STEEL AUTHORITY OF INDIA LIMITED



Performance
Highlights
H-1 FY17



PERFORMANCE HIGHLIGHTS: H1 FY17



FINANCIAL PERFORMANCE

❖ Net Sales : Rs 22611 Crore

❖ EBITDA: Rs 503 Crore

❖ PBT : Rs (-) 2179 Crore

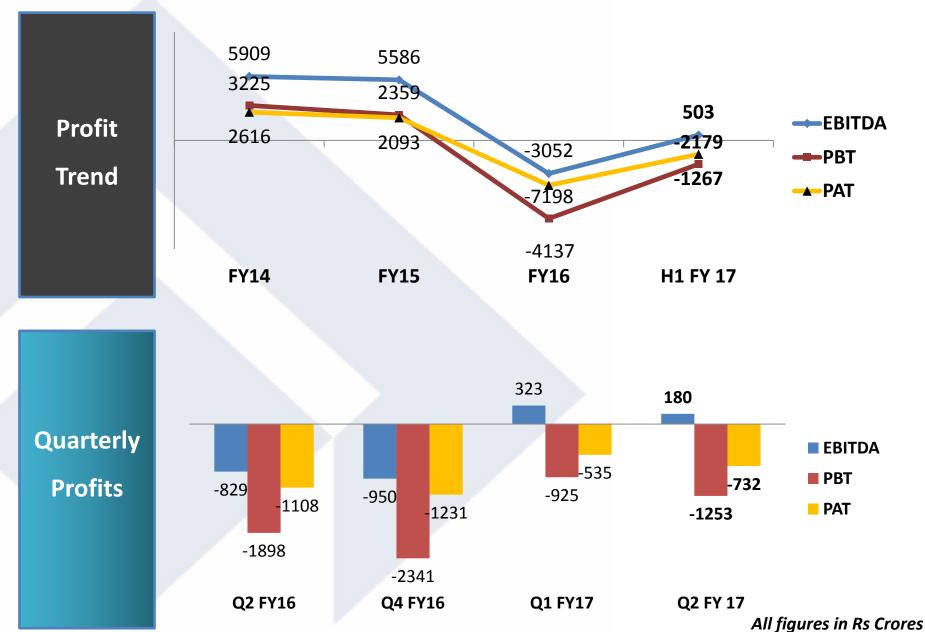
❖ PAT : Rs (-) 1267 Crore

PRODUCTION & SALES PERFORMANCE

- **❖** Hot Metal Production : 7.74 MT
- Crude Steel Production: 7.1 MT
- **❖** Saleable Steel Production : 6.93 MT
- **Semis component in production : 25.6% of saleable steel**
- Value Added Production: 2.9 MT
- **❖** Production through concast route : 5.65 MT
- **❖** Saleable Steel Sales: 6.4 MT

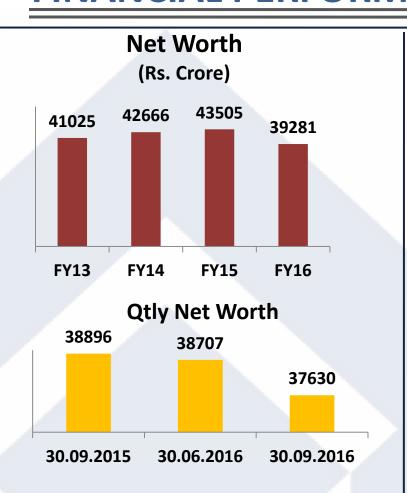
FINANCIAL PERFORMANCE

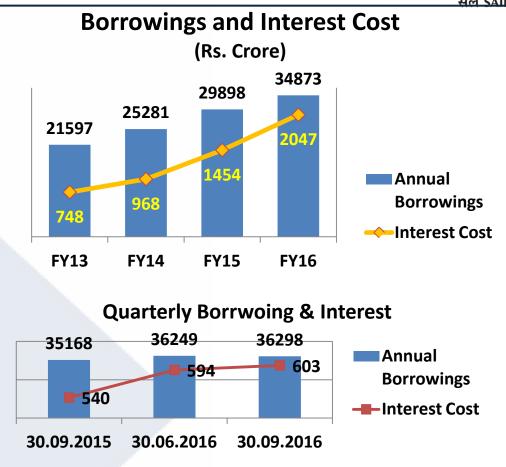




FINANCIAL PERFORMANCE







The ongoing CAPEX is being financed through a Debt-Equity Ratio of 1:1

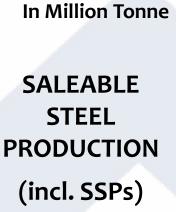
		Debt Equity Ratio		
31/03/2014	31/03/2015	31/03/2016	30/06/2016	30/09/2016
0.59	0.69	0.89	0.94	0.96

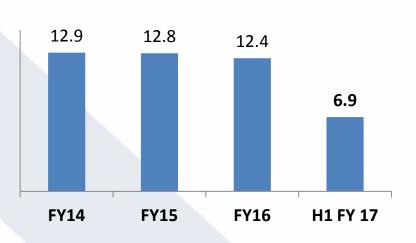
FINANCIAL PERFORMANCE

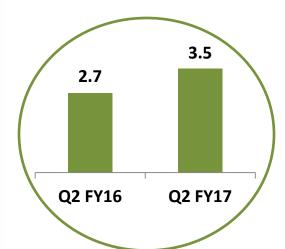
Rs. Crore (INDAS Compliant figures)	H1 FY 17	H1 FY 16
Gross Sales	22611	20773
Net Sales	20162	18472
EBIDTA	503	-534
Depreciation	1266	980
Finance Cost	1197	1048
PBT Before Exceptional Items	-1960	-2562
Exceptional Items (VRS)	-218	0
PBT After Exceptional Items	-2178	-2562
Тах	-911	-1206
Profit After Tax	-1267	-1356

PRODUCTION PERFORMANCE





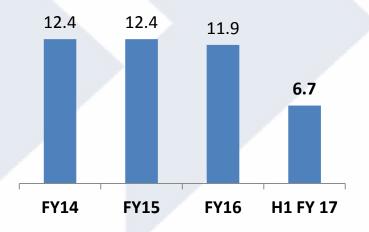


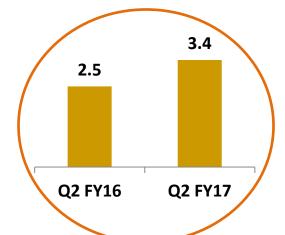


Annual

Quarterly

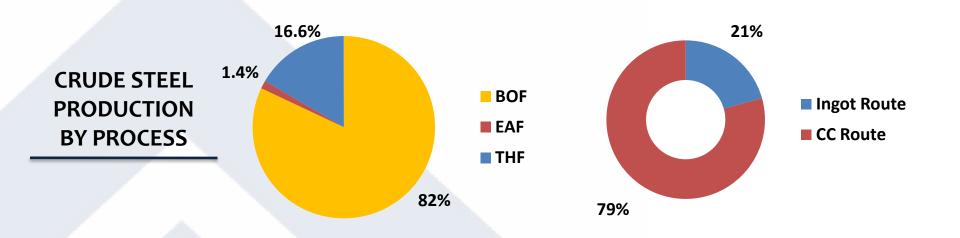
SALEABLE STEEL PRODUCION (5 ISPs)



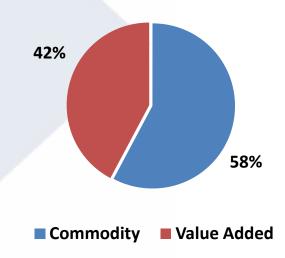


PRODUCTION PERFORMANCE: H1 FY17





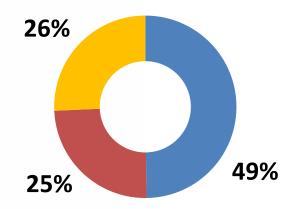
SALEABLE STEEL PRODUCTION BY PROCESS (5 ISPs)

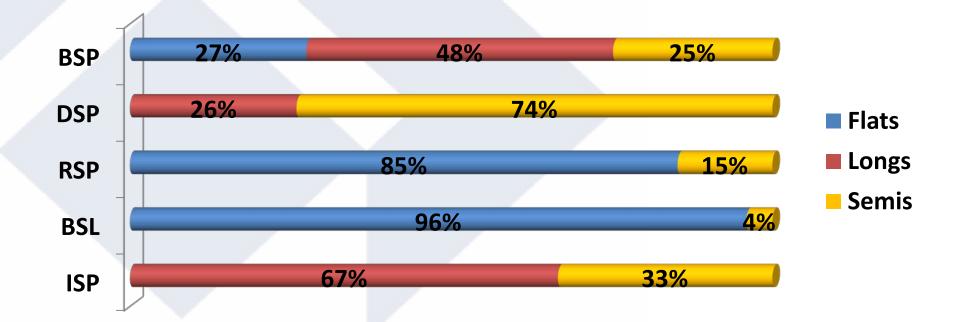


PRODUCTION PERFORMANCE: H1 FY17



PRODUCT MIX: 5 ISPs





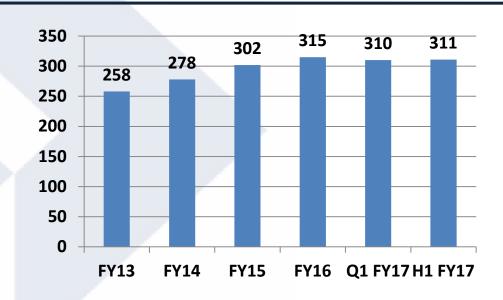
PRODUCTION PERFORMANCE



MAJOR TECHNO-ECONOMIC PARAMETERS H1 FY17

Coke Rate	479 kg/THM
Fuel Rate	558 kg/TCS
Sp. Energy Consumption	6.62 GCal/TCS
BF Productivity	1.65 T/m3/day

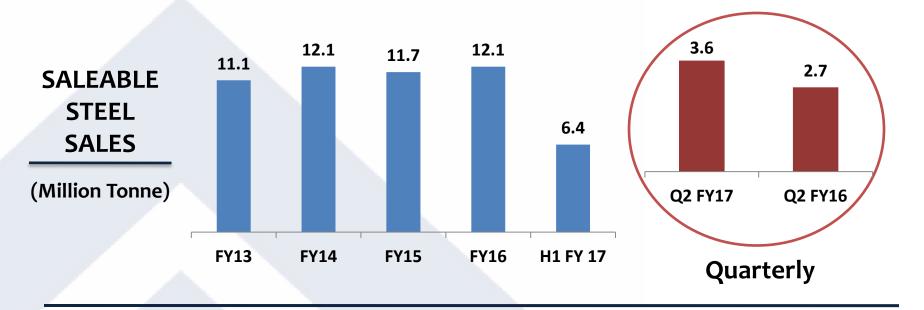
LABOUR PRODUCTIVITY



Total manpower as on 01.10.2016: **85,145**

SALES PERFORMANCE





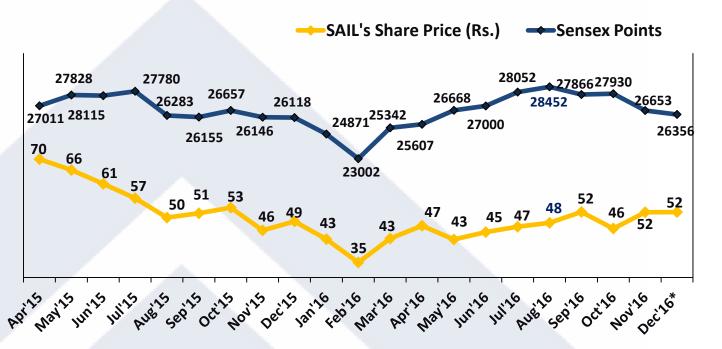


SALES THROUGH DEALER'S NETWORK

Sales through dealers during H1 FY17 **0.324 MT**

SAIL STOCK PRICE MOVEMENT





Closing Share Price and Sensex as on the last day of the month

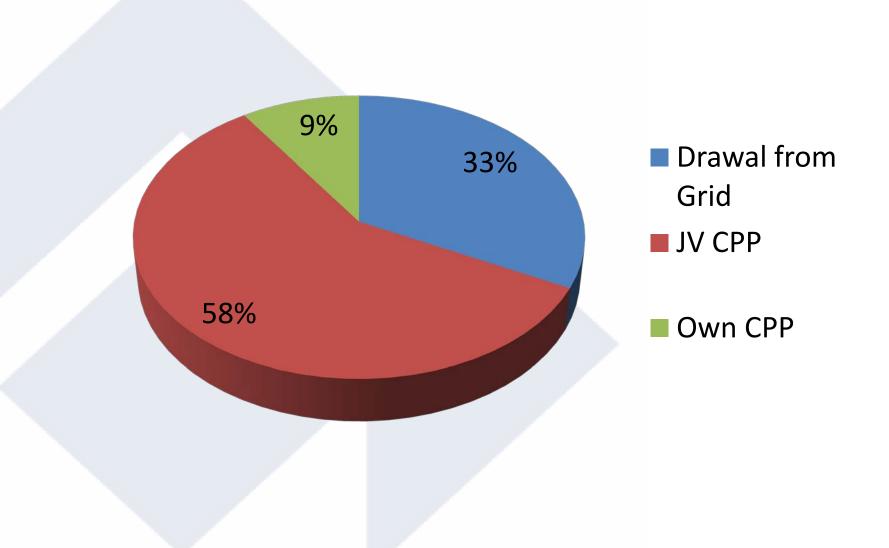
* As on December 7

DIVIDEND PAYOUT

	Interim (%)	Final (%)	Total (%)	Dividend (Rs. crore)	Dividend Tax (Rs. crore)
FY16	-	-	-	-	-
FY15	17.5	2.5	20	826	165
FY14	20.2	-	20.2	834	142
FY13	16	4	20	826	134
FY12	12	8	20	826	134

POWER CONSUMPTION – H1 FY 17





SAIL'S MODERNISATION & EXPANSION PLAN

Million Tonne	Actual Production 2015-16	Capacity After On-going Expansion
Crude Steel	14.28	21.4
Saleable Steel	12.38	20.2

Technological Shift

Technology	Before Expansion	After Expansion
BOF Steel Making	79%	100%
CC Route	71%	94%
Pelletisation Plant	No	Yes
Coke Dry Quenching	Partial	Yes
Top Pressure Recovery Turbine	No	Yes
Auxiliary Fuel Injection in BF	Partial Coverage	Full Coverage
Desulphurization of Hot Metal	Partly	100 %
Beam Blank Casting	No	Yes
Coupled Pickling & Tandem Mill	No	Yes
Beneficiation Plant	Partial	Full



MODERNISATION & EXPANSION PLAN

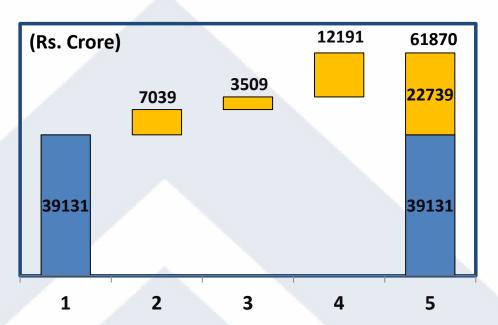
EXPECTED OUTCOME

- Production through twin-hearth furnace (THF) route to be replaced by BOF-LD converter route.
- Production through Ingot teeming route to be replaced with continuous cast production route.
- ➤ Enhancement of Production volume by addition of 2 new 4060 m³ Blast Furnaces and one Blast Furnace of 4160 m³.
- Increased Market Share.
- World class technology and products.
- > Improved Product Mix / proportion of value added products to increase.
- > Enhanced Pollution Control measures, with Environmental Conservation.

PRODUCTS BEING ADDED:

- Auto grade CR Products, Galvanized Coils /Sheets.
- > Plates / Pipes to meet up to API 100 Grade specification.
- ➤ Universal Beams/Heavy Beams to support increasing Infrastructural requirements.
- Rails for Metro Railways and Dedicated Freight Corridors.
- ➤ Increased production of Rails and Wheels to meet the increasing requirements of Indian Railways.
- Quantum jump in Rounds and Structural production.
- Wider Plates in the size of 4300 mm.

ONGOING PROJECTS (CAPEX)

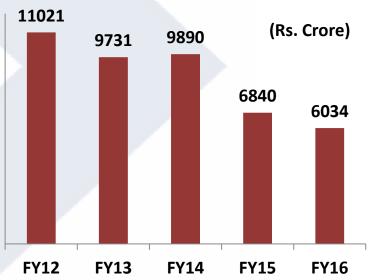


- **1** Expansion of existing capacity
- **2** Value-addition / Product-mix improvement
- **3** Technological up gradation / Modernization
- 4 Sustenance including de-bottlenecking, AMR & Environment
- 5 Total Estimated Cost

In addition, a Capex Plan of Rs. 10264 crore has been made for augmentation of Raw material facilities.

TOTAL CAPEX
(INCL. ON MODERNISATION & EXPANSION)

Capex Plan for FY17 is Rs.4000 Crore



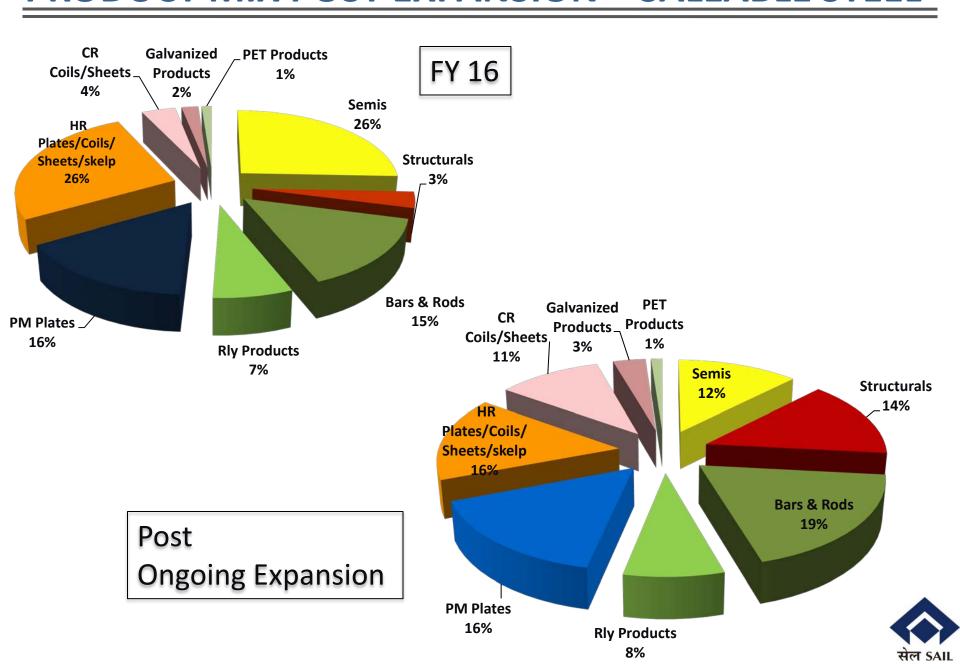
Capex during Q2 FY17 was Rs.1,232 crore, H1 was Rs 2374 crore.

CAPACITY AFTER EXPANSION

Plant	Hot Met	al (MTPA)	Crude Ste	eel (MTPA)		le Steel TPA)
riant	2015-16	After Expansion	2015-16	After Expansion	2015-16	After Expansion
BSP	5.3	7.5	5.1	7.0	4.2	6.6
DSP	2.2	2.5	2.0	2.2	1.9	2.1
RSP	3.0	4.5	2.7	4.2	2.4	4.0
BSL	3.7	5.8	3.4	4.6	2.6	4.2
ISP	1.4	2.9	0.9	2.5	0.9	2.4
VISL	0.1	0.3	0.0	0.2	0.0	0.2
ASP	-		0.1	0.5	0.1	0.4
SSP	-	-	0.1	0.2	0.3	0.3
TOTAL	15.7	23.5	14.3	21.4	12.4	20.2



PRODUCT MIX POST EXPANSION – SALEABLE STEEL



MODERNISATION & EXPANSION PLAN - SALEM STEEL PLANT

Facilities added:

- •Steel melting Shop Electric Arc Furnace (55 T); AOD Converter (60 T); Ladle Furnace (60 T); Single Strand Slab Caster.
- Roll Grinder for Hot Rolling Mill
- Cold Rolling Mill Complex
 - -20-high Sendzimir Mill under stablisation

Production (MTPA):

ltem	2015-16 (Actual)	After Expansion
Crude Steel	0.12	0.18
Saleable Steel	0.34	0.34



MODERNISATION & EXPANSION PLAN - IISCO STEEL PLANT

Facilities Completed:

- Coal, Coke Handling and Pipe Conveyor
- Ore Handling Plant
- Base Mix Preparation Plant
- New Coke Oven Battery (0.88 Mtpa, 2 x 37 ovens, 7 m tall) –
- Coke Dry Cooling Plant
- Sinter Machines (3.88 Mtpa gross sinter production, 2x204 m²)
- Blast Furnace 4160 m3 volume (2.7Mtpa)
- 3 nos. of 150 T BOF Converters
- 2x6 Strand Billet Casters (1.67 Mtpa)
- 1x4 Strand Bloom-cum-Beam Blank Caster (0.83 Mtpa)
- Wire Rod Mill (0.5 Mtpa)
- Bar Mill (0.75 Mtpa)
- Universal Section Mill (0.6 Mtpa)



MODERNISATION & EXPANSION PLAN - IISCO STEEL PLANT

➤ New stream to produce 2.7 Mtpa of Hot Metal & 2.5 Mtpa of Crude Steel

Production (MTPA):

Item	2015 -16 (Actual)	After Expansion
Crude Steel	0.871	2.50
Saleable Steel	0.855	2.39

The expanded capacity of IISCO Steel Plant has been dedicated to the Nation by the Hon'ble Prime Minister on 10.05.2015.



Current Progress of Expansion at IISCO Steel Plant















MODERNISATION & EXPANSION PLAN—BOKARO STEEL PLANT

Facilities Completed:

- Re-building of Coke Oven Battery #1 & #2.
- Up-gradation of Blast Furnace #2 and Stoves Up-gradation of #5
- Auxiliary Fuel Injection (CDI) in Blast Furnaces #2 & #3.
- Turbo-blower-8.
- New CRM Complex (1.2 Mtpa) except HDGL
- Up-gradation of HSM with augmentation of Roughing facility (4.5 MTPA).

Production (MTPA):

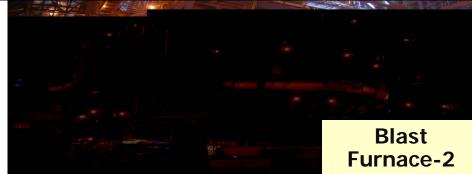
ltem	2015 -16 (Actual)	After Expansion
Crude Steel	3.39	4.61
Saleable Steel	2.60	4.18

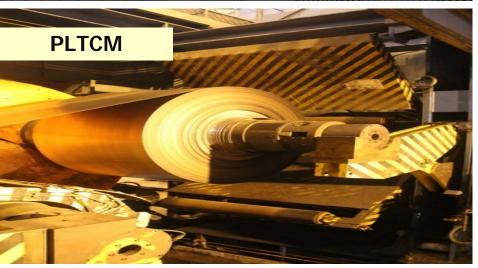


Current Progress of Expansion at Bokaro Steel Plant















MODERNISATION & EXPANSION PLAN- BHILAI STEEL PLANT

Facilities Already Completed:

- Ore Handling Plant part-A
- Second Sinter Machine in Sinter Plant-3 (3.7 MTPA)
- New Coke Oven Battery No. 11 (7 m tall, Capacity 0.881 mtpa)
- Oxygen Plant (BOO basis)
- Universal Rail Mill (1.2 MTPA)
- Rail Welding Line

Facilities Likely to be Completed During FY 16-17:

- Blast Furnace 4060 m3.
- New Steel Melting Shop (SMS-3; 4.13 MTPA) with New Billet Casters (2X6)/Billet-cum-Bloom Caster (1X6), Beam Blank Caster (1X3)
- Bar and Rod Mill (0.9 MTPA)

Production (MTPA):

ltem	2015 -16 (Actual)	After Expansion
Crude Steel	5.06	7.0
Saleable Steel	4.16	6.56

Current Progress of Expansion at Bhilai Steel Plant















MODERNISATION & EXPANSION PLAN—ROURKELA STEEL PLANT

Facilities Completed:

- New Coke Oven Battery -6 (7 m tall, 1 x 67 ovens)
- New Sinter Plant -3 (1 x 360m²)
- New Blast Furnace -5, 4060 m³ useful volume
- New 3rd Single Strand Slab Caster (1.5 MTPA)
- New Oxygen Plant 2x700 tpd on BOO basis
- New 3rd BOF (150 T) Convertor
- New 4.3 meter Wide Plate Mill

Production (MTPA):

Item	2015 -16 (Actual)	After Expansion
Crude Steel	2.73	4.20
Saleable Steel	2.42	3.99

The expanded capacity of Rourkela Steel Plant has been dedicated to the Nation by the Hon'ble Prime Minister on 01.04.2015.



Current Progress of Expansion at Rourkela Steel Plant













MODERNISATION & EXPANSION PLAN—DURGAPUR STEEL PLANT

Facilities Completed:

- Rebuilding of Coke Oven Battery no-2
- New Ladle Furnace (125T)
- Coke Sorting & Coal Handling Plant
- New Dolomite Plant (300tpd)
- Bloom-cum-Round Caster 1X4 (0.75 Mtpa)
- New Medium Structural Mill (1.0 Mtpa);

Production (MTPA):

ltem	2015 -16 (Actual)	After Expansion
Crude Steel	1.98	2.20
Saleable Steel	1.88	2.12

Current Progress of Expansion at Durgapur Steel Plant











RAW MATERIALS

Year	Hot Metal (mtpa)	Iron Ore Consumption (mtpa)	Linkages of Iron Ore
2015-16	15.72	24.97	Existing Mines
Post Expansion	23.46	39	The capacity of existing mines at Kiriburu, Meghahatuburu, Bolani & Gua are being ramped up to meet the requirement of Iron Ore for post ongoing phase of expansion Three new Pellet Plants - 4 mtpa capacity at Gua, 2 mtpa capacity at RSP & 1 mtpa capacity at Dalli) have been planned for better utilisation of Iron Ore Fines In addition to the above, iron ore shall be mined from new mines at Rowghat, Chiria and Taldih

RAW MATERIALS – Iron Ore

Mine	Existing Capacity (mtpa)	Capacity after ongoing expansion (mtpa)	Remarks		
Kiriburu	5.50	5.50	Expansion at Kiriburu has already been		
Meghahatuburu	5.00	6.50	completed whereas at Meghahatuburu is being ramped up to meet the requirement of the		
Bolani	5.50	10.00	ongoing expansion plan.		
Gua	4.00	10.00	At Bolani, processing plant has upgraded to 7.5		
Rajhara, Dalli 8.70		7.00*	mtpa and is under stabilization.		
New Pellet Plants	New	7.0	*Depleted resources and quality constraints New Pellet Plant shall use the existing reserve of fines incl. dumps & slimes at captive mines		
Barsua, Kalta, Taldih	3.31	6.5	Environment clearance & FC received from MOEF. Iron ore production to he tune of 1mtpa started at Taldih in Nov,2016.		
Rowghat	New	12.0	All statutory clearances have been received. MDO is being engaged.		
Chiria	0.75	5.8	Stage-I Forest Clearance& EC has been obtained. Stage-II FC awaited from MoEF.		

- The entire requirement of the increased capacity shall be met through captive mines
- The timeline for mines expansion is expected to be in line with Steel Plants expansion

RAW MATERIALS – Coal

Year	Hot Metal (mtpa)	Coking Coal Requirement (mtpa)	Linkages of Coking Coal	
	15.72	15.6	Import Component – 86%	
			Over 90% of imported coal is sourced from Australia.	
2015-16			• Indigenous: 14%	
			 Domestic coal is largely sourced from Coal India Ltd. 	
			SAIL has existing captive coking coal production of nearly 0.5 mtpa	
	23.46	21.0	 Long term / Quarterly contracts cover 95% of Import requirements 	
Doct			 MDO has been engaged for development of Tasra captive coal to produce 4 mtpa of ROM (2 mtpa washed coal) 	
Post Expansion			• Sitanala coal block allotted for a mine capacity of 0.30 mtpa of ROM (0.20 mtpa of washed coal)	
			Parbatpur coking coal mine allocation letter issued in March 2016	
			New linkages / acquisitions are being explored	

MAJOR JOINT VENTURES



FOCUS AREA

ALLIANCE PARTNER

REMARKS

STEEL





A Special Purpose Vehicle, namely, 'Chhattisgarh Mega Steel Limited' has been formed for setting-up an Ultra Mega Steel Plant (UMSP) in Bastar, Area of Chhattisgarh

DOWNSTREAM
STEEL PROCESSING
UNITS





- SAIL Bansal Service Center Limited A JV with Bansal Metal Works Ltd for a Flat Product service centre at Bokaro
- SAIL SCL Kerala Limited A JV with Govt. of Kerla for producing TMT Bars at Kozhikode
- Prime Gold SAIL JVC Limited A JV with M/s Prime Gold for producing TMT Bars at Gwalior
- VSL SAIL JVC Limited A JV with M/s Velagapudi Steel
 Ltd for producing TMT Bars at Ujjain

ENERGY





- JV with NTPC for operating and managing CPPs of Bhilai, Durgapur and Rourkela
- JV with DVC for operating & managing CPP of Bokaro

MAJOR JOINT VENTURES



FOCUS AREA	ALLIANCE PARTNER	REMARKS
MAIERIALS TATA STEEL		 SAIL Kobe Iron India Pvt Ltd. – A Joint Venture Company has been formulated for setting up a 0.5 mtpa capacity Plant for producing iron nuggets based on ITmk3 technology.
		 International Coal Ventures Pvt. Ltd., a SPV of 5 leading PSUs incorporated (SAIL, RINL, CIL, NTPC & NMDC) for acquisition / operation of coal assets in overseas territories. M/s S&T Mining Company Pvt. Ltd. formed with Tata Steel for developing coking coal mines in India. M/s SAIL & MOIL Ferro Alloys (Pvt.) Ltd. formed with MOIL for production of Ferro-alloys at Bhilai.
CEMENT	JAYPEE GROUP	 Bhilai Jaypee Cement LtdSlag based cement plant of 2.2 million tonne per annum capacity with grinding unit at Bhilai & clinkering unit at Satna.

MAJOR JOINT VENTURES



FOCUS AREA ALLIANCE PARTNER

OBJECTIVE

WAGON MANUFACTURE



SAIL RITES Bengal Wagon Industry Pvt. Ltd. – A
 Joint Venture Company has been formed with M/s.
 RITES for setting up Wagon Manufacturing Factory
 at Kulti, West Bengal.

E-PORTAL



 JV with Tata Steel to promote e-commerce activities in steel and related areas

Abbreviations used



•	BF	Blast Furnace	•	FOB	Freight On Board
•	SMS	Steel Melting Shop	•	JPC	Joint Plant Committee
•	BOF	Basic Oxygen Furnace	•	Kg/thm	Kilo Gram Per Tonne of
•	THF	Twin Hearth Furnace			Hot Metal
•	EAF	Electric Arc Furnace	•	Tpd	Tonnes Per Day
•	BSP	Bhilai Steel Plant	•	MT	Million Tonne
•	DSP	Durgapur Steel Plant	•	Mtpa	Million Tonne Per Annum
•	RSP	Rourkela Steel Plant	•	EBIDTA	Earnings Before Interest
•	BSL	Bokaro Steel Limited			Depreciation ,Taxes &
•	SSP	Salem Steel Plant			Ammortization.
•	VISL	Visvesvaraya Iron & Steel		PAT	Profit After Tax
		Plant	•	PBT	Profit Before Tax
•	ASP	Alloy Steels Plant	•	RINL	Rashtriya Ispat Nigam
•	CPLY	Corresponding Period			Limited
		Last Year	•	CS	Crude Steel
•	G.Cal/tcs	Giga Calories per tonne of	•	CDI	Coal Dust Injection
	•	Crude Steel	•	CC	Continuous Casting
•	ISP	Integrated Steel Plant	•	ВОО	Build-Own-Operate
•	HDGL	Hot Dip Galvanizing Line	•	Gol	Government of India
•	CR	Cold Rolled	•	MOEF	Ministry of Environment
•	HR	Hot Rolled			& Forests

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