		RET	AIL STRATEGY AND PLANNING				
UNIT-II		and valu	lerstanding the retail consumer, Factors influencing retail shopper, Research prior to after setting up a retail store, Retail strategy: Meaning and steps involved, Retail e chain, Store site selection: Types of retail locations, steps involved in choosing a ill location, Methods of retail expansion.	il hr			
		MEI	RCHANDISE MANAGEMENT				
UNIT	Г-III	mer	is of retail merchandising, Process of merchandise planning, Methods of chandise procurement, Retail pricing and evaluating merchandise performance, egory management and Assortment planning, Private labels.	11 hrs			
		MA	NAGING RETAIL				
UNIT	Γ-IV	Retail store operations, Legal and ethical aspects of retail business, Store design and visual merchandising, Servicing the retail customer, Role of technology in retail.					
			esmanship: What is Salesmanship?, The psychology of selling, Classification of sonal selling approaches, Qualities of a good sales person.	of hrs			
			REFERENCES				
		man, Evans, and Mathur ($11^{ m th}$ Edition); Retail management: A strategic approach; Pea dication					
2 S	Swapna	Prac	dhan (4 th Edition), Retailing Management: Text and Cases, Mc Graw Hill.				
	Kuldee _l New De		gh (1 st Edition, 2011); Retail Management in new dimension, Global Vision Publishing	Hous	se		
	Σr Λ Λ	Aucta	fa (1st Edition, 2013); Retail Management, Himalaya Publishing House				



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ACADEMIC YEAR

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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)						
	YEAR	Ш	VOCATIONAL COURSE – II (ANY ONE)	CREDITS	3				
Sei	mester	II	INCOME TAX RETURN PREPARATIONS AND E - FILING	HOURS	45				
OBJE	CTIVES	Το μ	provide practical knowledge for e-filing of income tax returns						
			COURSE CONTENT / SYLLABUS						
		INT	RODUCTION						
UI	NIT-I	Indi	erview of provisions of the Income Tax Act for computation of GTI AND TI of an vidual, Application for PAN, Requirements of PAN, Online application of PAN, Egy of Income Tax Returns and E-Payment of Income Tax		12 hrs.				
UI	NIT-II	Utility available for preparation of returns, Viewing of tax credit available in form 26AS; Filing of various returns of income for an individual, Filing of returns with digital signatures and without digital signatures.							
UN	IIT-III	TDS Overview of TDS provisions related with TDS from Salaries and payments other than Salaries							
UN	UNIT-IV		E FILING OF TDS STATEMENTS Application for TAN. E-payments of TDS, Utilities available for preparation of Statements, Preparation of TDS statements, Issue of TDS Certificates, E-filing of TD Statements. Modes of Transaction: Lecture method and Practical on Computers.						
			REFERENCES						
1	Direct '	Taxes	axes Law & Practice By Dr. Vinod K. Singhania - Dr. Kapil Singhania - TAXMANN Publication						
2	Direct ⁻	Taxes	Law & Practice By Dr. Girish Ahuja - Dr, Ravi Gupta BHARAT Publication						
3	Direct ⁻	Tax L	aws By CA T. N. Manoharan - SINOW WHITE Publication						
4	www.ii	ncom	etaxindia.gov.in						



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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)				
	YEAR	II	VOCATIONAL COURSE – II (ANY ONE)	CREDITS	3		
Se	mester	II	APPLIED ECONOMIC LAWS	HOURS	45		
OBJE	CTIVES						
			COURSE CONTENT / SYLLABUS				
		INTI	RODUCTION OF ECONOMIC LAWS				
UI	NIT-I	Meaning and nature of Economic Laws, difference between laws, rules and regulations, basic framework of an Act, Application and significance of Economic Laws					
		ACT	S RELATED TO INDUSTRIAL DEVELOPMENT AND REGULATION				
UI	NIT-II	An overview of current Industrial Policy, Regulatory Mechanisms- Companies Act, The Micro, Small and Medium Enterprise Development Act 2006, , Concept of Contract Labour (Regulation and Abolition) Act, 1970, Trade Union Act, 1926					
		COMPETITION AND CONSUMER PROTECTION					
UN	NIT-III	Concept of competition, Overview of MRTP Act, Competition Act 2002, Consumer Protection Act, 1986, Essential Commodities Act, 1955, ESMA, Right to Information Act, 2005					
		Prot	tection of invest, rs- measures taken by SEBI and 1RDA				
UN	NIT-IV	of C	of an Act Procedure for Filing an RTI Application, Procedures and conditions of fil Complaint under Consumers Protection Act. Environment Clearance Certificate additions therein, How to obtain an Exporter Importer Code Number.	-	11 hrs.		
			REFERENCES				
1	Econor	nic ar	nd Commercial Law C S Pawan Kumar Baid Classic Professional Series		_		
2	Busine	ss Env	vironment Francis Cherunilam HPH Publication.				



^ह ₩ सत्यंशिय	्री हू 1सुन्दरम्	DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA. Telephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com					
		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)					
	YEAR	II SPECIALIZATION SUBJECT – II (ACCOUNTING AND FINANCE)	CREDITS	3			
Sen	nester	II CORPORATE ACCOUNTING	HOURS	45			
OBJEC	TIVES	To impart working knowledge of Accounting as applicable to Corporate entities					
		COURSE CONTENT / SYLLABUS					
		FINAL ACCOUNTS OF JOINT STOCK COMPANY					
UN	IIT-I	Preparation and Presentation of Final Accounts in Compliance of Provisions of Companies Act and relevant Accounting Standards		12 nrs.			
		Cash Flow Statement					
		Preparation of Cash Flow Statement as per relevant Accounting Standard		11			
UN	IT-II	Statement of Changes in Financial Position (SCFP) including Statement of Changes in Working Capital	hrs				
		Valuation of Goodwill					
UNI	IT-III	Meaning-Definition-Factors affecting Goodwill- Determination of Future Maintainable Profits-Normal Rate of Return - Avg. Capital Employed-Methods of Valuation of Goodwill					
		Valuation of Shares: Need for Valuation-Methods of Valuation of Shares					
		Stock Split and Reverse Stock Split: Accounting Treatment					
		Liquidation of Joint Stock Company					
UNI	IT-IV	Meaning-Modes of Winding Up- Statement of Affairs-Deficiency/Surplus A/c-Liquidator's Final statement of Accounts-Receiver for Debenture holders-B list of Contributories.		11 nrs.			
		REFERENCES					
1	Advanc	ced Accounting by Dr. S.N. Maheshwari- Vikas publishing House					
2	Advanc	ced Accounting by Ashok Sehgal-Taxman Publication					
3	Advanc	ced Accounting by M.C. Shukla and T.S. Grewal -Sultan Chand Publication					
4	Moder	n Accounting by Hanif and Mukherjee-Tata Mc GrawHill Publication					
5	Advanc	ced Accounting by R.L. Gupta and M. Radhaswamy-S.Chand Publication					
6	Studen	ts Guide to Accounting Standards-By D.S.Rawat-Taxman Publication					
7	Relevai	nt study material issued by ICAI, ICWAI and ICSI.					
8	Introdu	uction to IFRS by Dr.T.P.Ghosh- Taxman publication					



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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)							
	YEAR	II	SPECIALIZATION SUBJECT – II (BANKING AND INSURANCE)	CREDITS	3					
Se	emester	II	INTERNATIONAL BANKING	HOURS	45					
OBJI	ECTIVES									
			COURSE CONTENT / SYLLABUS	1						
			cept of foreign exchange, Instruments of international remittance, Correspondence	ent						
UNIT-I		ban exch Valu rate	k relationship and accounting mechanism between bank offices, Function of Fore hange dealer, Foreign exchange dealings, quotations, Application of principals uer Compensee & maxim in determining appropriate rate of exchange, Categories of exchanges, Spot and forward rates of exchange, Open & square position of ler, Foreign currency deposit accounts.	Foreign pals of pries of						
		Fore	eign Exchange Dealings							
U	NIT-II	Foreign exchange risk management, Types of risks- exchange, interest, liquidity, political etc, Foreign exchange dealings: Swap, arbitrage, leads & lags and hedging operation of dealer, Foreign exchange arithmetic and practical examples, Foreign Exchange Management Act, 1999.								
		Ban	ks and international trade							
UI	NIT-III	Financing of imports and exports by banks; Mechanism & Procedures, Sales & payment terms in foreign trade (INCO terms), Role & Policies of ECGC in promoting exports from India. Role & Policies of EXIM bank in financing and promoting foreign trade, Balance of trade and payments, Measures to correct imbalances in Balance of Payments.								
		Fore	eign exchange markets and international financial institution							
U	NIT-IV	curr	tures of Foreign exchange markets, Euro-dollar market, Convertibility of rupee on rent and capital account, Role of international financial institution in promoting ernational development and liquidity, IMF, WORLD BANK, IDA, IFC, ADB.		11 hrs.					
			REFERENCES							
1	Finance House	e of I	Foreign Trade and Foreign Exchange by B K Chaudhary, Published by Himalaya	Publis	hing					
2	An Intr Macmi	troduction to Global Financial Market by Stephen Valdez with Julian Wood Published by Palgrave nillan								
3	Foreign	n excl	nange practice, Concept,& Control by C. Jeevanandam Published by Sultan Chand	& Sons						
4	Foreign	n excl	nange markets by Surendra S Yadav, P K Jain Published by Macmillan Pvt. Ltd							
5	Foreign	n excl	nange by VV Keshkamat Published by Vikas Publishing House.							
6	Interna	national Banking; Indian institute of banking and finance, Published by Macmilan								



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H.L. Ahuja (2012)- Advanced Economic Theories

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[‡] ‱ सत्यंशि	क्कि है शेवंसुन्दरम्	DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA. Telephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com					
		1 010	B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)				
	YEAR	II	SPECIALIZATION SUBJECT – II (ECONOMIC PLANNING AND POLICIES)	CREDITS	3		
Se	mester	II	THEORIES OF GROWTH AND DEVELOPMENT	HOURS	45		
OBJE	CTIVES						
			COURSE CONTENT / SYLLABUS				
		ME	ANING OF DEVELOPMENT AND RELEVANT CONCEPTS				
UNIT-I		Dev	cinction between growth and development, Human Development, Human relopment Index, Gender Development Index, Environmental sustainability and elopment	_	12 nrs.		
		THE	ORIES OF GROWTH AND DEVELOPMENT				
U	NIT-II	Rostow's Stages of growth, Harrod-Domar Growth Model, and Lewis' model of unlimited supplies of Labour					
		COI	NTEMPORARY MODELS OF DEVELOPMENT AND UNDERDEVELOPMENT				
UN	NIT-III	Theories of Balanced and Unbalanced Growth, the Big push theory and Liebenstein's Theory of Critical Minimum Efforts			11 nrs.		
		POV	/ERTY, INEQUALITY AND DEVELOPMENT				
UNIT-IV		Line	asurement of poverty - Absolute and Relative; Head-Count Index and Below Pover e, Manpower Planning, Strategy of Manpower Planning, Future Manpower Juirements.		11 nrs.		
		I	REFERENCES				
1	Jhingar	n.M.L	. (2012)- The Economics of Development and Planning, 40tn Edition, Vrinda Public	ations.			
2	Lokana	than	, V (2012)- Economic Analysis, S. Chand Publications				
3	W. Art	hur Le	ewis(1966)- The essentials of economic policy George Allen and Unwin Ltd.				
4	Aganva	ai A. N	N• Indian Economy - Wishwa Prakashan, New Delhi.				
5	Dhingr	a I C ((2006), The Indian Economy: Environment and Policy, Sultan Chand, New Delhi.				
6	Dutt R	and k	CP M Sundaram (2006) Indian Economy, S Chand & Company, Delhi.				
7	India D	evelo	opment Report- Oxford University Press.				



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		7 0.10	B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)						
	YEAR	П	SPECIALIZATION SUBJECT – II (ENTREPRENEURSHIP AND SMALL BUSINESS	CREDITS	3				
Se	mester	II	MANAGEMENT)	HOURS	45				
			ENTREPRENEURSHIP AND FAMILY BUSINESS	HOOKS	43				
OBJE	CTIVES	add	realize the importance and contribution of family businesses to our society and eco lress the mindset required to tackle this tremendously challenging and rewarding se owning one, for them to develop a better understanding of the enterprise.	-					
			COURSE CONTENT / SYLLABUS						
U	NIT-I	Mea hist	aning of Family Business, Types of Family Business, Family Business in India orical perspective, Advantages / Disadvantages of Family Business, Enterprise	sing	12 nrs.				
		face	dset and method, The six dimensions for Family Enterprising, Major challened by Family Businesses in India, Making Family Business more effective.	iges					
		FAMILY BUSINESS DYNAMICS							
1U	NIT-II	Bus	nily Business people, Family Business systems, Growing complexity of Far iness life cycles, Articulating values and a shared vision, Ingredients cessful plan, Unifying plans, processes, and structure	·	11 nrs.				
		HUMAN RESOURCE MANAGEMENT AND LEADERSHIP PERSPECTIVE							
UNIT-III		Esta the	join or not to join, The importance of outside experience, Working in the busing a well developed and effective working board, Family governance: Set process, structure, and Getting the structure working, Professional advisers sultants	ting	11 nrs.				
		MA	NAGEMENT SUCCESSION AND CONTINUITY						
UNIT-IV		Dev	nily owned business, The Management succession issue – Key factors in success reloping a succession strategy, Selecting the right successor, Preparing N neration managers and leaders, Harvest strategy	-	11 nrs.				
			REFERENCES	1					
1	Peter L	each;	; Family Businesses: The Essentials; Profile Books Ltd. London						
2	S.S. Kha	anka;	Entrepreneurial Development; S Chand						
3	Donald	Kura	tto and Richard Hodgetts; Entrepreneurship: Theory						
4	•	fry Timmons and Stephen Spinelli; New Venture Creation (Entrepreneurship for the 21 st Century); Tata							



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		_	B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)					
	YEAR	П	SPECIALIZATION SUBJECT – II (GLOBAL ECONOMY AND INTERNATIONAL	CREDITS	3			
Sen	nester	II	BUSINESS)	HOURS	45			
			GLOBAL BUSINESS ENVIRONMENT					
OBJEC	CTIVES		acquaint the students with the various global business environment, global composition of the composition is a sell as global trade and payment.	petitivei	ness,			
			COURSE CONTENT / SYLLABUS					
		Glo	bal Business and its Environment					
UNIT-I		Significance, Nature and Scope of Global business; Overview of global business; Environment of Global business; Economic environment, political and Regulatory environment, Demographic environment, Socio/Cultural Environment, Geographic environment						
		Glo	bal Competitiveness					
UN	IIT-II	Determinants of Competitiveness; Competitive advantages of Nations- factor conditions; demand conditions; related and supporting industries; role of government and chance; Technology and global competitiveness IT revaluation and Global Business Environment, impact of technology or» Globalization, sources of technology adaption.						
		Glo	bal Investment		11			
UN	IT-III	Global Investment- Types of Global Investment, Significance .Factor affecting Global Investment; foreign investment by Indian companies; Merger and Acquisitions						
		Glo	bal Trade and Payments					
UN	IT-IV	Balance of Payments; Trade and BOP of India; Global Economic Institution- IMF, World Bank, Asian Development Bank, WTO						
			REFERENCES					
1	Bo Sod	erste	n and Geoffrey Reed, International Economics.					
2	Francis	Cher	runilam: International Business Environment					
3	P.T. Ell:	Ellsworth and J. Clark Leith, The International Economy, New York, Macmillan publishing Co.						
4	Frankli	n R. F	Root, International Trade and Investment, Cincinnati, Ohio, South Western Pub.					
5	Domin	ick Sa	llvatore, International Economics, New York Macmillan Publishing Co.					
6	Charles	Mito	chell, International Business Culture, California, World Trade Press					
7	John N	aisbit	t, The Global Paradox, London, Nicholas Brealey Publishing.					



The Maharaja Sayajirao University of Baroda **Faculty of Commerce**

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[‡] ∰ सत्यंरि	ें विसुन्दरम्	DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA. Telephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com						
		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)						
	YEAR	II SPECIALIZATION SUBJECT – II (HUMAN RESOURCE MANAGEMENT)	CREDITS	3				
Sei	mester	STRATEGIC HUMAN RESOURCE MANAGEMENT	HOURS	45				
OBJE	CTIVES	To appreciate the role of hr in strategy formulation given the global scenario. To familiarize with various HR Strategies followed by different organizations and expe	erience:	S.				
		COURSE CONTENT / SYLLABUS						
		INTRODUCTION TO STRATEGIC HUMAN RESOURCE MANAGEMENT						
UI	NIT-I	Definition and components of SHRM, VRIO framework, objectives of SHRM, SHRM HRM, Strategic fit: Conceptual framework.		12 hrs.				
		Strategic Role of HRM and HR Competencies						
		S- HRM PRACTICE		11				
UN	II-TIN	SHRM Environment, Steps in Developing HR Strategy, HR Evaluation						
		FUNCTIONAL STRATEGIES-I: RESOURCING, RETENTION & DEVELOPMENT						
		Resourcing: Strategic HR planning, Strategies for developing employment relationship.						
UN	IIT-III	Retention: Employee retention strategies, Strategic role of team leaders in retention of talent, LFO, employee engagement.						
		Development: SHRD model, Competency mapping and development, Strategies for developing capabilities of employees.						
		FUNCTIONAL STRATEGIES-II: PERFORMANCE MANAGEMENT, COMPENSATION EMPLOYEE RELATIONS	&					
		Performance Management: Objectives of PMS, developing PMS, strategic linkage performance management.	of	11				
UN	IIT-IV	Compensation: Determinants of compensation and rewards, Approaches, Busin strategy and compensation.	ess	hrs.				
		Employee Relations: Employee Relations strategy, managing work life balance better employee relations, Mentoring	for					
		REFERENCES						
1	Strateg	gic HRM by Tanuja Agarwala- Oxford University Press						
2	Strateg	gic HRM by S.K. Bhatia- Deep & Deep Publications Pvt. Ltd.						
3	Strateg	gic HRM by Charles Geer						



The Maharaja Sayajirao University of Baroda **Faculty of Commerce**

B.COM. (HONOURS) PROGRAMME

DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES

ACADEMIC YEAR

	3(SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA.					
		Tele	phone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com				
			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)				
	YEAR	II	SPECIALIZATION SUBJECT – II (MARKETING MANAGEMENT)	CREDITS	3		
Se	mester	II	SALES AND DISTRIBUTION MANAGEMENT	HOURS	45		
OBJE	CTIVES	Тор	provide an understanding of the concepts, attitudes, techniques and approaches re	eauired	for		
			ctive decision making in the areas of Sales and Distribution; to pay special empha				
			ctising manager's problems and dilemmas etc.				
To develop skills critical for generating, evaluating and selecting sales and distribution strategies.							
			COURSE CONTENT / SYLLABUS				
		SAL	ES MANAGEMENT				
UI	NIT-I	Definition – Sales Vs Marketing, Scope of Sales Management – Objectives & Functions of Sales Department, Sales Forecasting Methods – Sales Planning and Control					
		SAL	ES ORGANIZATION AND DEVELOPING THE SALES FORCE		11		
UI	NIT-II	Sales Department Organization, Role and Functions of Sales Manager, Salesmanship and Selling Process.					
UN	NIT-III	Mot	ruiting, Selection, Training of Sales Force, Work Assignment, and Routing, civation, compensation to Sales Force and Controlling, Salesmanship and Selling cess.		11 nrs.		
		DIST	TRIBUTION CHANNELS				
UNIT-IV		Definition and Importance of Physical Distribution, Marketing Channels: Definition and Importance, Different Forms of Channels, Functions of Marketing Channel, Unconventional Channels, Channels for Consumer Goods, Channel Selection Process.					
		ı	REFERENCES	1			
1	Tapan	K. Par	nda, Sunil Sahadev – Sales And Distribution Management – Oxford Publishing, Ind	ia			
2	Still, Cu	undiff	, Govoni – Sales Management: Decisions, Strategies & Cases – Prentice Hall, I	ndia.			
3	Anders	on R,	Professional Sales Management – Englewood Cliff, New Jersey, Prentice Hall, Ind	ia.			



सत्यंति	हें शेवंसुन्दरम्	B.COM. (HONOURS) PROGRAMME DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA. Telephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com					
			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)				
	YEAR	II	SPECIALIZATION SUBJECT – II (RURAL ENTREPRENEURSHIP AND	CREDITS	3		
Se	mester	II	MANAGEMENT)				
			RURAL DEVELOPMENT INTERVENTIONS	HOURS	45		
OBJE	ECTIVES		make the students conversant with the Government and other institutions intervental Development.	ntions fo	or		
			COURSE CONTENT / SYLLABUS				
		RUF	RAL DEVELOPMENT				
U	NIT-I	Definition, objectives, Significance, Rural Development under the Five Year Plan, Issues in Rural Development					
		NAT	TURE AND ESTIMATES OF POVERTY AND UNEMPLOYMENT IN INDIA				
UI	NIT-II	Programmes for Rural Development – Jawahar Rojgar Yojana. Sampoorna Grameen Rojgar Yojana, Swarna Jayanti Gram Swarojgar Yojana					
		POL	LICIES AND PROGRAMMES FOR STRENGTHENING AGRICULTURE SECTOR				
UNIT-III		Land tenure system, Size of farm and productive efficiency. Problem of sub-division and fragmentation of land holding; Need, Scope and Critical Analysis of land reform programmes					
		NEV	N AGRICULTURE STRATEGY AND MODERNIZATION OF AGRICULTURE				
UNIT-IV		Meaning, Features, Achievements and Criticisms: New thrust areas in agriculture, Agriculture under the Five-year plans.					
			REFERENCES	1			
1	Mathu	r BL:	Rural Development and Cooperation				
2	Ruddaı	r Datt	t and KPM Sundharam: Indian Economy				
3	Vasant	Desa	ai: Rural Development in India				

SYLLABUS

T.Y.B. COM (HONOURS)

(Semester I and Semester II)



DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE,

FATEHGUNJ, VADODARA.

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Y Seme	EAR					
Seme		Ш	CORE COURSE CRE	DITS	3	
	ster	ı	INDIAN ECONOMIC STRUCTURE HO	JRS	45	
OBJECTI		_	ve a broad understanding to the students regarding the structure of the Indian Econ her challenges to the development.	оту		
	II.		COURSE CONTENT / SYLLABUS			
		STRL	JCTURE OF THE ECONOMY			
UNIT-I		Struc Chan	ning, Definition and Characteristics of Developing Economy. Eture of the Economy: Meaning and Sectoral Relations. Iging Trends in National Income and Employment. Iging Trade: Meaning, Composition and Direction.		12 nrs.	
UNIT-II		Mear Trend Agric Relev	ning, Features, Components and Importance of Primary Sector. ds in Production and Productivity of Major Crops, Factors responsible for Low cultural Productivity vance of Allied Activities. I Credit and Agricultural Marketing.	Low h		
UNIT-		SECONDARY SECTOR Meaning, Features, Components and Importance of Secondary Sector. Productivity Trends of Major Industries, Factors Affecting Industrial Growth in India. Deficiencies in Industrial Growth and Suggestions for Rapid Industrial Growth				
UNIT-IV		TERT a b c	IARY SECTOR AND INFRASTRUCTURE Description: Description:		11 nrs.	
	I_		REFERENCES	1		
1 G	Gaurav	Datt	and Ashwani Mahajan. <i>Indian Economy</i> . S. Chand. 69 th Edition.			
2 Is	shwar	C. and	d Dhingra. Indian Economy: Environment and Policy. Sultan Chand and Sons.			



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YEAR II CORE COURSE II INTERNATIONAL TRADE AND FINANCE II INTERNATIONAL TRADE AND FINANCE II II II II II II II		Telephone. [OJ. 0203-2732244, 2737744, L-mail. bcommonoursjochisa@gmail.com									
Semester I INTERNATIONAL TRADE AND FINANCE Hours 45	B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)										
OBJECTIVES To provide basic understanding of international trade concepts to students and to enable them with the institutional problems of international market and finance. COURSE CONTENT / SYLLABUS INTRODUCTION TO INTERNATIONAL TRADE Nature and Significance of International Trade. Theories of International Trade - Classical Theory: Comparative Cost Advantage-Ricardo; Neo-Classical Theory: Opportunity Cost Theory- Haberler MODERN THEORIES OF INTERNATOINAL TRADE AND TERMS OF TRADE Modern Theory: Heckscher-Ohlin theorem, New Trade Theory-Paul Krugman Offer curve and Offer Curve Technique-J.S Mill, Marshall and Edgeworth. Terms of Trade - Concepts, Factors affecting Terms of Trade, Size of Gains from Trade. Free Trade versus Protectionism FOREIGN EXCHANGE AND BALANCE OF PAYMENTS ANALYSIS Foreign Exchange Rate Determination, Types of Foreign Exchange Rate, Exchange Rate Systems - Automatic Mechanism with Flexibility in Exchange Rate, Controlled Floating Exchange Rate: Adjustable Peg, Clean and Dirty Float Balance of Payments Analysis: Meaning, Components, Deficit Adjustment Mechanism-Automatic Adjustment Mechanism, Direct Controls, Devaluation UNIT-II UNIT-II INTERNATIONAL LIQUIDITY AND FOREIGN INVESTMENT International Liquidity: Problems and Solutions, IMF, WB, Euro Currency Market FDI- Meaning and Impact REFERENCES 1 H. G. Mannur – International Economics 2 Francis Cherunilam - International Economics 3 D. M. Mithani – Introduction to International Economics 4 M. C. Vaish and Sudaman Singh – International Economics 5 M. L. Jhingan – International Economics 6 Bo Sodestern – International Economics		YEAR	Ш	CORE COURSE COURSE	REDITS	3					
With the institutional problems of international market and finance. COURSE CONTENT / SYLLABUS	Sem	nester	1	INTERNATIONAL TRADE AND FINANCE	HOURS	45					
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INTRODUCTION TO INTERNATIONAL TRADE			with	h the institutional problems of international market and finance.							
Nature and Significance of International Trade. Theories of International Trade - Classical Theory: Comparative Cost Advantage-Ricardo; Neo-Classical Theory: Opportunity Cost Theory- Haberler				<u>-</u>							
Theories of International Trade – Classical Theory: Comparative Cost Advantage-Ricardo; Neo-Classical Theory: Opportunity Cost Theory- Haberler MODERN THEORIES OF INTERNATOINAL TRADE AND TERMS OF TRADE Modern Theory: Heckscher-Ohlin theorem, New Trade Theory-Paul Krugman Offer curve and Offer Curve Technique-J.S Mill, Marshall and Edgeworth. Terms of Trade – Concepts, Factors affecting Terms of Trade, Size of Gains from Trade. Free Trade versus Protectionism		_	INT	RODUCTION TO INTERNATIONAL TRADE							
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5 M. L. Jhingan – International Economics 6 Bo Sodestern – International Economics	3	D. M. N	⁄litha	ni – Introduction to International Economics							
6 Bo Sodestern – International Economics	4	M. C. V	aish	and Sudaman Singh – International Economics							
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7 Miltiades Chacholiades- International Ecnonomics	6	Bo Sod	ester	n – International Economics							
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ACADEMIC YEAR 2016-2017

B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)

structure of District Administration-District Rural Development Agency, its salient features, working- District Industries centre UNIT-II Panchayati Raj Institutions: history – structure – present scenario. Rural – E Governance through the Panchayati Raj Institution Role of Voluntary agencies Non government Organisations (working particularly in Rural India). Aims and objectives IT Kiosks in villages (through leading Indian IT & telecom companies) Rural development institutions – 1. National Council of Rural Institution (NCRI): Origin, model, objective & thrust 2. NABARD				B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)				
OBJECTIVES To impart knowledge, develop skills and orientation towards rural scenario in India. COURSE CONTENT / SYLLABUS Rural Development Administration: Ministry of Rural Development, Organization structure of District Administration-District Rural Development Agency, its salient features, working- District Industries centre Panchayati Raj Institutions: history – structure – present scenario. Rural – E Governance through the Panchayati Raj Institution Role of Voluntary agencies Non government Organisations (working particularly in Rural India). Aims and objectives IT Kiosks in villages (through leading Indian IT & telecom companies) Rural development institutions – 1. National Council of Rural Institution (NCRI): Origin, model, objective & thrust 2. NABARD 3. IRMA – Anand 4. Institute of Integrated Rural development. 5. National Institute of Rural Development 6. Khadi and village industries commission REFERENCES 1. Ahuja R. – Indian Social System 2. Ahuja R. – Indian Social System 3. G. Palanithurai – Dynamics of new Panchayati Raj System in India	YE	AR	Ш		DITS	3		
UNIT-II UNIT-II Panchayati Raj Institutions: history – structure – present scenario. Rural – E Governance through the Panchayati Raj Institution WIT-III Pole of Voluntary agencies Non government Organisations (working particularly in Rural India). Aims and objectives IT Kiosks in villages (through leading Indian IT & telecom companies) Rural development institutions – 1. National Council of Rural Institution (NCRI): Origin, model, objective & thrust 2. NABARD 3. IRMA – Anand 4. Institute of Integrated Rural development. 5. National Institute of Rural Development 6. Khadi and village industries commission REFERENCES 1 Ahuja R. – Indian Social System 2 G. Palanithurai – Dynamics of new Panchayati Raj System in India	Semes	ster	I	RURAL INSTITUTIONS HO	JRS	45		
UNIT-II Rural Development Administration: Ministry of Rural Development, Organization structure of District Administration-District Rural Development Agency, its salient features, working- District Industries centre UNIT-II Panchayati Raj Institutions: history – structure – present scenario. Rural – E Governance through the Panchayati Raj Institution Role of Voluntary agencies Non government Organisations (working particularly in Rural India). Aims and objectives IT Kiosks in villages (through leading Indian IT & telecom companies) Rural development institutions – 1. National Council of Rural Institution (NCRI): Origin, model, objective & thrust 2. NABARD 3. IRMA – Anand 4. Institute of Integrated Rural development. 5. National Institute of Rural Development 6. Khadi and village industries commission REFERENCES 1 Ahuja R. – Indian Social System 2 G. Palanithurai – Dynamics of new Panchayati Raj System in India	OBJECTIV	/ES	To in	mpart knowledge, develop skills and orientation towards rural scenario in India.				
Structure of District Administration-District Rural Development Agency, its salient features, working- District Industries centre UNIT-II Panchayati Raj Institutions: history – structure – present scenario. Rural – E Governance through the Panchayati Raj Institution Role of Voluntary agencies Non government Organisations (working particularly in Rural India). Aims and objectives IT Kiosks in villages (through leading Indian IT & telecom companies) Rural development institutions – 1. National Council of Rural Institution (NCRI): Origin, model, objective & thrust 2. NABARD 3. IRMA – Anand 4. Institute of Integrated Rural development. 5. National Institute of Rural Development 6. Khadi and village industries commission REFERENCES 1 Ahuja R. – Indian Social System 2 G. Palanithurai – Dynamics of new Panchayati Raj System in India				COURSE CONTENT / SYLLABUS				
UNIT-II Panchayati Raj Institutions: history – structure – present scenario. Rural – E Governance through the Panchayati Raj Institution Role of Voluntary agencies Non government Organisations (working particularly in Rural India). Aims and objectives IT Kiosks in villages (through leading Indian IT & telecom companies) Rural development institutions – 1. National Council of Rural Institution (NCRI): Origin, model, objective & thrust 2. NABARD 3. IRMA – Anand 4. Institute of Integrated Rural development. 5. National Institute of Rural Development 6. Khadi and village industries commission REFERENCES 1 Ahuja R. – Indian Social System 2 G. Palanithurai – Dynamics of new Panchayati Raj System in India	UNIT-	·I	struc	tructure of District Administration-District Rural Development Agency, its salient				
UNIT-III Non government Organisations (working particularly in Rural India). Aims and objectives IT Kiosks in villages (through leading Indian IT & telecom companies) Rural development institutions — 1. National Council of Rural Institution (NCRI): Origin, model, objective & thrust 2. NABARD 3. IRMA — Anand 4. Institute of Integrated Rural development. 5. National Institute of Rural Development 6. Khadi and village industries commission REFERENCES 1 Ahuja R. — Indian Social System 2 G. Palanithurai — Dynamics of new Panchayati Raj System in India	UNIT-	processing the proces						
UNIT-IV 1. National Council of Rural Institution (NCRI): Origin, model, objective & thrust 2. NABARD 3. IRMA – Anand 4. Institute of Integrated Rural development. 5. National Institute of Rural Development 6. Khadi and village industries commission REFERENCES 1 Ahuja R. – Indian Social System 2 G. Palanithurai – Dynamics of new Panchayati Raj System in India	UNIT-III		Non Aims	government Organisations (working particularly in Rural India). s and objectives		11 ors.		
 Ahuja R. – Indian Social System G. Palanithurai – Dynamics of new Panchayati Raj System in India 	UNIT-IV		1 2 3 4 5	National Council of Rural Institution (NCRI): Origin, model, objective & thrust NABARD IRMA – Anand Institute of Integrated Rural development. National Institute of Rural Development		11 nrs.		
2 G. Palanithurai – Dynamics of new Panchayati Raj System in India				REFERENCES				
	1 Ah	uja R	R. – In	dian Social System				
3 Mathur M.V. – Panchayati Raj Administration	2 G.	Palai	nithuı	rai – Dynamics of new Panchayati Raj System in India				
, .	3 Ma	athur	M.V.	. – Panchayati Raj Administration				



DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES
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FATEHGUNJ, VADODARA.

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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
	YEAR	Ш	VOCATIONAL COURSE - III	CREDITS	3
Sei	mester	ı	CORPORATE SOCIAL RESPONSIBILITY	HOURS	45
OBJE	CTIVES		understand the importance and changing dimensions of corporate social responsi	bility.	
		Tof	amiliarize with the role of corporate in discharging their role towards society.		
			COURSE CONTENT / SYLLABUS		
1U	NIT-I	- Ev	lerstanding corporate responsibility olution of company and CSR, theoretical perspective R Theories, Corporate community involvement and CSR		12 nrs.
UN	NIT-II	- Cre	ole of various Institutions in CSR. eating CSR framework emework for rating CSR.		11 nrs.
UN	IIT-III	- Th	stainable Development and challenges. CSR and environment responsibility. e Indian Saga, Consumers as drivers of CSR. R and employees		11 nrs.
UNIT-IV		- Glo	R in developing countries obal CSR ture perspectives of CSR		11 nrs.
			REFERENCES		
1	Madhu	mita	Chatterjee – Corporate Social Responsibility – Oxford University press		
2	The Ox	ford l	handbook of CSR- Oxford university press.		

3 Corporate Social Responsibility – Subhabrata Bobby Banerjee- Elgar Online



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B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)									
	YEAR	Ш	SPECIALIZATION SUBJECT – III (BANKING & INSURANCE)	CREDITS	3				
Ser	mester	-	BANK CREDIT	HOURS	45				
OBJECTIVES									
COURSE CONTENT / SYLLABUS									
		BANK ADVANCES							
UNIT-I		Establishing bank lending policies under changing environments-monetary and credit policy of RBI, Principles of sound lending, various types of borrowers and credit facilities provided by banks. Types of securities, attributes of a good security and methods of creating charge over securities. Bank documentations in respect of various types of borrowers and securities							
UNIT-II		PROJECT FINANCING							
		Broad aspects of project appraisal and credit decision. Assessment of working capital. Break-even analysis and capital budgeting. Financial ratios and their implications. Credit Monitoring arrangements & compliance parameters. Non-performing assets, Provisioning norms, Recall & recovery of Advances and seizure.							
		CREDIT RISK RATING			4.4				
UNIT-III			refinition, importance, factors determining credit risk, uses of credit risk rating and arious tools. RBI guidelines.		11 nrs.				
UNIT-IV		OTHER ADVANCES							
			k Guarantees – features and types. RBI guidelines on guarantees and eptances. consortium financing, Industrial sickness, Priority sector lending	Co-	11 nrs.				
			REFERENCES	•					
1	Practic	al Banking Advances by H L Bedi&V V Hardikar, Sultan Chand & Sons							
2	Bank C	redit management by G Vijay Raghavan, Published by Himalaya Publication.							
3	Financial Analysis for Bank lending in Liberalized Economy by S PSingh & S Singh, Himalaya Publishing House								

Bank Credit; emerging trends Edited by KaturiNageswara rao published by ICFAI



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Telephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com **B.COM.** (HONOURS) PROGRAMME (Higher Payment Programme) **SPECIALIZATION SUBJECT – IV (BANKING & INSURANCE)** YEAR Ш CREDITS **INSURANCE SERVICES** Semester **HOURS OBJECTIVES COURSE CONTENT / SYLLABUS Business Environment and Insurance** Social responsibilities of insurance and its emerging need in India. - Components of business environment influencing insurance business in India viz; the economic, 12 **UNIT-I** financial, demographic and social, taxation, legal and regulatory environment. - Role of hrs. insurance sector in promotion and development of Indian economy. - Pre and post nationalization insurance scenario in India. - Present Business scenario and growth of insurance industry in India. **INSURANCE PRODUCTS** Life Insurance products in India: Term insurance, Whole life insurance, Endowment insurance, group insurance, annuities, - Unit linked policies. Riders, premium 11 **UNIT-II** calculation, concept of surrender value, claims: death and maturity claims, assignment hrs. and nomination of policies. - General insurance products in India: Fire insurance policies: Standard fire insurance policy and special peril policy. - Marine insurance policies and products. Misc. insurance policies. **INSURANCE MARKETING IN INDIA** Introduction, Special Features, Need, Objectives and Scope - Marketing mix in insurance industry - Marketing strategies of selected Insurance players - Features, 11 **UNIT-III** merits. - Difference between sales & marketing/strategies of different insurance hrs. companies.-Double Insurance, Re-insurance and Co-insurance. - Marketing Intermediaries: Need & role of intermediaries, various types – agents, brokers and banks, current scenario. **BANC ASSURANCE** 11 **UNIT-IV** Evolution of Banc assurance and its merits for banks and customers, Banc assurance hrs. models and present scenario in India, Marketing and issues in Banc assurance. **REFERENCES**

1	Insurance; Fundamentals, Environment & Procedures by Bodla, MC Garg, K.P. Singh, Deep & Deep	
	Publications Pvt. Ltd. New Delhi.	
2	Insurance products & Services Published by Indian Institute of Bankers. Published by	
3	Taxmann's.	
4	Publications of Insurance Institute of India & ICFAI University, Hyderabad.	
5	Indian Institute of Bankers .Insurance Products and services by, Publishers by Taxmann's .	
6	Taxmann's 2005Insurance Law Manual by Taxmann's allied services Pvt. Ltd.	



R.K.Lekhi: Public Finance

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* अक्कि र सत्यंशिवंसुन्द्रस्म्		DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA. Telephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com				
		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)				
	YEAR	III SPECIALIZATION SUBJECT – III (ECONOMIC PLANNING & POLICIES)	oits 3			
Se	mester	I PUBLIC FINANCE HOU	IRS 45			
OBJECTIVES To provide fundamental knowledge about public finance so as to enable the students to have understanding about the role of government policy.						
		COURSE CONTENT / SYLLABUS				
		NATURE AND SCOPE OF PUBLIC FINANCE				
UNIT-I		Government Activity in a Modern State- the Principle of Maximum Social Advantage, Public (Social) Goods- Mixed and Merit Goods, Functions of Public Finance- Allocative, Distributive, Stabilization and Development Functions				
UNIT-II		SOURCES OF GOVERNMENT REVENUE				
		Types of Taxes, Principles of Taxation, Incidence of Taxation, Effect of Taxation on Production and Distribution of Goods Public Expenditure: Principles, Classification and Growth of Public Expenditure, Effect of Public Expenditure on Production, Distribution and Employment				
		PUBLIC DEBT				
UNIT-III		Types of Public Debt, Burden of Public Debt and its Effect on the Economy Fiscal Policy, Role of Fiscal Policy in a Developing Economy.				
UNIT-IV		BUDGETS				
		Components of Budget - Balanced and Deficit Budget - Their Effects on the Economy - Role of Finance Commissions and the Planning Commission in the Devolution of Financial Resources				
		REFERENCES				
1	H.L.Bha	tia: Public Finance				
2	H.Dalto	n: Principles of Public Finance				
3	T.L.Haje	Hajela: Public Finance				

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		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)	-			
Son	YEAR nester		OURS	3 45		
Sen	iestei	I INDUSTRIAL ECONOMICS	OURS	45		
OBJEC	TIVES					
		COURSE CONTENT / SYLLABUS				
UN	IIT-I	Industrialization -Meaning, concept and definition of Industrialization - Role of Industrialization - Shortcomings of Industrialization - Factors hampering Industrialization Industrial Location - Concept of Industrial Location-Factors affecting Industrial Location - Max. Weber's Theory of Industrial Location - Sargent Florence's Theory of Industrial Location	_	12 ors.		
UN	IT-II	Market Structure - Meaning of Market and Market Power - Market Conduct and Performances Technological Innovation - Concept, Process & Measurement of Innovation Activities - The Theory of Technological Innovation	_	11 ırs.		
UN	IT-III	Size of Optimum Industrial Unit - Measurement of the size of Industrial Unit - Factors for measuring the Size of Industrial Unit - Optimum Size and Factors determining Optimum Size Diversification, Vertical Integration and Merger - Definitions and Motives of Diversification, Vertical Integration and Merger - Measurement Approaches.	_	11 ors.		
UNIT-IV		Industrial Productivity Meaning, Concept, Types and Significance of Industrial Productivity Measurements and Problems in Measurements of Industrial Productivity Determinants of Industrial Productivity Industrial Efficiency and Profitability Concept of Industrial Efficiency-Determinants and Measurements of Efficiency levels Concept and Measurements of Industrial Profitability -Determinants of Industrial Profitability.		11 ors.		
		REFERENCES	II.			
1	Industr	al Economy of India S.C. Kuchhal				
2	Structu	ucture of Indian Industries M.M. Mehta				
		strial Economy of India S.S.M. Desai & Nirmal Bhalerao				
	Industr	al Economics R.R. Berthwal				
		Economy Rudradutta & Sundaram				
6	Indian I	an Economy Mishra & Puri				

7	Indian Industrial Economy Sivayya & Das
8	Industrial Economics Francis Cherunilam (Indian Perspective)
9	Industrial Economy of India Gadgil P. G. and Gadgil
10	Industrial Organisation in India Lokanathan P. S.
11	Industrial Relations A.M. Sharma



ACADEMIC YEAR 2016-2017

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	Tele	ephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com			
		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)			
YEAR Semester	III	MANAGEMENT)	HOURS	45	
OBJECTIVES	new Inno	ntify and apply practical solutions to social problems through innovations, networking business opportunities. Ovate new products, new services or a new approach to a social problem. I was strong determination which inspires them to take calculated moderate risks by the managing their own for profit social enterprise.			
	ana	COURSE CONTENT / SYLLABUS			
	INT	RODUCTION TO RURAL ENTREPRENEURSHIP			
UNIT-I	aning – Need for rural entrepreneurship – Rural entrepreneurship / Industrialization Retrospect – Problems of rural entrepreneurship – Developing rustrepreneurship – NGOs and rural entrepreneurship – Training and development all entrepreneurs	al _l	12 hrs.		
	SUP	PPORT MECHANISM TO PROMOTE RURAL ENTREPRENEURSHIP			
		repreneurship Development programmes (EDPs): Need for EDPs, Objectives of EDF irse content and curriculum of EDPs, Phases of EDPs, Evaluation of EDPs.	's,		
UNIT-II	Nati Orga	itutional support to small entrepreneurs: District Industries Centre (DICs), KVI ional Small Industries Corporation (NSIC), Small Industries Developme anisation (SIDO), Small Scale industries Board (SSIB), Technical Consultan anisations (TCOs), National Bank for Agricultural and Rural Development (NABARD	nt cy	11 hrs.	
		ancial Institution for Entrepreneurs: Commercial banks, and Other financial itutions			
		vernment Policy: Self-employment Programmes, Entrepreneurship in self employed nand without SHGs.	I		
	INT	RODUCTION TO SOCIAL ENTREPRENEURSHIP			
UNIT-III	of a	ining Social Entrepreneurship – The Perspective of Social Entrepreneurship - Prof social entrepreneur – The socio-economic context of a social entrepreneur – Soc repreneurship in practice		11 hrs.	
	PLA	NNING AND MANAGING A SOCIAL ENTERPRISE			
UNIT-IV	Busi	repreneurial motivation - Business opportunity identification and selection iness plan preparation and obtaining finance — Social enterprise business models vernance of social enterprise, Social audits		11 hrs.	
	<u>I</u>	REFERENCES			
1 S.S. Kha	anka;	Entrepreneurial Development; S Chand, New Delhi, Reprint 2013			



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The Maharaja Sayajirao University of Baroda **Faculty of Commerce B.COM. (HONOURS) PROGRAMME**

DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES

ACADEMIC YEAR

2016-2017 SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA. Telephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com **B.COM.** (HONOURS) PROGRAMME (Higher Payment Programme) YEAR Ш SPECIALIZATION SUBJECT - IV (ENTREPRENEURSHIP & SMALL BUSINESS **CREDITS** 3 **MANAGEMENT)** Semester **HOURS** 45 **ENTREPRENEURIAL CREATIVITY AND INNOVATION OBJECTIVES** To understand that creativity and innovation are an integral part of entrepreneurship. To understand how entrepreneurs can enhance their own creativity. **COURSE CONTENT / SYLLABUS** THE ENTREPRENEURIAL MIND: CONVERTING IDEAS INTO REALITY Creativity, Innovation, and Entrepreneurship - Creativity: A necessity for survival -12 **UNIT-I** Creative thinking – Barriers to creativity – How to enhance creativity – Creative process hrs. - Techniques for improving creativity. **CREATIVITY AND BUSINESS IDEA** Creativity and Business Idea - Creativity v/s Innovation - Sources of new ideas -11 **UNIT-II** Methods of generating new ideas - Creative problem solving - Product planning and hrs. development process – E-commerce and Business Start up. **DEVELOPING SUCCESSFUL BUSINESS IDEAS** 11 **UNIT-III** The Role of Ideas - Pattern Recognition - Identifying and Recognizing Opportunities hrs. Finding Gaps in the market place – Encouraging and protecting new ideas. FEASIBILITY ANALYSIS AND CRAFTING A WINNING BUSINESS PLAN Conducting a Feasibility Analysis - Why develop a business plan - The elements of a 11 **UNIT-IV** business plan - What lenders and investors look for in a business plan - Business plan hrs. format – Making the business plan presentation. **REFERENCES** Thomas W. Zimmerer and Norman M. Scarborough with Doug Wilson; Essentials of Entrepreneurship and Small Business Management; Eastern Economy Edition, 5th Edition. Bruce R. Barringer and R. Duane Ireland; Entrepreneurship (Successfully Launching new ventures); 2 Pearson, 3rd Edition. Jeffry Timmons and Stephen Spinelli; New Venture Creation (Entrepreneurship for the 21st Century); Tata 3 McGraw – Hill, 7th Edition Vasant Desai; The Dynamics of Entrepreneurial Development and Management; Himalaya Publishing 4 House Pvt. Ltd., Edition 2014

Robert Hisrich, Michael Peters and, Dean Shepherd; Entrepreneurship; TATA McGraw Hill, 6th Edition

David Holt; Entrepreneurial Development; (PHI).



The Maharaja Sayajirao University of Baroda **Faculty of Commerce** B.COM. (HONOURS) PROGRAMME DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES

ACADEMIC YEAR

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		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)			
YEAR	Ш	SPECIALIZATION SUBJECT – III (HUMAN RESOURCE MANAGEMENT)	CREDITS	3	
Semester	I	CHANGE MANAGEMENT & ORGANISATION DEVELOPMENT	HOURS	45	
OBJECTIVES		veloping a basic understanding and appreciation for the issues and conditions cread for change in today's organisations'.	ating the		
		orient students on the application of key concepts and interventions of OD to improceed to the contract of the	ove		
	•	COURSE CONTENT / SYLLABUS			
	UN	DERSTANDING ORGANISATIONAL CHANGE 1			
UNIT-I	- Understanding Nature of organizations, Nature & Types of change.				
	- Process of organizational change				
	- Fa	actors causing change in organizations			
	UN	DERSTANDING ORGANISATIONAL CHANGE 2			
UNIT-II	- Pl	anned change models. Resistance to change.		11	
Oldii II	-Gu	uidelines for facilitating change, Change management & TQM	h	ırs.	
	-At	titude change			
	OR	GNAISATIONAL DEVELOPMENT			
UNIT-III	-M	eaning, Components and characteristics of OD.		11	
JIIII-III		storical development of OD. Values, Assumptions and beliefs in OD	h	ırs.	
	-0[D Process. Future of OD.			
	ORG	GANISATIONAL DEVELOPMENT INTERVENTIONS			

	ONGINAISATIONAL DEVELOT MENT	
UNIT-III	-Meaning, Components and characteristics of OD.	11
	-Historical development of OD. Values, Assumptions and beliefs in OD	hrs.
	-OD Process. Future of OD.	
UNIT-IV	ORGANISATIONAL DEVELOPMENT INTERVENTIONS	
	-Meaning and nature of OD interventions.	11
	-Team interventions, techno structure interventions, intergroup and third party	hrs.
	Peace-making interventions, Comprehensive interventions.	
	REFERENCES	
1 Nilkan	t V. Managing organizational change Cage Bublications Change	

T	Milkant V. Managing organizational change- Sage Publications, Chennal.
2	French & Bell – organizational development, Prentice Hall of India
3	Cummings & Worley – Organizational development and change- Thomas South Western



UNIT-I

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ACADEMIC YEAR 2016-2017

B.COM. (HONOURS) PROGRAMME (Higher Payment Programme) YEAR Ш SPECIALIZATION SUBJECT - IV (HUMAN RESOURCE MANAGEMENT) **CREDITS** 3 Semester **INDUSTRIAL RELATIONS AND LABOUR LAWS HOURS** 45 **OBJECTIVES** To understand the dynamics for maintaining better industrial relations among workers, management and government. To familiarize with various labour laws with reference to India and their role in maintaining better industrial relations. **COURSE CONTENT / SYLLABUS INTRODUCTION TO INDUSTRIAL RELATIONS** Definition, concept, features of IR. Role of parties to IR. Evolution (in brief) 12 Approaches to IR. Impact of LPG on IR. hrs.

	Problems of IR. ILO	
	PREVENTION OF INDUSTRIAL DISPUTES	
UNIT-II	Grievance settlement, Discipline: Domestic Enquiry.	11
OINIT-II	Collective bargaining	hrs.
	Dispute settlement Machinery.	
	LABOUR LAWS-I	
	Meaning and need for labour laws in India.	11
UNIT-III	Laws pertaining to health, welfare and safety.	hrs.
	The EPF Act, 1952.	
	Employees' Compensation Act.	
	LABOUR LAWS-2	
	The ESI Act, 1948	11
UNIT-IV	Payment of Gratuity Act.	11 hrs.
	Maternity benefits Act.	1113.
	The Industrial Employment (Standing Orders) Act, 1946.	
	REFERENCES	

	The Industrial Employment (Standing Orders) Act, 1946.	
	REFERENCES	
1	A.M. Sharma – Industrial Relations	
2	K.K. Ahuja - Industrial Relations theory and Practice.	
3	C.B. Mamoria – Industrial Relations.	
4	Khanka – Labour laws	
5	M.N. Arora – Labour Laws	



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	YEAR	Ш	SPECIALIZATION SUBJECT – III (MARKETING MANAGEMENT)	CREDITS	3			
Se	mester	ı	SERVICE MARKETING	HOURS	45			
001	CTIVEC	TI.		7	*.1			
OBJE	ECTIVES		objective of the course is to develop an understanding of services and service mar	_				
		emp	phasis on various aspects of service marketing which make it different from goods t	такен	ng			
			COURSE CONTENT / SYLLABUS					
UNIT-I		Understanding Services Phenomenon; Growth of Services Sector; Role of services in Economy; Concept, Characteristics and Classification of services; Marketing Mix in Service Marketing; Customer behaviour in Service Settings; Targeting Customers, Managing Relationships and building Loyalty						
UNIT-II			ges of Service Consumption and Consumer Behaviour, Managing Custon ectations and Service Experiences.	ner i	11 hrs.			
10	NIT-III		eloping Services, Place-Service distribution, components of service delivery systems associated with services delivery, Pricing of Services.		11 hrs.			
UNIT-IV		Imp Phy in v	motion- Advertising, Sales Promotion & Personal Selling in service industry. People or tance of people in service marketing. role of various people involved. It is similarly sical Evidence, importance, types of Physical Evidence arious services Process-concept, types of process, Role of process in various vices.		11 hrs.			
			REFERENCES					
1	Shanke	er, R,	Services Marketing – The Indian Perspective, Excel Books, New Delhi.					
2	Loveloo Delhi.	ck, Cł	nristopher, Services Marketing – People, Technology, & Strategy, Pearson Educ	ation.,	New			
3	Shajah	an, S,	Service Marketing - Concept, Practices & Cases, Himalaya Publishing House, Mun	nbai.				
4	Venugo	Venugopal, Vasanthi & Raghu, Services Marketing, Himalaya Publishing House, Mumbai						



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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)			
	YEAR	Ш	SPECIALIZATION SUBJECT – IV (MARKETING MANAGEMENT)	EDITS	3	
Sei	mester	ı	INTERNATIONAL MARKETING HO	OURS	45	
OBJE	CTIVES					
			COURSE CONTENT / SYLLABUS			
Concept of International Marketing and its scope, Objectives of International Marketing Challenges and opportunities in International Marketing, Underlying forces of International Marketing, Motives behind going International					12 nrs.	
UNIT-II			bal Marketing Environment—Economic Environment, Socio cultural Environment al and statutory framework, Need for Environmental analysis, Country Risk Analysis		11 nrs.	
UNIT-III			ernational Pricing, Decisions and factors influencing these decisions Uniform pricing Market by market pricing.	.	11 nrs.	
UNIT-IV			oduction to physical channels of distribution for International Markets, Difficulties ir igning International Distribution channels.		11 nrs.	
			REFERENCES			
1	Interna	tiona	al Marketing by Cateora, Gilly and Graham, Mc Graw Hill.			
2	Global	Marketing Management by Warren Keegan, Prentice Hall.				
3	Global	Mark	ceting Strategies by Jean Pierre Jeannet,Jaico Publishing House.			
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ACADEMIC YEAR 2016-2017

DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA.

		ephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com			
		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)			
YEAR	Ш	SPECIALIZATION SUBJECT – III (RURAL ENTREPRENEURSHIP &	CREDITS	3	
Semester	I	MANAGEMENT) RURAL FINANCIAL INSTITUTIONS	HOURS	45	
OBJECTIVES	To i	mpart knowledge about the importance, need and sources of rural credit.			
		COURSE CONTENT / SYLLABUS			
UNIT-I	inst	ed and importance of rural finance, Sources of rural credit, Defects of non- itutional credit, Salient features and characteristics of rural finance, Institutional angement for rural credit in India - Multi Agency Approach		12 nrs.	
UNIT-II	Rur	role and functions of Reserve Bank of India [RBI], National Bank for Agriculture and Development [NABARD] and Small Industries Development Bank of India [SIDE ural credit		11 nrs.	
UNIT-III	Lea	e of Commercial Banks in Agriculture Credit - Social control over commercial banks d Bank Scheme, Service Area Approach, Problems of commercial banks in rui dit; Grameen Vikas Kendra	.al	11 nrs.	
UNIT-IV	Regional Rural Banks - Objectives, Functions, Capital, Management, and Progress, Committees on RRBs, Problems of RRBs and Recent policy changes relating to RRBs; Rural credit cooperatives – structure, functions, working, problems & recent trends				
		REFERENCES			
1 Desai :	S.S.M	: Agriculture and Rural Banking in India			
2 Hajela	. T.N.:	Principles, Problems and Practice of Cooperation			
3 Rudda	RuddarDatt and KPM Sundharam: Indian Economy				



DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES

SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA.

ri Eridow, vabobana. Plenhone: (0): 0265-2792244 2797744: F-mail: hcomhonoursfocmsu@amail. ACADEMIC YEAR 2016-2017

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		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
YEAR	Ш	SPECIALIZATION SUBJECT – IV (RURAL ENTREPRENEURSHIP &	CREDITS	3
Semester	I	MANAGEMENT) RURAL ENTREPRENEURSHIP AND MANAGEMENT	HOURS	45
OBJECTIVES		provide the understanding on various prospects and issues related to rural entrep management.	reneur	rship
		COURSE CONTENT / SYLLABUS		
UNIT-I	Rura Skill Sign	repreneurship in Rural India-An Introduction al Entrepreneurship-A Unique Emerging Concept as for Making Rural Entrepreneurship a Success afficance of entrepreneurship in Economic development & Barriers are preneurship	to	12 hrs.
UNIT-II	Gov Fina	rernment policies and institutional framework for promoting Rural Entrepreneur rernment agencies &institution supporting small & medium enterprises ancial institutions supporting entrepreneur activities BARD's innovations in development Rural entrepreneurship - Export promoticies		11 hrs.
UNIT-III	Prep	ancial issues in managing the enterprise, Sources of financing paring projected financial statement, preparing business plan statement naging Human Resource		11 hrs.
UNIT-IV	Mod Kha Prad	ry Cooperatives and Rural Development with Special Reference to Gujarat (Ana del) di and Village Industries in North East India with Special Reference to Arunacl desh: Retrospect and Prospect - ITC's Choupal Sagar-An Innovative Rural Mall e Studies of successful Rural Enterprises		11 hrs.
		REFERENCES		
1 G Jega	deesa	n: Entrepreneurship and Rural Development in India	-	

2 G.S.Batra: Development of Entrepreneurship



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		В	B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
	YEAR	III	CORE COURSE CRED	ITS 3	
Sen	nester	II	INDIAN ECONOMIC ISSUES AND POLICIES HOU	RS 45	
			•		
OBJEC	CTIVES		derstand and analyze the issues pertaining to the Indian economy developmed policies.	nt and	
			COURSE CONTENT / SYLLABUS		
		PLAN	NING AND ECONOMIC DEVELOPMENT		
UN	NIT-I	b.	Meaning, Types and Objectives of Planning, Prerequisites of Planning and NITI Aayog Economic Growth and Development Income and Non-income Indicators	12 hrs.	
			OMIC ISSUES AND CHALLANGES		
UNIT-II		b. c.	Population: Theory of Population, Changing Trends in Population and Population Policies. Poverty: Meaning, Concepts, Measurement Methods and Incidence of Poverty. Unemployment: Meaning and Types, Measurement Methods and Estimates of Unemployment. Natural Resources and Environmental Degradation	11 hrs.	
		AGRIC	CULTURE AND INDUSTRY		
UN	IT-III	b. c. d.	Green Revolution – Meaning, Components, Effects and Limitations. New Agriculture Policy, Food Security Industrial Classification, Industrial Policies – 1956 and 1991 Industrial Disputes and social Security Recent Developments	11 hrs.	
			CE SECTOR AND INFRASTRUCTURE		
UNIT-IV		Te	elecommunication Policy and Information Technology a. Energy, Banking and Insurance b. Education Act c. Gaps in Skills and Skill Up-gradation	11 hrs.	
	'		REFERENCES		
1	Gaura	v Datt a	nd Ashwani Mahajan. <i>Indian Economy.</i> S. Chand. 69 th Edition.		
2	Ishwar	C. and	Dhingra. Indian Economy: Environment and Policy. Sultan Chand and Sons.		
3	M. L. J	hingan.	The Economics of Development and Planning. Vrinda Publications. 40 th Edition.		
4	V. K. P	uri and	S. K. <i>Misra. Indian Economy</i> . Himalaya Publication House.		
5	Micha	el P. To	dato and Stephen C. Smith. <i>Economic Development</i> . Pearson.		



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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)			
	YEAR	Ш	CORE COURSE CRED	ITS	3	
Ser	nester	II	INTERNATIONAL BUSINESS HOU	RS	45	
OBJE	CTIVES		equip the students to develop their understanding on international business environme cies of governments.	ent a	nd	
			COURSE CONTENT / SYLLABUS			
		INT	RODUCTION TO INTERNATIONAL BUSINESS			
UNIT-I		International Business: Evolution, Nature, Stages, Approaches, Competitive Advantages International Business, Problems in International Business. Difference between International trade and International Business; Globalization: Meaning and Components		12 hrs		
		INT	ERNATIONAL BUSINESS ENVIRONMENT			
UN	IIT-II	Factors affecting Business Environment- STEPIN Analysis (Social Environment, Technological Environment, Economic Environment, Political Environment, International Environment, Natural /Ecological Environment of Business), Legal Environment of Business; Business Ethics and Corporate Social Responsibility Government Regulations: IRDA (1951), MRTP (1969), Competition Act(2002), FEMA(2009) New Economic Policy.			l s.	
		INT	ERNATIONAL BUSINESS ANALYSIS AND MODES OF ENTRY			
LIN	IT-III	Fore	eign Market Analysis; Modes of Entry: Decisions Factors, Exporting, Licensing,	11	L	
Oit		Franchising, Special Modes, MNCs and FDI-with and without Alliances; Information Technology and International Business.			S.	
			DSS-NATIONAL COOPERATION AND AGREEMENTS			
UN	IT-IV		nomic Integration- Meaning, Forms, Effects; ional Blocs – ASEAN, NAFTA, EU; WTO	11 hrs		
			REFERENCES			
1	P. Subb	a Ra	o – International Business, Himalaya Publishing House, 2011			
2	K. Aswa	rathappa - International Business, Tata MacGraw Hill, 2011				
3			runilam - International Business, Himalaya Publishing House, 2010			
4			runilam – Business Environment, Vikas Publication House			
5	Sengup	ata,	N. K. – Government and Business in India, Vikas Publication, New Delhi			
6			vanath – Economic Environment of Business, Vikas Publication, New Delhi			



ACADEMIC YEAR 2016-2017

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		-	B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
	YEAR	Ш	CORE COURSE	CREDITS	3
Ser	nester	Ш	INTERNATIONAL COOPERATIVE MOVEMENT	HOURS	45
				•	
OBJE	CTIVES	To a	acquaint the students with the Genesis and Growth of the Cooperative Movement		
		Woi	rldwide.		
			COURSE CONTENT / SYLLABUS		
		-			12
UNIT-I			operative movement in England		irs.
		Coc	pperative movement in Sweden		
		Dar	sich and Ivich cooperative movement		
UN	IIT-II		nish and Irish cooperative movement		11
		Inai	ian cooperative movement		irs.
		Lah	or cooperatives of Italy		
UN	IT-III		sumer cooperatives of France		11 nrs.
			putz of Israel		
		Coo	perative movement in USA		11
UN	IT-IV		perative movement in Canada	h	ırs.
		COO	•		
			REFERENCES		
1			ternational Cooperation – official journal of I.C.A		
2	Saxena	& M	ammoria – Cooperation in Foreign Lands		
3	T.N. Ha	ijella	 Principles, Problems & Practice in Cooperation 		



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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
•	YEAR	Ш	INTER-DISCIPLINARY COURSE – IV	CREDITS	2
Sem	ester	II	INTEGRATED MARKETING COMMUNICATIONS	HOURS	30
OBJECT	ΓIVES				
			COURSE CONTENT / SYLLABUS		
UNIT-I Introduction to Integrated Marketing Communication (IMC) - IMC as an Integral Part of Marketing, IMC Process - Communication Response Hierarchy, Setting Communication Objectives: DAGMAR Approach					hrs.
UNIT-II		Advertising Planning Process, Appeals and Execution Styles in Advertising, Brand Image and Positioning.			S hrs.
UNIT-III		Pro	rertising Agencies, Roles, Type, In House Agencies, Direct Response Agencies, Samotion Agencies - PR Firms - Interactive Agencies –Advertising Agency Structurent Agency Relationship - Agency Selection - Agency Compensation.		' hrs.
UNIT-IV		Dire	motion Tools: Consumer oriented Sales Promotion, Trade Oriented Sales Promotiect Marketing, PR and Publicity, Sponsorships, Merchandising, Strategies abining Advertisements and Promotional Tools for IMC.		hrs.
			REFERENCES		
F	Perspe	ctive	elch & Michel E Belch, Advertising & Promotion and Integrating Marketing Com , Tata McGraw Hill.		
1	Clow, Baach, Integrated Advertising Promotion and Marketing Communication, Pearson Ed India.				tion
3 V	William	า Are	ns and Courtlan Bovee, Advertising, Irwin.		



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B.COM. (HONOURS) PROGRAMME (Higher Payment Programme) YEAR III INTER-DISCIPLINARY COURSE – IV Semester II GREEN ENVIRONMENT	CREDITS								
	CREDITS	B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)							
Semester II GREEN ENVIRONMENT	CKLDIIS	2							
	HOURS	30							
		-							
OBJECTIVES This subject would provide an insight to the students to understand appr	opriate bus	iness							
responses to environmental problems as well as strategic opportunities in the	areas of air	· and							
water pollution, energy supply, land degradation and global warming									
COURSE CONTENT / SYLLABUS									
UNIT-I Environment: Definition and importance, Need for public awareness.	8	3 hrs.							
Depletion of natural resources, Fossil fuels, Energy sources: Conventional source	es								
Impact of Industrial and Business activities on the Environment, Environmental									
UNIT-II Degradation, Industrial Pollution – Types and Impacts, Global Warming, Ozone	8	3 hrs.							
depletion									
UNIT-III Managing Industrial Pollution: Renewable sources, Carbon credit, Climate chang	ge, 7	7 hrs.							
Energy management techniques, Waste Management, Recycling Technologies,									
UNIT-IV Sustainable Development: Definition, Elements, Indicators, Guidelines for sus		7 hrs.							
development, Eco-friendly manufacturing, Packaging, Green marketing, ISO	14000,								
Institutional support for establishing and maintaining Environment Friendly Busi	iness								
REFERENCES									
Bala Krishnamurthy, Environmental Management: Text and Cases, PHI.									
2 Arindita Basak, Environmental Studies, Pearson Education									
3 Kaushik, Anubha, Environmental Studies, New Age International.									
4 Betz, Fredrick, Managing Technology, Prentice Hall, Englewood cliffs, New Jersey.									
5 Rohatgi, P.K, Rohatgi K and Bowonder. B , , Technological Forcasting, Tata Mc Graw Hill									



ACADEMIC

सत्यंशि	होवं सुन्दरम्	DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA.	YEAR 16-2017						
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		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)							
	YEAR	III VOCATIONAL COURSE – IV CRE	DITS 3						
Se	mester	II BPO (GLOBAL BUSINESS PLATFORM)	URS 45						
OBJE	CTIVES	This course helps students to understand meaning and working style of the BPO. Student able to know strategy build up financial aspects and other issues related to BPO in prese							
		COURSE CONTENT / SYLLABUS							
		INTRODUCTION							
	A.I.T. I	The Starting Point—Role of a Delivery Leader, Capacity Planning and Resource							
U	NIT-I	Management, Building the Organization—the Delivery Team the Building Blocks—Hiring	hrs.						
		and Training							
STRATEGY BUILDUP			11						
UI	NIT-II	Ensuring Quality, the Support Cast and People Practices	hrs.						
		OUTSOURCING FINANCE AND INVESTMENT	11						
UN	NIT-III	Financials—Making Sense, a Contract that Works and Exercising Management Control	hrs.						
		OUTSOURCING ISSUES							
UN	NIT-IV	Some Issues that should be Discussed, Quick Self-help Mantras for BPO Employees and Conclusion	11 hrs.						
		REFERENCES	1						
1	Some Method Some Madness: Managing BPO in India. By Ankur Mithal, Tata Mc Hill Publication.								
2	Outsou	rce Success: The Business Imperative By Alpesh B Patel, Tata Mc Hill Publication.							
3	Busine	ss Process Outsourcing, By Sarika Kulkarni, Jaico Publishing House.							
4	BPO Di	PO Digest, By Deepak Shikapur, Ameya (Inspiring Books)							



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ACADEMIC YEAR 2016-2017

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		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)					
YEAR			EDITS	3			
Semeste	· II	SUPPLY CHAIN MANAGEMENT H	OURS	45			
OBJECTIVES	The	objective of this course is to acquaint students with various concepts of supply chair	7				
	mai	nagement. Students will be known about strategic point of view in SCM and how to	mana	ige			
	mat	terial & information flow.					
		COURSE CONTENT / SYLLABUS					
	INT	RODUCTION AND STRATEGIC VIEW					
UNIT-I	Mea	aning, Role of supply chain management, Supply chain strategy and performance		12			
	mea	asures, Supply Chain Drivers and Metrics, Outsourcing – Make or Buy.	r	irs.			
	MANAGING MATERIAL FLOW						
UNIT-II	Inventory Management, Production Planning and Scheduling, Transportation, Network						
Oldir II	Des	ign and Operations, Distribution Networks	ŀ	ırs.			
	MANAGING INFORMATION FLOW						
UNIT-III	Demand Forecasting, Supply Chain Data Management, Information Technology in						
O	Supply Chain Management						
	SUF	PPLY CHAIN INNOVATIONS					
UNIT-IV	Sup	ply Chain Integration, Supply Chain Restructuring, Agile Supply Chains, Pricing and		11			
0.00.	Rev	enue Management, Global Supply Chain	ŀ	irs.			
		REFERENCES					
1 Suppl	y Chain Management: Text and Cases By Shah Janat - Pearson Education Publication						
2 Suppl	ly Chain Management, By Sinha Amit, Herbert Kotzab – Tata Mc Graw Hill Publication						
3 Suppl	y Chai	n Management, By Sunil Chopra, Prentice Hall Publication					
4 Suppl	y Chai	n Management: Strategy Planning and Operation, By Chopra Sunil, Meindle Peter a	nd Kal	ra			
D V	D. V. – Pearson Education						



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ACADEMIC YEAR 2016-2017

V= 4 =		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		_
YEAR	III 	VOCATIONAL COURSE – IV CREE CREE		3
Semester	II	FINANCIAL MARKETS: OPERATIONS AND MANAGEMENT HOL	JK2	45
OBJECTIVES	То рі	rovide basic and practical knowledge of the activities of the Indian Financial Markets		
		COURSE CONTENT / SYLLABUS		
		NCIAL MARKETS: AN OVERVIEW		
UNIT-I	Prod 2. Re	dian Financial System - Financial Markets: Functions, Classification, Participants an ucts, Institutions: -Sources of Market Information - Regulatory Framework. egulators, Exchanges, Depositories and Banking Institutions ources of Market Information - Regulatory Framework.	_	12 nrs.
	PRIM	MARY & SECONDARY EQUITY MARKET		
UNIT-II	Publi IPOs 2. Al Share Regu 3. Ste – Tra Mark	quity Shares Issue of Capital and Disclosure Requirements (ICDR)Regulations 2009 - ic Issue (Fixed Price & Book Building) – IPO Grading, Merchant Banking - Online – 'Demat' & 'Remat' bridged Prospectus / Offer Document, Red Herring prospectus - How to apply using e Application Form? ASBA (Application Supported by Block Amount) Other lations Rights Issue – Preferential Allotment ock Exchanges – Membership and Management - Listing – Trading and Settlement ading Rules – KYC - Contract Note - Circuit Filters – Investor Protection Fund – ket Data: Turnover, Market Capitalization, Prices, Liquidity, Transaction Costs – Management – Indices – Market Grievances and Arbitration Mechanism.		11 nrs.
UNIT-III	DEBT MARKETS AND MUTUAL FUNDS 1.Basics of debt markets with different terminologies 2. Corporate Debt Market – Government Securities Market – Credit Rating – Bond Prices and Yields - Regulations 3. Concept - Types of Schemes / Funds – Special Funds such as Exchange Traded Funds, Fund of Funds, Commodity Funds - Fund Structure and Constituents - Regulations on the Investments of a Mutual Fund – Role of Fund Manager - Key Financial Numbers.			11 nrs.
		VATIVE: BASICS		
UNIT-IV	– Cor 2. Ty Optio 3. Ho	erivatives: Definition – Products – Participants and Functions – Trading Mechanism ntract Specifications – Clearing & Settlement pes of Derivatives – Futures and Options: Features, Differences - Futures and ons on Individual Stock and Indices ow Option works - Call and Put Options - Payoffs - Market Data: Turnover, Open rest etc.		11 nrs.

Activities Planned: Visit of stock exchange, live demo of trades, filling in Securities application form (like share application, bond/debenture application, mutual fund application form).portfolio games.

	REFERENCES
1	Investment Analysis & Portfolio Management - Prasanna Chandra (TMH)
2	Study Material on Securities Market (Basic) Module (NCFM - NSE)
3	Study Material on Financial Markets: A Beginner's Module (NCFM - NSE)
4	Financial Institutions and Markets - L. M. Bhole (TMH)
5	Security Analysis & Portfolio Management - Dhanesh Khatri (Macmillan)
6	Indian Capital Market - Dr. V.A. Avadhani (Himalaya)
7	Capital Market: The Indian Financial Scene - N. Gopalsamy (MacMillan)



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		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)					
YEAR	III	VOCATIONAL COURSE – IV CRE	DITS	3			
Semester	II	EVENT MANAGEMENT HO	JRS	45			
OBJECTIVES	То	give formal instructions and training to students to be future managers of the Event Ir	dustr	y.			
		monstrate knowledge of the issues and impacts of funding mechanisms, financial reso Igeting and its application to events management.	urces,				
	Арр	oly knowledge of marketing and infrastructural requirements to an event.					
	<u> </u>	COURSE CONTENT / SYLLABUS					
UNIT-I		roduction to event Management, Size & types of events, Preparing Event Team, ncept & designing, Feasibility,	12 hrs				
UNIT-II		Aim of event, Establish Objectives, Event Planning, Preparing event proposal, Financial Planning, Feasibility Study,		1 s.			
UNIT-III		ntifying Target Market, Marketing Mix for Events, Sponsorship, Branding, vertising of Events, Publicity and Public Relations	11 hrs				
UNIT-IV	cod	man Resource Planning for events, Managing Teams and Meetings, Protocols, Dress les, Event Safety and Security, Crowd Management, Emergency Planning and ocedures.	11 hrs				
	•	REFERENCES	•				
1 Succe	ssful E	Event Management by Anton Shone and Bryn Parry, Cengage Learning					
	_	mery, R. J. and Strick, S. K. Meetings, Conventions, and Expositions: aduction to the Industry. New York: John Wiley & Sons, Inc.					
3 Event		agement: An International Approach by Nicole Ferdinand and Paul James Kitchin, SAG s Ltd.	SE				
4 Event	Mana	agement by Lynn Van Der Wagen, Prentice Hall.					



ACADEMIC YEAR 2016-2017

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			B.COM. (HONOURS) PROGRAMME (Higher Payment Progra	mme)						
	YEAR	Ш	SPECIALIZED SUBJECT – V (ACCOUNTING & FINANCE)	CF	EDITS	3				
Se	mester	П	FINANCIAL REPORTING	Н	OURS	45				
				·						
OBJE	CTIVES	To i	impart working knowledge on Financial reporting of corporate entiti	es						
			COURSE CONTENT / SYLLABUS							
I IINII-I I		acco	ndatory Reporting Requirements in Compliance with Company Lawsounting policies, Auditors report, Corporate Governance Report, Dirnagement Discussion and Analysis etc.	-		12 nrs.				
10	NIT-II		erim Financial Reporting –as per relevant Accounting Standard gment Reporting- as per relevant Accounting Standard			11 nrs.				
UN	NIT-III		culation and Reporting of EPS- as per relevant Accounting Standard culation and Reporting of Employee Benefits —as per relevant Accou	nting Standard		11 nrs.				
UN	IIT-IV	Rec	ancial Institutions, Mutual Funds, Financial Services Companies, etc. cent Trends in Financial Reporting: Value Added Statement, Brand Value Valuation, Corporate Social Responsibility, Environmental Re	aluation, Human		11 nrs.				
			REFERENCES							
1	Advano	ed A	Accounting by Dr. S.N.Maheshwari-Vikas Publishing House							
2	Advano	ed A	Accounting by Ashok Sehgal- Taxman Publication							
3			Accounting by M.C.Shukla and T.S.Grewal – Sultan Chand Publication	ļ						
4	Moder	n Acc	counting by Hanif and Mukherjee- Tata McGraw-Hill Publication							
5	Advano	ed A	Accounting by R.L.Gupta and M. Radhaswamy – S.Chand Publication		•					
6			uide to Accounting Standards- By D.S.Rawat- Taxman Publication							
7			udy material issued by ICAI, ICWAI and ICSI.							
8			n to IFRS by Dr.T.P.Ghosh- Taxman publication							
9	Corpor	porate Financial Reporting By Jawaharlal - Taxman publication.								



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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)			
Υ	EAR	Ш	SPECIALIZED SUBJECT – V (ACCOUNTING & FINANCE)	CREDITS	3	
Seme	ster	II	FINANCIAL MARKETS	HOURS	45	
OBJECT	IVES	To I	provide basic and practical knowledge of the activities of the Indian Financial Mark	rets		
		, ,	COURSE CONTENT / SYLLABUS			
		FIN	ANCIAL MARKETS: AN OVERVIEW			
UNIT	Γ-I	Pro	ian Financial System - Financial Markets: Functions, Classification, Participants and ducts, Institutions: Regulators, Exchanges, Depositories and Banking Institutions - rces of Market Information - Regulatory Framework.		12 hrs.	
		PRI	MARY & SECONDARY EQUITY MARKET			
		Gra	ity Shares - DIP Guidelines 2000 - Public Issue (Fixed Price & Book Building) – IPO ding, Merchant Banking - Online IPOs – 'Demat' & 'Remat' – Abridged Prospectus er Document - How to apply using Share Application Form ? - Rights Issue –		11	
UNIT	'-II	Sto Trad Dat	ferential Allotment - Other Regulations. ck Exchanges – Membership and Management - Listing – Trading and Settlement ding Rules – KYC - Contract Note - Circuit Filters – Investor Protection Fund – Maria : Turnover, Market Capitalization, Prices, Liquidity, Transaction Costs – Risk	-	hrs.	
			nagement – Indices – Market Grievances and Arbitration Mechanism. BT AND DERIVATIVE MARKETS: BASICS			
UNIT	-111	Mo Rati Der Cor Opt Hov	ney Market - Corporate Debt Market – Government Securities Market – Credit ing – Bond Prices and Yields - Regulations ivatives: Definition – Products – Participants and Functions – Trading Mechanism stract Specifications – Clearing & Settlement – Types of Derivatives – Futures and cions: Features, Differences - Futures and Options on Individual Stock and Indice w Option works - Call and Put Options - Payoffs - Market Data: Turnover, Open crest etc.		11 hrs.	
UNIT-IV		MUTUAL FUNDS Concept - Types of Schemes / Funds – Special Funds such as Exchange Traded Funds, Fund of Funds, Commodity Funds - Fund Structure and Constituents - Regulations on the Investments of a Mutual Fund – Role of Fund Manager - Key Financial Numbers.				
			REFERENCES			
1 Ir	ivestn	nent	Analysis & Portfolio Management - Prasanna Chandra (TMH)			
			rial on Securities Market (Basic) Module (NCFM - NSE)			
			rial on Financial Markets: A Beginner's Module (NCFM - NSE)			
			stitutions and Markets - L. M. Bhole (TMH)			
			alysis & Portfolio Management - Dhanesh Khatri (Macmillan)			
			al Market - Dr. V.A. Avadhani (Himalaya)			
7 C	apital	Mar	ket: The Indian Financial Scene - N. Gopalsamy (MacMillan)			



ACADEMIC YEAR 2016-2017

DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA.

Telephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com

			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
	YEAR	Ш	SPECIALIZED SUBJECT – VI (ACCOUNTING & FINANCE)	REDITS	3
Sem	nester	II	COMPANY AUDIT	IOURS	45
OBJEC	TIVES	To F	have a fundamental and basic knowledge in the field of Audit under various statutes	i	
			COURSE CONTENT / SYLLABUS		
UN	IIT-I	Pro Ren Pov	vision relating to auditors under The Companies Act: Appointment, Reappointment nuneration and Removal of Auditors, Qualifications and Disqualifications- Rights, vers, Duties and Liabilities of an Auditor	, l	12 nrs.
UNI	IT-II	Pro	tutory Report to be placed before Statutory Meeting- Dividend and Appropriation of fits including Divisible Profits - Share Capital and Debenture Audit- Investigation — aning, Difference between Investigation and Audit, various Types of Investigation		11 nrs.
UNI	IT-III	Con	visions of the Companies Act pertaining to: Books of accounts to be kept by the npany- Annual Accounts & Balance Sheet- Auditors Report- Branch Audit-Power of atral government to direct special audit in certain cases- Cost audit		11 nrs.
UNIT-IV			dit under Fiscal Laws: Tax Audit, VAT Audit- Auditing in Computerized Environmentent Trends in Company Audit		11 nrs.
			REFERENCES		
1	Aruna .	lha: A	Auditing and Assurance (Taxman)		
2	Ravind	ra Ku	ımar Virendra Sharma: Auditing – Principles and Practice (PHI)		
3	P.G. Sa	xena	: Principles and Practice of Auditing (Himalaya Publishing House)		
4	B.N. Ta	ndor	n: Practical Auditing (S.Chand & Co.Ltd.)		
	S.D. Sh	arma	a: Auditing Principles and Practice (Taxman)		
			Student Guide to Auditing Standards (Taxman)		
7	Study N	Mate	rial of Institute of Chartered Accountants of India.		



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	•		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)					
Y	EAR	Ш	SPECIALIZED SUBJECT – VI (ACCOUNTING & FINANCE)	CREDITS	3			
Seme	ster	II	INVESTMENT ANALYSIS & PORTFOLIO MANAGEMENT	HOURS	45			
OBJECTI	VES		provide fundamental and application oriented knowledge about the basic niques of Security Analysis and Portfolio Management.	tools	and			
			COURSE CONTENT / SYLLABUS					
UNIT	-I	Crit Risk	estment, Investment vs. Speculation vs. Gambling, Investment Alternatives, & eria for Evaluation and Risk, Types of Risk, Components of Return, Measuring orical Return and Risk, and Measuring Expected Return and Risk		12 nrs.			
UNIT	-11	Equity Valuation Fundamental Analysis (Economy-Industry-Company Analysis)			11 nrs.			
UNIT-	III	Indi Imp	hnical Analysis: Basic Premises, Dow Theory, Charting Techniques, Technical cators -Efficient Market Hypothesis (EMH): Three levels of market efficiency, and lications for Investment Analysis-ital Asset Pricing Model (CAPM).		11 nrs.			
UNIT-	IV	Bond Prices and Yields- Portfolio Theory: The Benefits of Diversification, Portfolio Return and Risk, Measurement of Movements in Security Returns, Efficient Frontier, Optimal Portfolio - Portfolio Management Framework: The Grand Design						
			REFERENCES					
1 In	vestn	nent	Analysis & Portfolio Management - Prasanna Chandra (TMH)					
2 In	vestn	nent	Management - Preeti Singh (Himalaya Pub.)					
		•	alysis & Portfolio Management - Dhanesh Khatri (Macmillan)					
			s - Bodie, Kane, Marcus and Mohanty(TMH)					
			als of Investments – Alexander, Sharpe & Bailey (PHI)					
6 St	udy N	/late	rial on Investment Analysis & Portfolio Management Module (NCFM – NSE)					



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B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)								
	YEAR	Ш	SPECIALIZED SUBJECT – V (BANKING & INSURANCE)	CREDITS	3			
Sen	nester	Ш	BANK MANAGEMENT	HOURS	45			
		ı						
OBJEC	CTIVES							
			COURSE CONTENT / SYLLABUS					
UNIT-I regulation and control over banks- Ba		Orga regu Syst	anizational structure of a commercial bank, Nature of Banking Business, Offi ulation and control over banks- Banking Regulation Act-1949, Forms of Bank ems, Process of bank management, Competition and consolidations in bar	ing	12 nrs.			
		HUI	MAN RESOURCE DEVELOPMENT & MANAGEMENT					
UN	IIT-II	Feed Moti	power Planning, Role of IT in HRD, training, Attitude Development, Employees' back and Reward System performance appraisal of employee and Counseling. vation and promotions, Delegation of powers, MIS in Banks, Bank audit and ection, Performance budgeting.		11 nrs.			
		MARKETING MANAGEMENT						
UN	IT-III	Public relations and customer services in banks- Bank Ombudsman Scheme- 2006, Bank marketing management- need, product planning, development, positioning and promotion –CRM @ Banking, Market segmentations- Marketing mix in banks, Advertisements and cross selling, selling third party products. Case Studies.						
		FINA	ANCIAL MANAGEMENT					
UNI	IT-IV	Analysis of bank balance sheet and profit & loss account, ALM system in Banks, Capital adequacy and prudential norms, Basel norms, Corporate Governance in Banking. Current issues and problems						
		Carr	ent issues and problems					
			REFERENCES					
1	Bank N	1anag	gement by P. Subba Rao & P.K. Khanna Published by Himalaya Publishing House.					
2			nagement for banker by C B Gupta					
-		•	lications of Indian Institute of Banking & Finance					
4			ting by S M Jha Published by Himalaya Publishing House.					
5			Management by D Ghosh Roy					
6	Marketing in Banks; Concepts and approaches. Edit by. Murthy G.G.K. Published by ICFAI Uni.							



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Company.

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ACADEMIC YEAR 2016-2017

			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)				
	YEAR	III		EDITS	3		
Se	mester	11	` _	OURS	45		
30	inester		MISK WARRELWELL & HISSKIANCE	50115			
ОВЈЕ	ECTIVES						
			COURSE CONTENT / SYLLABUS				
		ORG	GANIZING FOR RISK MANAGEMENT				
U	NIT-I	Risk management and business administration; objectives, scope and relationship of risk management to insurance. Factors influencing demand for insurance. Risk and uncertainty. Types of risk; financial and no financial, it's Definition, role, methods and benefits. Risk Management Information System. Theories of risk management viz. classical, collective risk and Modern theory. Impact of liberalization and globalization of insurance sector in India; issues and concerns.					
		RISH	C ANALYSIS AND CONTROL				
U	NIT-II	pro nun Dive	canalysis techniques-Impact and probability of an event occurring. Theory of bability and its application in insurance sector dual application of law of large inbers-risk pooling in insurance-forms of pooling merits. Transfer and sharing of riskersifications with advantages and disadvantages. Enterprise risk management in urance.	· .	11 nrs.		
		RISK MANAGEMENT AND INTERNAL CONTROL					
UI	NIT-III	mar	Definition, objectives and functions of internal audit. Role and working of risk management auditing system in the organization. Control system; definition and functions of internal control. Corporate governance in insurance sector.		11 nrs.		
		REC	ENT DEVELOPMENTS AND ISSUES IN CONTROL AND RISK SELF-ASSESSMENT IN				
		INS	URANCE		11		
Ur	NIT-IV	Issu	es and Case Studies	H r	ırs.		
			REFERENCES	ı			
1	Principl	e of I	Risk Management. By George e Rajeda. Published by Pearson Education Asia.2004				
2		anage	ement and Insurance. By Treischmann, Gustavasan and Hoyl Published by Thomso	n So	uth-		
3	Risk N	Risk Management and Insurance. By Williams Jr. Smith and Young published by McGraw-Hill International Editions.					
4	Risk Ma	nage	ement and Insurance by Harrington and Niehans Published by Tata McGraw-Hill Inte w Delhi.	rnatio	onal		
5	-	ce a	nd Risk Management by Dr. P.K. Gupta published by Himalaya Publishung	д Но	use,		
6	-		ce Mathematics by HV Gerber Published by Springer Publications .UK				
7	Mather	natic	al Theory of Insurance by Karl Borch. Published by Lexington Books, UK.				
_							

Mathematics for Management by M. Raghavachari Published by McGraw Hill Edition.

Risk Management: Text and Cases by Mark and Greena, Oscar N. Serbien. Published by A Prentice Hall



David Holt; Entrepreneurial Development; (PHI).

ACADEMIC YEAR 2016-2017

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FATEHGUNJ, VADODARA. Telephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com							
			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)				
	YEAR	Ш	SPECIALIZED SUBJECT – VI (ENTREPRENEURSHIP AND SMALL BUSINESS	CREDITS	3		
Se	mester	II	MANAGEMENT) CONTEMPORARY ISSUES IN ENTREPRENEURSHIP	HOURS	45		
OBJE	CTIVES	To i	understand the issues underlying the acquisition and valuation of a business ventur	·e.			
			sensitize one-self about the need of women entrepreneurs and promote minority repreneurship.				
		To a	o develop an understanding about the TQM challenges faced by entrepreneurs.				
			understand, internalize, and practice the concept of ethics and social responsibility iness.	in			
			COURSE CONTENT / SYLLABUS				
		AC	QUISITION AND VALUATION OF BUSINESS VENTURE				
U	NIT-I	Importance of business valuation – Acquisition of business venture – Underlying issues – Establishing a firm's value – Valuation methods.					
		wo	MEN AND MINORITY ENTREPRENEURSHIP				
ıu	NIT-II	wor wor	ncept of women entrepreneurs – Functions of women entrepreneurs – Growth of men entrepreneurs in India – Problems of women entrepreneurs – Developing men entrepreneurs – Limitations of women entrepreneurship - Minority repreneurs – Government assistance for minority entrepreneurs.		11 nrs.		
		TQ	M: THE CONTINUOUS IMPROVEMENT CHALLENGE FOR ENTREPRENEURS				
UN	NIT-III	TQM: Concept and Nature – TQM Tools and Techniques – Customer service focus, Employee focus – Continuous improvement – Competitive advantage.					
		ETH	HICS AND SOCIAL RESPONSIBILITY CHALLENGES TO ENTREPRENEURS				
UN	IIT-IV	Meaning of Ethics – Relationship between ethics and Law – Ethical practice and Code of conduct – Social responsibility challenges.					
			REFERENCES	l.			
1	S.S. Kha	anka;	Entrepreneurial Development; S Chand, New Delhi, Reprint 2013.				
2	Publish	ing F	ai (Edition 2014); The Dynamics of Entrepreneurial Development and Managemen House Pvt. Ltd.		•		
3	First ed	lition		New D	elhi,		
4	Madhurima Lall, Shikha Sahai; Entrepreneurship; Excel books, 2 nd Edition Reprint 2013.						



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The Maharaja Sayajirao University of Baroda **Faculty of Commerce B.COM. (HONOURS) PROGRAMME**

D.K. Bhattacharya – Research Methodology- Excel Books.

ACADEMIC YEAR

DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES 2016-2017 SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA. Telephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com **B.COM.** (HONOURS) PROGRAMME (Higher Payment Programme) YEAR Ш **SPECIALIZED SUBJECT – V (HUMAN RESOURCE MANAGEMENT) CREDITS** 3 Ш Semester **RESEARCH IN HRM HOURS** 45 **OBJECTIVES** To acquaint the students with the importance of conducting scientific research in HRM in any organization.; To make the students aware of the several tools and techniques used in research **COURSE CONTENT / SYLLABUS** AN INTRODUCTION TO RESEARCH IN HRM - Meaning of Research, Role, and Research process. 12 UNIT-I - Importance of research in HRM, Types of research designs. hrs. - Problem formulation. **DATA COLLECTION** - Data collection: need, method and sources of data 11 **UNIT-II** - Scaling techniques hrs. - Questionnaire design, interviews and Projective techniques. **SAMPLING** 11 UNIT-III hrs. - Meaning, Process, Methods of Sampling, Sampling Size decisions **DATA ANALYSIS & REPORT WRITING** - Process and analyzing data, Interpretation. 11 **UNIT-IV** - Nature and function of Statistical Analysis hrs. - Research Report: Importance/Need, Developing a research Report. **REFERENCES** J.K. Sachdeva- Business Research Methodology- Himalaya Publications 2 C.R. Kothari – Research Methodology- New Age International



ACADEMIC YEAR 2016-2017

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		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)		
YEAR	Ш	SPECIALIZED SUBJECT – VI (HUMAN RESOURCE MANAGEMENT)	CREDITS	3
Semester	II	HRM – CASE STUDIES	HOURS	45
OBJECTIVES	To de	evelop the students problem solving skills and analytical ability.		
	To se	ensitize students to the HR issues face by organizations in real world.		
		COURSE CONTENT / SYLLABUS		
UNIT-I		RM Policies. RM effectiveness and Roles of HR managers		12 nrs.
UNIT-II		cquiring and retaining human resources raining & Development of human resources.		11 nrs.
UNIT-III		erformance Management mployee Motivation, Compensation and welfare.		11 nrs.
UNIT-IV	,	ffective Industrial Relations mployee discipline and grievance handling.		11 nrs.
		REFERENCES	<u> </u>	
1 Case s	tudies	in HRM – S.K. Bhatia- Deep & Deep publications.		
		in HRM- Sanjay Srivastav and Surinder Kumar.		-
3 Humar	า Reso	urce Management – V.S.P. RAO		



ACADEMIC YEAR 2016-2017

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		B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)							
	YEAR	III SPECIALIZED SUBJECT – V (MARKETING MANAGEMENT)	CREDITS	3					
Sei	mester	II MARKETING RESEARCH	HOURS	45					
OBJE	CTIVES	This paper is designed to inculcate the analytical abilities and research skills among the composition of th		nts.					
COURSE CONTENT / SYLLABUS									
UNIT-I		Marketing Research: Introduction, Management uses of marketing research, Problem Formulation & steps in Marketing Research Process.							
UN	NIT-II	Research Design: Introduction, Exploratory Research, Descriptive research, Causal/ Experimental Research Design, Relationship in between different types of designs.							
UN	IIT-III	Data Collection Methods, Primary & Secondary Data, Observation & Questionna Techniques, Analysis & interpretation of Data, Development of questionnaire.	aire	11 1rs.					
UNIT-IV		Sample Design, Sample Plan, Probability & Non- Probability Sampling, Sample Size, etc., Attitude Measurement through different types of scales.							
		REFERENCES		ļ					
1	Market	ting Research an Applied Orientation by Naresh Malhotra							
2	Resear	rch for Marketing Decisions by Paul E. Green							
3	Market	ting Research: Text and Cases by Harper Boyd							



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Telephone: (O): 0265-2792244, 2797744; E-mail: bcomnonoursjocmsu@gmail.com							
			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)				
	YEAR	Ш	SPECIALIZED SUBJECT – VI (MARKETING MANAGEMENT)	REDITS	3		
Se	mester	Ш	MARKETING - CASE STUDIES	IOURS	45		
OBJE	CTIVES	The	objective is to enable students to build a sound practical understanding and inculca	ating t	he		
		ana	lytical ability to handle the real marketing situation				
		1	COURSE CONTENT / SYLLABUS	-			
		AN	INTRODUCTION TO MARKETING MANAGEMENT		4.3		
UI	NIT-I		oduction to Case Method of Learning, Case Study Process, Case Evaluatio rketing Mix, Market Segmentation, Consumer Behavior, Life Style Marketing	n I	12 nrs.		
		PRC	DDUCT AND PRICING STRATEGIES				
UNIT-II			duct Strategy (With a focus on New Product Development, Product positioning Strategy		11 nrs.		
		PLACE AND PROMOTION STRATEGIES					
UNIT-III		Place Strategy (Selection of Channel, Channel Management Decision, Retailing) Promotion Strategy (With a focus on Advertising: Preparation of an Ad copy, Ad - Campaign, Selection of Media-Determination of Media-Mix-Allocation of Promotion Budget)					
		COI	NTEMPORARY ISSUES OF MARKETING				
UN	IIT-IV		ietal Marketing, Emerging Issues in Marketing, Sales Management and Salo motion, Marketing of Services.	25	11 nrs.		
			REFERENCES				
1	Subhas	h C N	Mehta; Marketing: Environment, Concepts and Cases.				
2	Majmu	dar;	Product Management in India.				
3	Khurana, Dholakia, Bhandari and Jain (1997); Marketing Management: Cases and Concepts; MacMilla India Limited, Reprinted 1997.						
4			; Cases in marketing management.				
5			M.K. Rampal; Cases in Sales and Distribution.				
6	R. Srini	R. Srinivasan (2003) 2 nd Edition; Cases Studies in Marketing; Prentice Hall of India.					



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The Maharaja Sayajirao University of Baroda **Faculty of Commerce B.COM. (HONOURS) PROGRAMME**

DEEP ASHWINBHAI PATEL CENTRE OF POST GRADUATE STUDIES

ACADEMIC YEAR

2016-2017 SHRI. PRATAPSINHRAO GAEKWAD PARISAR, OPP: M.S. UNIVERSITY MAIN OFFICE, FATEHGUNJ, VADODARA. Telephone: (O): 0265-2792244, 2797744; E-mail: bcomhonoursfocmsu@gmail.com **B.COM.** (HONOURS) PROGRAMME (Higher Payment Programme) Ш SPECIALIZED SUBJECT - V (RURAL ENTREPRENEURSHIP & MANAGEMENT) YEAR **CREDITS** Ш Semester **MICRO FINANCE HOURS** 45 **OBJECTIVES** To familiarize students with a broad understanding about the concepts of microfinance and institutional roles of its promotion as functional agents. To make students understand the role of micro-finance in economic and social development. **COURSE CONTENT / SYLLABUS** Microfinance: meaning and importance; 12 UNIT-I Microfinance as a Tool for Development; hrs. Types of Microfinance Institutions in India: NGOs, NBFCs, Co-operatives Microfinance Models: 1. Grameen Model, 11 UNIT-II 2. Joint Liability Group, hrs. 3. SHG Model Evolution and character of microfinance in India; 11 SHG-Bank Linkages Programs in India; **UNIT-III** hrs. Role of NABARD in Micro Finance in India; Microfinance in India: Present and Future Legal and regulatory framework; 11 **UNIT-IV** Achievements and Challenges to Microfinance; hrs. Microfinance Institutions in India: Some Case Studies REFERENCES Microfinance India: State of the Sector Report 2010 – Sage Publication 2 The Economics of Microfinance – Beatriz Armendariz and Jonathan Morduch 3 Microfinance: Emerging Trends and Challenges – Suresh M Sundaresan

Creating a World without Poverty: Social Business and Future of Capitalism – M Yunus & Karl Weber



ACADEMIC YEAR 2016-2017

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			B.COM. (HONOURS) PROGRAMME (Higher Payment Programme)				
	YEAR	Ш	SPECIALIZED SUBJECT – VI (RURAL ENTREPRENEURSHIP & MANAGEMENT)	CREDITS	3		
Se	mester	II	RURAL MARKETING	HOURS	45		
ОВЈЕ	CTIVES		evelop understanding of the rural markets in India, differentiate it with the Urbo application of marketing concepts in rural markets.	an Mar	kets		
			COURSE CONTENT / SYLLABUS				
U	NIT-I	of ru Mar	Il marketing – Definition Features, Significance, Scope and Limitations, Classificational markets, rural vs. urban markets, profile of rural marketing keting of agricultural produce: regulated markets, Government steps to improve culture Marketing, Cooperative marketing	ŀ	12 nrs.		
UNIT-II		Agro loon	processing industries in India processing industries in cooperative sector, sugar cooperatives – textile & powe Cooperatives, other processing units – Defects and difficulties of cooperative essing societies		11 nrs.		
UNIT-III		Tren The Coop	culture price policy of India, Importance of Agriculture price policy ands in Agriculture prices, Measure for stabilization of Agriculture prices, PDS terms of trade – some policy issues perative Marketing –Concept, History, Functions – Reasons for slow progress perative sector	ŀ	11 nrs.		
UNIT-IV		of ar Indu	Il industrialization – Village & SSI – Handicrafts and handloom industries - Proble tisans – Institutional support for development of rural industries strial cooperative societies – Government policies for the development of villastries	ŀ	11 nrs.		
			REFERENCES	•			
1	B.S. Ma	athur -	– Cooperation in India				
2	C G Kri	shnan	nacharyulu, Lalitha Ramakrishnan - Rural Marketing				
3	Ruddar Datt and KPM Sundharam - Indian Economy						