

STUDENT HANDBOOK AND PROSPECTUS 2013-14

Last date to receive the filled-in form at the respective RC is 15.06.2015
for July-December 2015 Semester

**MASTER OF BUSINESS ADMINISTRATION
(Banking & Finance)**



**SCHOOL OF MANAGEMENT STUDIES
INDIRA GANDHI NATIONAL OPEN UNIVERSITY
MAIDAN GARHI, NEW DELHI-110068**

Website: www.ignou.ac.in

Price : ₹1,000/-
(₹1050/- by Post)

RECOGNITION

IGNOU is a CENTRAL UNIVERSITY established by an Act of Parliament in 1985 (Act No. 50 of 1985). IGNOU Degrees/Diplomas/Certificates are recognised by all the members of the Association of Indian Universities (AIU) and at par with Degrees/Diplomas/Certificates of all Indian Universities/Deemed Universities/Institutions *vide* UGC Circular No. F. 1-8/92 (CPP) dated February 1992 & AIU Circular No. EV/B (449)/94/176915-177115, dated January 1994.

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Contents

Page Nos.

| | |
|--|----|
| ● The University | 5 |
| ● The Schools of Studies | 5 |
| ● Academic Programmes | 5 |
| ● Course Materials | 6 |
| ● Credit System | 6 |
| ● Student Support Services | 6 |
| ● Master of Business Administration (Banking and Finance) | 9 |
| ● School of Management Studies | 9 |
| ● The Indian Institute of Banking and Finance | 9 |
| ● Programme Structure | 10 |
| ● Eligibility for Admission | 11 |
| ● Admission Procedure | 11 |
| ● Incomplete and late Applications | 11 |
| ● Re-Registration/Re-Admission | 12 |
| ● Maximum Duration | 12 |
| ● Certificate of Completion | 13 |
| ● Foreign Students | 13 |
| ● Reservation | 13 |
| ● Fee Structure | 13 |
| ● Scholarships and Reimbursement of Fees | 13 |
| ● Change of Region by Students | 14 |
| ● Change/Correction of Address and Study Centre | 14 |
| ● Evaluation | 14 |
| ● Examination Reforms | 15 |
| ● Credit Transfer Scheme | 16 |
| ● Schedule of Operations | 17 |
| ● Faculty of Management Studies | 18 |
| ● Appendix - 1 Name and Code of Programme, Eligibility, Fee and Last Date | 19 |
| ● Appendix - 2 Regionwise List of Study Centres | 20 |
| ● Appendix - 3 Addresses and Codes of IGNOU Regional Centres | 40 |
| ● Appendix - 4 List of State Codes | 51 |
| ● Appendix - 5 Codes for Qualification, Sex, Category, Territory, Marital Status and Social Status | 52 |
| ● Appendix - 6 Modalities of Submission of Assignments and Appearing in Term-end Examinations | 53 |

Contents — Contd.

- **Appendix - 7**
Internal Credit Transfer Scheme for fresh admission to MBA (B&F) 58
(Applicable after expiry of maximum duration)
Application for Internal Credit Transfer (ICT) in MBA
(Banking and Finance) Programme for those who have sought Fresh Admission 59
- **Appendix - 7A**
Application Form for Internal Credit Transfer from Management Programme to
MBA (Banking and Finance) 61
- **Appendix - 8**
Course Components 63
Guidelines for Project Course (MS-100) 84
Proforma for Approval of Project Proposal (MS-100) 89
- **Appendix - 9**
Re-Registration/Re-Admission Form 91
Requisition Form for Fresh Set of Assignments 93
Term-End Examination Form 95
Application Form for Improvement in Division/Class 97
Application Form for Early Declaration of Result of Term-end Examination 99
Form for Non-Receipt of Study Material/Assignments 101
Application Form for Obtaining Duplicate Grade Card/Marksheet 102
Application Form for Issue of Migration Certificate 103
Application Form for Re-evaluation of Answer Script 105
Application Form for Obtaining Photocopy of the Answer Script 107
Application Form for Issue of Official of Answer Transcript 109
Form for Change/Correction of Address/Study Centre 110
- **Appendix - 10**
Instructions for filling up the Application Form 111
Application Form for Admission to MBA (Banking & Finance)-2013-14 113
Experience Certificate 115
Instructions for filling up Form 3 in order to complete leftover courses 117
Application Form (Form 3) for completing leftover courses 119
- **Appendix - 11**
Banks Designated to Collect the Fee in Cash from IGNOU Students 121
A) Indian Bank
B) IDBI Bank

Identity Card

Acknowledgement Card

Master of Business Administration (MBA - Banking & Finance)

Student Handbook & Prospectus would be available at **all the Regional Centres** and at the **Head Quarters of IGNOU, New Delhi**.

- This Handbook & Prospectus is valid for the Admissions of July-December 2013, January-June 2014 and July-December 2014 semesters.
- Please send the **Application Form to The Regional Director of your Region**.
- **The last dates for submission of application form at the Regional Centres** are as follows:
For July-December 2013 Semester – 15th June, 2013
For January-June 2014 Semester – 30th November, 2013
For July-December 2014 Semester – 31st May, 2014

THE UNIVERSITY

The Indira Gandhi National Open University was established by an Act of Parliament in 1985 to achieve the following objectives:

- Democratising higher education by taking education to the doorsteps of the students.
- Providing access to high quality education to all those who seek it, irrespective of age, region, or formal qualifications.
- Offering need-based academic programmes by giving professional and vocational orientation to the courses.
- Promoting and developing distance education in India.
- Setting and maintaining standards in distance education in the country — as an apex body for the purpose.

Some of the special features of the Open and Distance Education System currently practised by IGNOU are:

- Relaxed entry requirements
- Provision of equal opportunity of admission to people from all over the country
- Provision of learning at one's own pace, place and time
- Cost-effective and cost-efficient educational operations
- Multi-media approach in the preparation of course packages
- Self-instructional Printed and Audio/Video course materials
- Network of student support services throughout the country
- Face-to-face Counselling and Tele-counselling
- Continuous evaluation through assignments
- Provision of term-end examination two times a year
- Interactive Satellite Aided Communication Network (Teleconferencing)
- Interactive Radio Counselling

THE SCHOOLS OF STUDIES

With a view to develop interdisciplinary studies, the University operates through Schools of Studies. Each School is headed by a Director who arranges to plan, supervise, develop and organise its academic programmes and courses in co-ordination with the School staff and the different academic, administrative and service wings of the University. The emphasis is on providing a wide choice of courses at different levels through various programmes. The Schools of Studies currently in operation are as follows:

- School of Agriculture
- School of Computer and Information Sciences
- School of Continuing Education
- School of Education
- School of Engineering & Technology
- School of Extension and Development Studies
- School of Foreign Languages
- School of Gender and Development Studies
- School of Health Sciences
- School of Humanities
- School of Interdisciplinary and Transdisciplinary Studies
- School of Journalism and New Media Studies
- School of Law
- School of Management Studies
- School of Performing and Visual Arts
- School of Sciences
- School of Social Sciences
- School of Social Work
- School of Tourism and Hospitality Service Sectoral Management
- School of Translation Studies and Training
- School of Vocational Education and Training

ACADEMIC PROGRAMMES

The University offers programmes leading to Certificate, Diploma or Degree, covering conventional as well as innovative programmes. Most of these programmes have been developed after an initial survey of the demand for such studies. They are launched with a view to fulfil the student's needs for:

- Certification
- Improvement of skills

- Acquisition of professional qualifications
- Continuing education and professional development at work place
- Self-enrichment
- Diversification of knowledge, etc.

The University follows multi-media approach in imparting instruction to its learners. It comprises :

- Self-instructional printed course material
- Assignments for assessment and feedback
- Supporting audio-video programmes
- Face-to-face interaction with academic counsellors at Study Centres or at work centres depending on programme requirement
- Practicals at designated institutions
- Project Work in some programmes
- Work-related field project/Functional assignments as per programme requirements
- Telecast of video programmes on the National Network of Doordarshan (DD-I)
- Broadcast of audio programmes by All India Radio (selected stations)
- Interactive Satellite Aided Communication Network (Teleconferencing)
- Interactive Radio Counselling

COURSE MATERIALS

Learning materials are prepared for the courses by teams of experts drawn from conventional universities; management institutions and professionals from all over the country and in-house faculty. These materials are edited by the content experts and language experts at IGNOU before they are finally sent to the press. Similarly audio and video programmes are produced in consultation with the course writers, in-house faculty and producers. These materials are previewed and reviewed by the faculty as well as outside experts and edited or modified wherever necessary before they are despatched to the Study Centres and Doordarshan.

Printed material is supplied directly to the students at the addresses supplied by them and their cost is covered in the programme fee. Audio/Video cassettes are made available at the Study Centres where Audio/Video playing equipment is also available. Audio/Video programmes of the University are also broadcast as per a pre-announced schedule. Print materials and audio/video tapes are also available for a price. Interested persons/institutions may request for a catalogue from **The Registrar (MPDD), IGNOU, Maidan Garhi, New Delhi - 110 068.**

CREDIT SYSTEM

The University follows the 'Credit System' for most of its programmes. Each credit amounts to 30 hours of study comprising of all learning activities. Thus, a six credit course involves 180 hours of study. All management courses are six credit courses except the project course. This helps the student to understand the academic effort one has to put in, in order to successfully complete a course. Completion of an academic programme (Degree, Diploma or Certificate) requires successful clearing of both, the assignments and the term-end examination of each course in a programme.

STUDENT SUPPORT SERVICES

IGNOU has established a number of study centres throughout the country. Study Centres provide counselling facilities at periodic intervals, act as information centres, and as examination centres. Currently about **161 study centres** provide counselling facilities for the MBA (Banking & Finance) Programme. Study Centres also have basic library of management books for reference purposes. Each student is assigned to a study centre where he/she also submits tutor-marked assignments to the study centre coordinator. To coordinate the study centres, the University has established **56 Regional Centres** all over the country. List of Study Centres for MBA Banking & Finance programme and Regional Centres are given in **Appendix 2** and **Appendix 3** of this booklet respectively.

Learners may seek the help of following University functionaries for sorting out their problems as indicated below :

| | | |
|---|--|--|
| (i) About Admission, Fee receipt, Re-registration, Re-admission, Change of Study Centre, Bonafide Certificate, Counselling, Evaluation of Assignments, Change of Address | : Regional Director of your region (For Address and Telephone Numbers of the Regional Directors refer Appendix 3) | |
| (ii) Non-receipt of Study Material and Assignments | : Concerned Regional Director and Registrar, MPDD Indira Gandhi National Open University Maidan Garhi, New Delhi-110 068 | Ph.: 29538426 |
| (iii) About Examination Centre, Exam Result, Grade Card, Improvement, Re-evaluation of Term-end Examinations, Project Report Result, Issuance of Diploma/Degree | : Registrar (SED) Indira Gandhi National Open University Maidan Garhi, New Delhi-110 068 | Ph.: 29538427, 29536743, Fax: 29538429 |
| (iv) Change of Electives, Credit Exemption, Credit Transfer | : Registrar, SRD IGNOU | Ph: 29571316 29535027, 29532630 |
| (v) Status of Project Proposals | : Coordinator (<i>Projects</i>) School of Management Studies Indira Gandhi National Open University Maidan Garhi, New Delhi - 110 068 | Ph: 29534372 |
| (vi) For Migration Certificate | : Regional Director alongwith the following documents : (i) Application Form (can be obtained from Regional Centres) (ii) Photocopy of Degree certificate and Grade card (iii) A fee of Rs. 300/- in the form of Demand Draft drawn in favour of IGNOU payable at the city where your Regional Centre is located | |
| (vii) For Change of Region | : The Regional Director concerned with a copy to Registrar, SRD | |
| (viii) Subject Related Queries | : Director School of Management Studies Indira Gandhi National Open University Maidan Garhi, New Delhi - 110068. | Ph.: 29532073 Fax: 29532078 |

Students are advised to get in touch with their Study Centres for latest/updated information. Study material at www.mpdd@ignou.ac.in

The learners can use prescribed forms which are provided in this booklet by photo copying them.

DELIVERY SYSTEMS

The methodology of instruction in this University is different from that of the conventional Universities. The Open University System is more learner-oriented and the student is an active participant in the teaching-learning process. Most of the instructions are imparted through distance rather than face-to-face communication. The University follows a multimedia approach for instruction. It comprises :

- a) **Print Material** : The printed material of the programme is supplied to the students in batches of blocks for every course (on an average of 5 blocks per course). A block which comes in the form of a booklet generally comprises 3 to 5 units.

- b) **Audio-Visual Material Aids** : The learning package contains audio and video cassettes which have been produced by the University for better clarification and enhancement of understanding of the course material given to the student. A video programme is normally of 25-30 minutes duration. The audio tapes are run and video cassettes are screened at the study centres during the hours of the counselling session. The video programmes in Management Studies are telecast on DD-I (Doordarshan) every Saturday at 6.00 a.m. Some of the selected stations of All India Radio also broadcast the audio programmes. Students can confirm the broadcast schedule for the programmes from their study centres. The information is also provided through the National Newspapers and IGNOU Newsletters sent to the student regularly.
- c) **Counselling Sessions** : Normally, counselling sessions are held as per a schedule drawn before hand by the Study Centre Coordinator. These are held on weekends, that is, Saturday and Sunday. There will be 6 counselling sessions of 2½ hours duration for each course in face-to-face mode, apart from telecounselling sessions at Gyan Darshan-II, as per pre-announced schedule.
- d) **Interactive Radio Counselling** : The University conducts live phone-in-programmes through various stations of All India Radio. Schedule of these phone-in-programmes would be available at study centres.

GYAN DARSHAN AND GYAN VANI EDUCATIONAL CHANNELS

Gyan Darshan

Gyan Darshan is a satellite-based educational TV channel which was started on 26th January, 2000. It carries not only the educational videos of IGNOU, but also those of other major educational organizations like the UGC, CIET-NCERT, NIOS, IITs, TTTIs and also developmental and cultural programmes intended for the public at large. Operating through a C-band transponder on INSAT 3C as a free-to-air channel on a round the clock basis, the channel has been upgraded as a completely digital channel with effect from 26th January, 2003.

In its present digital configuration, the Gyan Darshan bouquet offers the following channels:

GD-1 : The main educational channel catering to all sectors of education.

GD-2 : Interactive channel consisting of live teleconferences, telecounselling sessions etc.

GD-3 : Technology education channel consisting of programmes pertaining to engineering topics. The programmes are sourced from various IITs.

GD-4 : The fourth channel in the bouquet of Gyan Darshan Channels, Vyas brings quality education to the students pursuing higher education.

Provision also exists for starting some more channels, planned to be dedicated to agriculture, vocational education and school education respectively.

The Gyan Darshan channels can be accessed through a local cable operator or through a dish antenna equipped for digital reception on C-band from INSAT 3C (downlink frequency: 4165 MHz. Symbol rate: 26000).

Gyan Vani

Conceived as a joint venture between MHRD and IGNOU, the Gyan Vani project comprises a network of 40 FM Educational Radio Stations located in different places across the country. Thirty seven of these stations are already operational.

Each Gyan Vani radio station caters to a service area of around 60 km radius and can be received on normal FM radio sets. The programming mainly aims at local educational needs in the local language. The help of local educational institutions and educationists is sought in programme production. Live programmes with phone-in interactivity are a notable feature of Gyan Vani stations, which are particularly popular with the student population.

Interactive Radio Counselling

This is a phone-in programme which is conducted live across the country every sunday between 4 and 5 PM and is relayed by all AIR stations. Resource persons present in the studio explain the topic of the day after which a live question-answer session follows. Students from some select cities in the country can phone in by using a toll free number (16001-12345) and get their doubts cleared in real time. These phone-in counselling sessions are a boon to distance education students as they provide the much needed interactivity and human touch.

MASTER OF BUSINESS ADMINISTRATION (BANKING & FINANCE)

This programme was launched as a result of an MoU between IGNOU and IIBF in order to provide an avenue for post-graduate academic qualification for the members of the IIBF. This programme has been considered necessary to upgrade the managerial skills, capability and orientation of the in-service banking personnel through the award of this post-graduate level degree.

SCHOOL OF MANAGEMENT STUDIES

Starting its operation in 1987, with the launch of Diploma in Management as the pilot programme of the University, the School of Management Studies (SOMS) today offers thirteen programmes in Management and fifteen programmes in Commerce. The Management Programme offered by the School currently consists of about 60 Courses. Each of these courses is equal to 6 credits. These Programmes are offered on a modular pattern, and in different combinations lead to a Diploma, a Post Graduate Diploma or the MBA. In terms of the spread and enrolment, the IGNOU's Management Programmes represent one of the largest Management Programmes in the world.

Some of the features of these programmes are:

- Study material developed through the participation of eminent academics and professionals
- Semester System
- Course-wise registration
- Regular counselling through face-to-face mode
- Radio phone-in facility from various stations of AIR throughout the country
- Weekly telecasts on National network (6.00 A.M.)
- Amply supported Audio/Video inputs

Besides the MBA (Banking and Finance) Programme, the School of Management Studies offers the following other Management Programmes:

- Ph.D. in Management
- Master of Business Administration (MBA)
- Diploma in Management (DIM)
- Postgraduate Diploma in Management (PGDIM)
- Postgraduate Diploma in Human Resource Management (PGDHRM)
- Postgraduate Diploma in Financial Management (PGDFM)
- Postgraduate Diploma in Operation Management (PGDOM)
- Postgraduate Diploma in Marketing Management (PGDMM)
- Postgraduate Diploma in Financial Market Practice (PGDFMP)
- Postgraduate Diploma in Teaching & Research in Management (PGDTRM)
- Certificate in NGO Management (CNM)
- Certificate in Entrepreneurship (CIE)

THE INDIAN INSTITUTE OF BANKING & FINANCE

The Indian Institute of Banking & Finance, established in 1928, has been functioning with a mission "to develop professionally qualified and competent bankers and finance professionals primarily through a process of education, training, examination consultancy / counselling and continuing professional development programmes". The Institute is managed by a Governing Council consisting of Chairmen of various banks and eminent academicians. The Institute is primarily known for its flagship qualification viz. CAIIB. Almost all the bankers acquire the same for their professional development and career progression. Apart from this, the Institute also offers Diploma and Certificate courses in niche areas.

The Institute is a not for profit, member driven organization and has more than 5 lakh individual and 677 corporate (banks/FI etc.) members. Nearly 3 lakh candidates appear for the various exams of the Institute every year. The Institute has published about 50 books in the area of banking and finance. The Institute offers its MCQ

based examinations in both on-line and off-line mode and some of the exams are offered in 10 languages. The exams are conducted in about 100 on-line and 300 off-line (paper and pencil) centers.

To improve the quality of distance learning, the Institute offers quality study support by using portal, e-learning, Webex classes mock tests, Journals, contact programmes, etc. The USP of the Institute is that it has been able to author and publish a large number of books on banking topics which are being extensively used by universities and MBA institutions in the country.

The Institute offers an entry level Diploma qualification in Banking & Finance, equivalent to the first level of its associate examination called JAIIB, to graduates, who aspire for a career in banking and finance. This Diploma is recognized by Indian Banks Association as a desirable entry point qualification for banks. In order to create a large number of eligible candidates the Institute has accredited about 50 colleges across the country to provide professional coaching to students pursuing the said Diploma examination.

The Institute has also been playing a very important role in spreading financial inclusion and financial literacy in the country by way of conducting seminars, preparing and hosting material on financial literacy on its portal and conducting an examination for Business Correspondents/Business Facilitators. The Institute also offers Diploma in Micro-finance.

The Institute has been promoting Macro Research on banking topics. So far, the Institute has facilitated 31 research projects and the reports have been shared with banks and academic institutions free of charge for wider dissemination.

The Institute has recently made a foray into training activities at its newly established leadership centre at Kohinoor City, Kurla, Mumbai and has started offering select training programmes on leadership development, credit appraisal, SME financing, Trade Finance and Training of Trainers. The Institute has recently started an Advanced Management Programme (week end classes) for working professionals for creating future leaders.

The Institute is, today, internationally recognized for its expertise in course design and development because of which Institute's examinations and courseware, after customization, is being used by Zambia and PNG. Institute's role in the field of banking and finance has been gaining recognition from Far East and African countries. Institute has offered consultancy in the area of capacity building in Sri Lanka, Zambia, Papua New Guinea, Association of African Institutes of Bankers, Institute of Bankers, Botswana, and Nepal Institute of Banking & Training.

PROGRAMME STRUCTURE

This programme consists of 21 courses in all. These 21 courses include 11 Basic Courses, 5 Specialisation Courses and 5 Integrative Courses, which include a Project Course equivalent to two courses.

In this programme, semester system is followed: January to June (First semester of the year) and July to December (Second semester of the year). The following courses are on offer in January Semester and July Semester respectively. The students should opt for those courses which are on offer during that particular semester. Assignments will be available for only those courses which are on offer in the respective semesters. However, Term-end examinations will be held for all the courses both in the months of June and December every year. The structure of the programme is as given below:

January-June Semester

| Sl. No. | Course Code | Course Title |
|-----------|-------------|---|
| A) | | Compulsory (Basic) Courses |
| 1 | MS-1 | Management Functions and Behaviour |
| 2 | MS-2 | Management of Human Resources |
| 3 | MS-3 | Economic and Social Environment |
| 4 | MS-4 | Accounting and Finance for Managers |
| 5 | MS-5 | Management of Machines and Materials |
| 6 | MS-6 | Marketing for Managers |
| 7 | MS-7 | Information Systems for Managers |
| 8 | MS-8 | Quantitative Analysis for Managerial Applications |
| 9 | MS-9 | Managerial Economics |
| 10 | MS-10 | Organisational Design, Development and Change |
| 11 | MS-11 | Strategic Management |
| B) | | Specialisation Courses |
| 12 | MS-423 | Marketing of Financial Services |
| 13 | MS-424 | International Banking Management |
| 14 | MS-425 | Electronic Banking and <i>IT</i> in Banks |
| | | Integrative Courses (Compulsory) |
| 15 | MS-494 | Risk Management in Banks |
| 16 | MS-495 | Ethics and Corporate Governance in Banks |
| 17 | MS-95 | Research Methodology |
| 18 | MS-100 | Project Work (equivalent to two courses) |

July-December Semester

| Sl. No. | Course Code | Course Title |
|-----------|-------------|---|
| A) | | Compulsory (Basic) Courses |
| 1 | MS-1 | Management Functions and Behaviour |
| 2 | MS-2 | Management of Human Resources |
| 3 | MS-3 | Economic and Social Environment |
| 4 | MS-4 | Accounting and Finance for Managers |
| 5 | MS-5 | Management of Machines and Materials |
| 6 | MS-6 | Marketing for Managers |
| 7 | MS-7 | Information Systems for Managers |
| 8 | MS-8 | Quantitative Analysis for Managerial Applications |
| 9 | MS-9 | Managerial Economics |
| 10 | MS-10 | Organisational Design, Development and Change |
| 11 | MS-11 | Strategic Management |
| B) | | Specialisation Courses |
| 12 | MS-422 | Bank Financial Management |
| 13 | MS-44 | Security Analysis and Portfolio Management |
| 14 | MS-45 | International Financial Management |
| 15 | MS-46 | Management of Financial Services |
| | | Integrative Courses (Compulsory) |
| 16 | MS-494 | Risk Management in Banks |
| 17 | MS-495 | Ethics and Corporate Governance in Banks |
| 18 | MS-95 | Research Methodology |
| 19 | MS-100 | Project Work (equivalent to two courses) |

In order to complete this Programme a student has to complete a total of 21 courses. These 21 courses include:

- 11 Basic Courses (MS-1 to MS-11)**
- Any 5 Specialisation Courses, and**
- 5 Integrative Courses viz., MS-95, MS-494, MS-495 and MS-100 Project Course which is equivalent to two courses.**

Note 1: Students will be awarded the degree of MBA (B&F) on successful completion of proper combination of 21 courses as shown above. They are not eligible for the award of any Diploma/PG Diploma.

Note 2: The Project Course (MS-100) can be opted only after registering for the Courses MS-1 to MS-11 and MS-95. The detailed course outlines of the Courses on offer are given in **Appendix-8**.

ELIGIBILITY FOR ADMISSION

For admission to the MBA (Banking & Finance) the candidate should satisfy the following conditions:

- He/She should be a graduate of a recognised University.**
- He/She should have passed the CAIIB examinations of the Indian Institute of Banking & Finance, Mumbai and awarded the requisite qualification/credentials therefor by the Institute.**
- He/She should have been working with the banking or financial services sector for a period of at least two years.**

Note: Master's Degree awarded without a first degree is not recognized for purposes of admission to IGNOU's academic programmes.

ADMISSION PROCEDURE

For seeking admission to MBA(Banking & Finance) Programme, a candidate is required to apply to the Regional Director concerned, in the application form (given on page no. 107-108) with requisite fee and other documents, like the qualifying certificate of CAIIB. Admission will be offered to all the eligible candidates subject to a maximum limit mutually agreed upon between IGNOU and IIBF.

INCOMPLETE AND LATE APPLICATIONS

Incomplete and late application forms will be summarily rejected without referring to the candidate. The students are, therefore, advised to fill the relevant columns carefully and enclose application form for Admission alongwith the requisite fee through a Bank Draft, copies of testimonials as evidence of experience, educational qualification and other certificates required (*Appendix-10 for checklist of documents to be submitted with application form*). The university will not accept any statement from the students about their ignorance in meeting these requirements.

RE-REGISTRATION / RE-ADMISSION

1) Application form for admission to MBA (Banking & Finance) will be submitted only at the time of first entry to the programme. Subsequent continuation in the programme will be through RE-REGISTRATION FORMS. A copy of the Re-registration form has been provided in *Appendix 9*. If required, learners may also use the xerox copy of this form.

Schedule for submission of Re-registration Forms is as under:

| S.No. | July Session | January Session | Late Fee |
|-------|----------------------------|-------------------------------|----------|
| 1. | 1st February to 31st March | 1st August to 1st October | Nil |
| 2. | 1st April to 30th April | 3rd October to 31st October | ₹200/- |
| 3. | 1st May to 31st May | 1st November to 30th November | ₹500/- |
| 4. | 1st June to 20th June | 1st December to 20th December | ₹1000/- |

- 2) A learner must submit **Re-registration/Re-admission form** (*which is also a part of this booklet*) and course fee at his/her **respective Regional Centres** only.
- 3) **A student will be allowed to register for not more than four courses per semester.**
- 4) **'MS-100 (Project Work)' will be allowed only after the student has registered for twelve courses viz., MS-1 to MS-11 and MS-95.**
- 5) A course once selected for study, **must be successfully completed within 4 semesters**. In case of failure to do so, the student will be required to seek **Re-Registration** by paying fees of Rs. 1500/- per course as per schedule, if he/she desires to continue his/her studies and to enable him/her to appear for the exams and complete the course.
- 6) Mailing of study material is course-wise and material for each course will be despatched in one package along with the assignments. On re-admission the earlier score of qualified assignments and/or term-end examination can be retained and the student will be required to complete the left over requirements of that course.
- 7) **Change of Courses** : A learner has to indicate in the Admission Form/Re-registration Form, the courses he/she is opting for. However, request for change in courses will be entertained within one and a half month of the commencement of the programme (**i.e. by 15th February and 16th August** for first and second semesters respectively) on payment of a fee of Rs. 1500/- per course through Demand Draft drawn in favour of **IGNOU**, payable at the city of the **Regional Centre**. The application should be addressed to the **Regional Director concerned**.

MAXIMUM DURATION

The **maximum duration of the MBA(B&F) Programme is eight years**. Thereafter, students need to seek **fresh admission** for completion of the left over course(s).

A separate admission form (*Form 3*), which is a part of this booklet (page 59-60), is required to be filled by such students. All formalities prescribed for seeking admission would remain unchanged for **'Fresh Admission'**.

As indicated in “RE-REGISTRATION/RE-ADMISSION” above, students would be **allowed to register upto a maximum of four courses in a semester to enable them to register/re-register for proper combination of 21 courses for the award of MBA Degree in five semesters.** However, course(s) once registered must be successfully completed within four semesters, failing which he/she would need to revalidate the registration of such course(s) by paying the requisite fee **within the maximum duration of eight years.** The validity of a course registered after 7th year of the initial admission to the Programme would be reduced appropriately, so that the prescribed maximum duration of eight years would remain unchanged.

If any student fails to complete all the requirements for the award of Degree within the maximum prescribed duration, he/she would have to take Fresh Admission in the programme by filling up Form 3 given in **Appendix 10.**

Full credit transfer would be allowed in accordance with the approved internal credit transfer policy given in **Appendix 7.** The certification shall be awarded corresponding to the semester in which he/she completes all the courses, subject to a minimum of one year as per clause (v) of the rules and regulations of the internal credit transfer.

CERTIFICATE OF COMPLETION

A certificate of completion in one or more successfully completed courses may also be awarded to students who do not wish to, or are unable to complete all the required courses for the Degree and/or surplus courses opted, which do not form proper combination of courses for the award of Degree. It may however, be noted that the score of a successfully completed course cannot be counted for more than one programme.

FOREIGN STUDENTS

Foreign students residing in India are eligible to seek admission in IGNOU programmes who have **valid student visa** for the minimum duration of the programme. Such students are required to remit the fee at par with foreign students (fee structure of foreign students could be downloaded from the website www.ignou.ac.in). Admission of foreign students residing in India will be processed by the International Division of the University after ensuring their antecedents from the Ministry of External Affairs/Ministry of Human Resource Development. Programmes with fixed number of seats are not opened for foreign students.

RESERVATION

The University provides for reservation of seats for Scheduled Castes, Scheduled Tribes, OBCs and Physically Handicapped learners as per the Government of India rules. There would be some relaxation in qualifying standards for SC/ST categories and female candidates.

FEE STRUCTURE

Course fee of ₹1500/- per course can be paid through a Bank Draft obtained from any one of the scheduled banks in favour of IGNOU and should be payable at the city where your Regional Centre is situated (both at the time of Admission and Re-registration/Re-admission). Examination fee is not included in the course fee. Please write Your Name, Enrolment Number and Address on the back of the Bank Draft to ensure proper credit to your fee account.

Course fee can also be paid through bank challan (both at the time of admission and Re-registration/Re-admission) at the designated Indian Bank and IDBI Bank branches given in *Appendix-11*. Two copies of the challan will be returned to you by the bank out of which copy marked as “University’s copy” should be submitted to the Regional Centre along with Admission/Re-registration form.

Fee once paid is not refundable under any circumstances. It is also not adjustable against any other programme of this university.

SCHOLARSHIPS AND REIMBURSEMENT OF FEES

All students including those belonging to reserved categories *viz.*, Scheduled Castes/Scheduled Tribes, OBC and Physically Handicapped are required **to pay the fee at the time of admission to the University.**

Students belonging to Reserved Categories *viz.* SC, ST & Physically Handicapped admitted to IGNOU are eligible for Government of India scholarships provided these are available for PG level programmes. They are advised

to collect scholarship forms from the Directorate of Social Welfare or Office of the Social Welfare Officer of the concerned State Government and submit the filled-in forms to them through the concerned Regional Director of IGNOU. Scholarship scheme of National Centre for Promotion of Employment of Disabled People (NCPEDA) for Post Graduate level programmes is available for the students of this university.

CHANGE OF REGION BY STUDENTS

When a student wants a transfer from one Region to another, he/she has to write to the Regional Centre from where he/she is seeking a transfer. Further, he/she has to obtain a certificate from the Coordinator of the Study Centre from where he/she is seeking transfer regarding number of assignments submitted. The Regional Director of the region from where the student is seeking transfer will transfer all records and the status of the programme fee payment pertaining to the student to the Regional Centre where the student is being transferred under intimation to the student.

CHANGE/CORRECTION OF ADDRESS AND STUDY CENTRE

There is a printed form for change/correction of address and change of Study Centre which is provided in the Annexure-9 of this booklet. In case there is any correction/change in the address, the learners are advised to make use of the proforma, provided in the Prospectus and send it to the Regional Director concerned who will forward the data to **SRD, IGNOU, Maidan Garhi, New Delhi-110068. Requests received directly will not be entertained. The form for change of address can also be downloaded from IGNOU website www.ignou.ac.in. Learners are advised not to write letters to any other officer in the University in this regard. Normally, it takes 4-6 weeks to effect the change. Therefore, the learners are advised to make their own arrangements to get the mail redirected to the changed address during this period. In case a change of Study Centre is desired, the learners are advised to fill the proforma and address it to the Regional Centre concerned. Counselling facilities are not available for all Programmes at all the Centres. As such, learners are advised to make sure that counselling facilities are available for the subject she/he has chosen, at the new Centre opted for. Requests for change of Study Centre is normally accepted subject to availability of seat for the programme at the new Centre asked for. Change of address and Study Centre are not permitted until admissions are finalized.**

EVALUATION

The evaluation system of the programme is based on two components:

a) Continuous evaluation in the form of periodic assignments

This component carries a *weightage of 30%*. There will be one assignment per course. Assignments are to be submitted to the Co-ordinator of the Study Centre to which the student is assigned or attached with, for evaluation.

b) Term-end examination with a weightage of 70%

Term-end exams will be held in the months of June and December, every year. The students are at liberty to appear in any of the examinations conducted by the University during the year. A student will be allowed to appear in the Term-End Examination, only after he/she has submitted all the assignments.

For appearing in the Examination, a student has to submit an Examination form before the due dates as given in **the schedule of operations.**

If a student misses any term-end examination of a course for any reason, he/she may appear for any of them or all the papers in the subsequent term-end examinations. This facility will be available until a student secures the minimum pass grade in the courses but up to a maximum period of four semesters since the date of registration of the course is valid for four semesters. Beyond this period he/she may continue for another four semesters by seeking Re-admission by paying the requisite fee again. In that case the score of qualified assignments and/or term-end examination will be retained and the student will be required to complete the left out requirements of such re-admitted courses.

The following components would comprise the term-end examination for each course:

- Analytical and conceptual comprehension through essay type questions.
- Cases or problem-solving exercises.

Letter grade system is used for grading continuous and term-end examination components. These letter grades are:

| | | |
|------------------|--------------------|----------|
| A = Excellent | B = Very Good | C = Good |
| D = Satisfactory | E = Unsatisfactory | |

For successfully qualifying a course, a student will have to obtain at least 'D' Grade in both continuous and term-end examination. However, the overall average should be at least 'C' grade for the successful completion of a course.

Following is the system of converting the overall letter grades to percentage equivalents.

| | | |
|-------------------|------------------|---------------|
| A = 80% and Above | B = 60% to 79.9% | |
| C = 50% to 59.9% | D = 40% to 49.9% | E = Below 40% |

Modalities of submission of assignments and appearing in term-end examinations are given in Appendix 6.

EXAMINATION REFORMS

Early Declaration of Result

In order to facilitate the students, who have got offer of admission for higher study and/or selected for employment etc. who are required to produce statement of marks/grade cards by a specified given date, may apply for early processing of their answer scripts and declaration of result. The students are required to apply in prescribed application form with fee of ₹700/- per course by means of demand draft drawn in favour of IGNOU and payable at **New Delhi** alongwith attested photocopy of offer of admission/employment. They can submit their request for early declaration before the commencement of the term-end examination, i.e. before 1st June and 1st December respectively. The University, in such cases, will make arrangement for early processing of answer scripts and declare the result as a special case, possibly within a months time from the date of conduct of examination.

Early declaration of result is permissible in term-end examination only and not in Practicals/Lab courses, Project, Workshop, Assignment and Seminar etc.

A sample prescribed application form with rules and regulations in detail for this purpose is enclosed in the student handbook & prospectus and also made available at University's website www.ignou.ac.in

Re-evaluation of Answer Script (s)

The students, who are not satisfied with the marks/grade awarded to them in Term-end Examination may apply for re-evaluation before 31st March for result of December term-end examination and 30th September for result of June term-end examination or within one month from the date of declaration of results i.e. the date on which the results are made available on the University's website on payment of ₹500/- per course by means of demand draft drawn in favour of IGNOU and payable at **New Delhi** in the prescribed application form. The better of the two scores of original marks/grades and marks/grades after re-evaluation will be considered and updated in students' record.

Re-evaluation is permissible in term-end examination only and not in Practicals/Lab courses, Project, Workshop, Assignment and Seminar, etc.

A sample prescribed application form with rules and regulations in detail for this purpose is enclosed in the student handbook & prospectus and also made available at University's website www.ignou.ac.in

Improvement in Division/Class

The students of Bachelor's/Master's degree programme, who have completed the programme and wish to improve their Division/Class may do so by appearing in term-end examination. The eligibility is as under:

- The students of Bachelor's /Master's degree programme, who fall short of 2% marks to secure 2nd and 1st division.
- The students of Master's degree programme only, who fall short of 2% marks to secure overall 55% marks.

Students may apply in the prescribed application form from 1st to 30th April for June term-end examination and from 1st to 31st October for December term-end examination alongwith fee @ ₹500/- per course by means of demand draft drawn in favour of IGNOU and payable at **New Delhi**.

The improvement is permissible in term-end examination only and not in Practicals/Lab courses, Project, Workshop, Assignment and Seminar, etc.

A sample prescribed application form with rules and regulations in detail for this purpose is enclosed in the student handbook & prospectus and also made available at University's website www.ignou.ac.in

The University reserves the right to change the rules from time-to-time. However, latest rules will be applicable to all the students irrespective of the year of Registration.

CREDIT TRANSFER SCHEME

a) Internal Credit Transfer Scheme for Fresh Admission to the Programme, after expiry of maximum duration

In case of Credit Transfer of MBA (Banking and Finance) Programme, all the courses (Both completed by the student and those credit transferred from CAIIB) will be transferred to the new Enrolment Number, except MS-491: Law and Practice Relevant to Banking and MS-492: Financing of Spl. and Preferred Sector. These two courses are not in the revised structure of the Programme and hence cannot be transferred. **Further, Credit transfer will also not be granted for the courses which do not form part of the revised curriculum of MBA (B&F).** Students are required to fill Appendix-7 (Proforma) only after allocation of new enrolment no. Appendix-7 (Proforma) alongwith the requisite fees is to be sent to Student Registration Division (SRD) at IGNOU headquarters.

b) From MBA to MBA Banking Programme

In case any candidate completes any of the courses in Management under the university's Management Programme, he can seek full credit transfer for all those courses if these courses do not form part of any awarded specialization Diploma or MBA degree. For this purpose they have to apply to Registrar, SR Division in the form given in Appendix 7A. Those students who are granted Credit transfer need neither do assignments nor appear in the term-end examination. The credits earned by the student will be transferred to MBA (Banking and Finance) programme. **Credit Transfer Application Form is given in Appendix-7A. There is no credit transfer against any course of CAIIB.**

NOTES:

1. Those students who are granted credit transfer will be exempted from appearing in Term-end examination and submitting assignments for that course.
2. While applying for credit transfer to Registrar (SRD), the candidate has to enclose the supporting certificate(s) and marklists.

SCHEDULE OF OPERATIONS

| Activities | First Semester (January-June) | Second Semester (July-December) |
|---|--|--|
| i) Despatch of Study Material to begin | During first half of December of preceding year | During first half of June |
| ii) Counselling | January-May | July-November |
| iii) Submission of Assignments | 30th April | 31st October |
| (iv) Assignment feedback to Students (TMA) | 15th May | 15th November |
| v) Last date for submission of Examination Forms* | Upto 31st March - No late fee 20th April - with Rs. 300 late fee 15th May** - with ₹500/- late fee 28th May** - with ₹1000/- late fee | 30th September 20th October - with ₹300/- late fee 15th Nov.** - with ₹500/- late fee 28th Nov.** - with ₹1000/- late fee |
| vi) Term-end Examinations | JUNE | DECEMBER |
| vii) Last dates for Submission of Re-registration form for next semester (with a late fee of Rs. 200/-) (with a late fee of ₹500/-) (with a late fee of ₹1000/-) | 1st October (31st October) (30th November) (20th December) | 31st March (30th April) (31st May) (20th June) |
| viii) Submission of Requisition for fresh set of assignments, if not attempted earlier | November/December | June/July |

(Dates are subject to change due to unforeseen circumstances.)

* Examination Form can also be filled up and submitted through IGNOU website www.ignou.ac.in till March 31st and September 30th for June and December Term-end examinations respectively.

** To be submitted at concerned Regional Centre. Students from Delhi can submit their examination form at the Student Evaluation Division, IGNOU, New Delhi, also in addition to their respective Regional Centres, if they are submitting the form with a late fee of Rs. 500/- or Rs. 1,000/-. Please refer to Examination Form given in Appendix-9.

FACULTY OF MANAGEMENT STUDIES

DIRECTOR

Prof. Nawal Kishor
M.Com., PGDIM, Ph.D.
International Business, International Marketing

PROFESSORS

Prof. B.B. Khanna
M.Sc. (Psy.), Ph.D. (Mgmt.)
Human Resource Management
Chairperson, Human Resource Management Area

Prof. G. Subbayamma
M.A. (Eco.), Ph.D.
Corporate Management
Chairperson, Corporate Management Area

Prof. Srilatha
M.A. (Psy.), Ph.D.
Human Resource Management

Prof. K. Ravi Sankar
MBA, Ph.D.
Finance
Chairperson, Accounting & Finance Area
Programme Coordinator, MBA (B&F)

Prof. Kamal Yadava
B.Sc. (Engg.), MBA, Ph.D.
Marketing Management
Chairperson, Marketing Management Area

Prof. P.C. Basak
M.Tech, Ph.D. (Ind. Mgmt), FIE, FIIIE
Operations Management
Chairperson, Operations Management Area

Prof. Anurag Saxena
M.Sc. (Stat.), Ph.D., PGDDE
Operations Management

Prof. Tukaram Fulzele
M.A. (Eco.), MBA, M.Phil., Ph.D.
e-Business, Finance, Marketing

Prof. S. Narayan
MBA, M.Phil (Cambridge), Ph.D.
IGNOU-IIBF Chair Professor

ASSOCIATE PROFESSOR

Dr. Neeti Agrawal
MBA, Ph.D.
Corporate Management

Dr. Gopal Jadav
M.B.A., LL.B., Ph.D.
Human Resource Management

ASSISTANT PROFESSOR

Mr. T.V. Vijay Kumar (Senior Scale)
B.Sc., MBA
Marketing

Ms. Anjali Ramteke
B.Sc. (Tech), MBA
Finance

Dr. Kamal Vagrecha
MBA, Ph.D.
Finance

Dr. Leena Singh
M.A. (Eco.), MBA, Ph.D.
Corporate Management

ADMINISTRATIVE/SECRETARIAL STAFF

Mrs. Neeta Sethi, Asstt. Registrar
Mr. Mukesh Dutt Gaur, P.A.
Mrs. V. Selvajyoti, Sr. Assistant
Mr. Ranjit Kumar, DEO

Mr. Ravi Kumar, DEO
Mrs. Susheela, Assistant
Mr. Anand Prakash, JAT
Mr. Mukesh Meena, Attendant

NAME AND CODE OF PROGRAMME, ELIGIBILITY, FEE AND LAST DATE

| Sl. No. | Name of the Programme | Programme Code | Fee | Medium of Instruction |
|----------------|---|-----------------------|------------------|------------------------------|
| 1. | Master of Business Administration (Banking & Finance) | MPB | ₹1500 per course | English |

Eligibility: For admission to the MBA (Banking & Finance), the candidate should satisfy the following conditions:

- a) He/She should be a graduate of a recognised University.
- b) He/She should have passed the CAIIB examinations of the Indian Institute of Banking and Finance and awarded the requisite qualification/credentials therefor, by the Institute.
- c) He/She should be working in the banking or financial services sector for a period of at least two years.

Note: Master's Degree awarded without a first degree is not recognized for purposes of admission to IGNOU's academic programmes.

Last Dates for Submission of Application Form at the Regional Centres are:

For July-December 2013 Semester – 15th June, 2013

For January-June 2014 Semester – 30th November, 2013

For July-December 2014 Semester – 31st May, 2014

REGIONWISE LIST OF STUDY CENTRES

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|---|
| 1. | AGARTALA | 2601 | AGARTALA | COORDINATOR IGNOU STUDY CENTRE TRIPURA UNIVERSITY UNIVERSITY CAMPUS AGARTALA - 799004 TRIPURA |
| 2 | AHMEDABAD | 0901 | AHMEDABAD | COORDINATOR IGNOU STUDY CENTRE L.D. ARTS COLLEGE NAVRANGPURA AHMEDABAD-380009 GUJARAT |
| 3 | AHMEDABAD | 0910 | ANAND | COORDINATOR IGNOU STUDY CENTRE SARDAR PATEL UNIVERSITY UNIVERSITY HEALTH CENTRE VALLABH VIDYANAGAR ANAND-388120 GUJARAT |
| 4 | AHMEDABAD | 0902 | VADODARA | COORDINATOR IGNOU STUDY CENTRE M.S. UNIVERSITY GENERAL EDUCATION BUILDING VADODARA-390002 GUJARAT |
| 5 | AHMEDABAD | 0913 | BHARUCH | COORDINATOR IGNOU STUDY CENTRE ANJUMAN-E-TALIME-IDARA COURT ROAD OPPOSITE TREASURY BHARUCH-392001 GUJARAT |
| 6 | AHMEDABAD | 0905 | SURAT | COORDINATOR IGNOU STUDY CENTRE MTB ARTS COLLEGE SURAT-395001 GUJARAT |
| 7 | AHMEDABAD | 0922 R | ANKLESHWAR | COORDINATOR IGNOU RECOG. STUDY CENTRE ANKLESHWAR IND. DEV. SOCIETY PLOT NO. 910 GIDC ESTATE ANKLESHWAR-390002 GUJARAT |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|--|
| 8 | ALIGARH | 2702 | AGRA | COORDINATOR IGNOU STUDY CENTRE ST. JOHN'S COLLEGE AGRA FORT AGRA-282002 UTTAR PRADESH |
| 9 | ALIGARH | 2714 | MORADABAD | COORDINATOR IGNOU STUDY CENTRE HINDU COLLEGE STATION ROAD MORADABAD-244001 UTTAR PRADESH |
| 10 | ALIGARH | 2713 | ALIGARH | COORDINATOR IGNOU STUDY CENTRE ALIGARH MUSLIM UNIVERSITY ALIGARH-202002 UTTAR PRADESH |
| 11 | BANGALORE | 1311 | DEVANGERE | COORDINATOR IGNOU STUDY CENTRE BAPUJI INSTT. OF ENGG & TECH. SHAMANUR ROAD DAVANGERE-577004 KARNATAKA |
| 12 | BANGALORE | 1319 | TUMKUR | COORDINATOR IGNOU STUDY CENTRE SRI SIDDARTHA INSTT. OF TECH TUMKUR-572105 KARNATAKA |
| 13 | BANGALORE | 1301 | BANGALORE | COORDINATOR IGNOU STUDY CENTRE BES COLLEGE OF ARTS & SCIENCE IV 'T' BLOCK JAYANAGAR BANGALORE-560011 KARNATAKA |
| 14 | BANGALORE | 1310 | BELLARY | COORDINATOR IGNOU STUDY CENTRE VEERA SAIVA COLLEGE CANTONMENT BELLARY-583101 KARNATAKA |
| 15 | BANGALORE | 1302 | MANGALORE | COORDINATOR IGNOU STUDY CENTRE ST. ALOYSIUS COLLEGE KODIALBAIL MANGALORE-575003 KARNATAKA |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|---|
| 16 | BANGALORE | 1305 | MYSORE | COORDINATOR IGNOU STUDY CENTRE VIDYAVARDHAKA LAW COLLEGE SHESHADRI IYER ROAD MYSORE-570021 KARNATAKA |
| 17 | BANGALORE | 1309 | BANGALORE | COORDINATOR IGNOU STUDY CENTRE AL-AMEEN ARTS SCI. & COM. COL. HOSUR ROAD NEAR LAL BAGH MAIN GATE BANGALORE-560002 KARNATAKA |
| 18 | BANGALORE | 1320 | BANGALORE | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT SCIENCE COLLEGE NRUPATHUNGA ROAD BANGALORE-560001 KARNATAKA |
| 19 | BHOPAL | 1501 | BHOPAL | COORDINATOR IGNOU STUDY CENTRE MOTILAL VIGYAN MAHAVIDYALAYA BHOPAL-462008 MADHYA PRADESH |
| 20 | BHOPAL | 1506 | INDORE | COORDINATOR IGNOU STUDY CENTRE HOLKAR SCIENCE COLLEGE INDORE-452001 MADHYA PRADESH |
| 21 | BHOPAL | 1516 | UJJAIN | COORDINATOR IGNOU STUDY CENTRE VIKRAM UNIVERSITY UJJAIN-456010 MADHYA PRADESH |
| 22 | BHOPAL | 1519 | RAJGARH | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT BOYS PG COLLEGE RAJGARH-465661 MADHYA PRADESH |
| 23 | BHOPAL | 1504 | GWALIOR | COORDINATOR IGNOU STUDY CENTRE JIWAJI UNIVERSITY GWALIOR-474011, MADHYA PRADESH |
| 24 | BHUBANESHWAR | 2104 | BERHAMPUR | COORDINATOR IGNOU STUDY CENTRE KHALIKOTE COLLEGE GANJAM, BERHAMPUR-760001 ORISSA |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|--|
| 25 | BHUBANESHWAR | 2103 | ROURKELA | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT COLLEGE ROURKELA-796004 ORISSA |
| 26 | BHUBANESHWAR | 2101 | BHUBANESHWAR | COORDINATOR IGNOU STUDY CENTRE KALINGA INSTT OF INDL. TECH PATIA, BHUBANESHWAR-751024 ORISSA |
| 27 | BIJAPUR | 1304 | GULBARGA | COORDINATOR IGNOU STUDY CENTRE GULBARGA UNIVERSITY GULBARGA UNIVERSITY CAMPUS GULBARGA-585106 KARNATAKA |
| 28 | CHANDIGARH | 2203 | PATIALA | COORDINATOR IGNOU STUDY CENTRE PUNJABI UNIVERSITY ARTS BLOCK - III TOP FLOOR PATIALA-147002 PUNJAB |
| 29 | CHANDIGARH | 0601 | CHANDIGARH | COORDINATOR IGNOU STUDY CENTRE PUNJAB UNIVERSITY DEPT. OF CORESSPONDENCE COURSE CHANDIGARH-160017 CHANDIGARH |
| 30 | CHENNAI | 2543 D | NAMAKKAL | COORDINATOR IGNOU SPL STUDY CENTRE-SC/ST C.R.S.T.C. 4/38, DR. SANKARAN ROAD GANDHI NAGAR NAMAKKAL-637001 TAMILNADU |
| 31 | CHENNAI | 2534 | HOSUR | COORDINATOR IGNOU STUDY CENTRE ER. PERUMAL MANIMEKALAI P'NIC KRISHNAGIRI HIGHWAYS KONERIPALLI HOSUR-635117 TAMILNADU |
| 32 | CHENNAI | 2510R | CHENNAI | COORDINATOR IGNOU RECOG. STUDY CENTRE SCS KOTHARI ACADEMY FOR WOMEN 17, VENKATAPATHI STREET KILPAUK CHENNAI-600010 TAMILNADU |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|---|
| 33 | CHENNAI | 2506 | SALEM | COORDINATOR IGNOU STUDY CENTRE THYAGARAJAR POLYTECHNIC P B NO. 523 SALEM-636005 TAMILNADU |
| 34 | CHENNAI | 2501 | CHENNAI | COORDINATOR IGNOU STUDY CENTRE DDGD VAISHNAVA COLLEGE 445, E.V.R. PERIYAR HIGH ROAD ARUMBAKKAM CHENNAI-600106 TAMILNADU |
| 35 | CHENNAI | 3101 | PONDICHERRY | COORDINATOR IGNOU STUDY CENTRE ACADEMIC STAFF COLLEGE CENTRAL UNIVERSITY LAWSPET PUDUCHERRY-605008 PUDUCHERY |
| 36 | CHENNAI | 2532 | THIRUVELLORE | COORDINATOR IGNOU STUDY CENTRE JAYA COLLEGE OF ARTS & SCIENCE MTH ROAD TIRUNINRAVUR THIRUVELLORE-602024 TAMILNADU |
| 37 | COCHIN | 1402 | COCHIN | COORDINATOR IGNOU STUDY CENTRE SACRED HEART COLLEGE THEVARA, COCHIN-682013 KERALA |
| 38 | COCHIN | 1407 | TRICHUR | COORDINATOR IGNOU STUDY CENTRE SREE KERALA VERMA COLLEGE TRICHUR-680001 KERALA |
| 39 | COCHIN | 1435D | ALLEPPEY | COORDINATOR IGNOU SPL STUDY CENTRE-RA IMPERIAL COLLEGE MICHEL JUNCTION MAVELIKKARA, ALLEPPEY KERALA |
| 40 | COCHIN | 14157 | KOCHI | COORDINATOR IGNOU SPL STUDY CENTRE R.M.A.S 3RD FLOOR GCDA SHOPPIN COMPLEX MARINE DRIVE KOCHI682031, KERALA |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|---|
| 41 | DARBHANGA | 0504 | MUZAFFARPUR | COORDINATOR IGNOU STUDY CENTRE BRA BIHAR UNIVERSITY LIBRARY CAMPUS MUZAFFARPUR-842001 BIHAR |
| 42 | DEHRADUN | 2711 | HALDWANI | COORDINATOR IGNOU STUDY CENTRE MB GOVERNMENT PG COLLEGE HALDWANI-263141 UTTRANCHAL |
| 43 | DEHRADUN | 3715 | PANTNAGAR | COORDINATOR IGNOU STUDY CENTRE G B PANT UNIVERSITY AGRICULTURE & TECHNOLOGY PANTNAGAR DIST U.S.NAGAR-263145 UTTARKHAND |
| 44 | DEHRADUN | 2705 | DEHRADUN | COORDINATOR IGNOU STUDY CENTRE D.A.V. PG COLLEGE D A V COLLEGE ROAD DEHRADUN-248001 UTTRANCHAL |
| 45 | DELHI 1 | 0757 | DELHI | COORDINATOR IGNOU STUDY CENTRE AMITY INSTITUTE OF EDUCATION AMITY CAMPUS, 44 M-BLOCK SAKET NEW DELHI-110017 DELHI |
| 46 | DELHI 1 | 0706 | DELHI | COORDINATOR IGNOU STUDY CENTRE SCH OF AVIATION SCIENCE & TECH DELHI FLYING CLUB LIMITED SAFDARJUNG AIRPORT NEW DELHI-110003 DELHI |
| 47 | DELHI 2 | 0712 | DELHI | COORDINATOR IGNOU STUDY CENTRE VIVEKANAND MAHILA COLLEGE VIVEK VIHAR NEW DELHI-110032 DELHI |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|---|
| 48 | DELHI 3 | 0737 | DELHI | COORDINATOR IGNOU STUDY CENTRE ATMA RAM SANATAN DHARMA COLLEG UNIVERSITY OF DELHI DHAULA KHAN NEW DELHI-110021 DELHI |
| 49 | DEOGHAR | 0503 | DHANBAD | COORDINATOR IGNOU STUDY CENTRE P.K. ROY MEMORIAL COLLEGE SERAIIDHELA DHANBAD-826001 JHARKHAND |
| 50 | DEOGHAR | 0507 | BOKARO | COORDINATOR IGNOU STUDY CENTRE EDN. & RESEARCH TRUST (NIPM) NEW ADMN. BUILDING III/B SCHOOL BOKARO STEEL CITY BOKARO-827006 JHARKHAND |
| 51 | GUWAHATI | 0455 | GUWAHATI | COORDINATOR IGNOU STUDY CENTRE DARRANG COLLEGE TEZPUR DISTRICT SONITPUR-784001 ASSAM |
| 52 | GUWAHATI | 0413 | NORTH LAKHIMPUR | COORDINATOR IGNOU STUDY CENTRE LAKHIMPUR COMMERCE COLLEGE NORTH LAKHIMPUR-787001 ASSAM |
| 53 | GUWAHATI | 0404 | BONGAIGAON | COORDINATOR IGNOU STUDY CENTRE BIRJHORA MAHAVIDYALAYA BONGAIGAON-783380 ASSAM |
| 54 | GUWAHATI | 0410 | JORHAT | COORDINATOR IGNOU STUDY CENTRE C.K.B. COMMERCE COLLEGE JORHAT-785001 ASSAM |
| 55 | GUWAHATI | 0401 | GUWAHATI | COORDINATOR IGNOU STUDY CENTRE GUWAHATI UNIVERSITY GUWAHATI-781014 ASSAM |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|---|
| 56 | GUWAHATI | 0407 | DIBRUGARH | COORDINATOR IGNOU STUDY CENTRE DIBRUGARH UNIVERSITY DEPT. OF APPLIED GEOLOGY DIBRUGARH-786004 ASSAM |
| 57 | HYDERABAD | 0105 | WARANGAL | COORDINATOR IGNOU STUDY CENTRE LAL BAHADUR COLLEGE WARANGAL-506007 ANDHRA PRADESH |
| 58 | HYDERABAD | 0106 | ANANTAPUR | COORDINATOR IGNOU STUDY CENTRE SHRI SAIBABA NAT. DEGREE COLL. ANANTAPUR-515001 ANDHRA PRADESH |
| 59 | HYDERABAD | 0157 | HYDERABAD | COORDINATOR IGNOU STUDY CENTRE S.D. SIGNODIA COLLEGE OF ARTS & COMMERCE & PG CENTRE 21-2-723/21, RIKAB GANJ HYDERABAD-500002 ANDHRA PRADESH |
| 60 | HYDERABAD | 0101 | HYDERABAD | COORDINATOR IGNOU STUDY CENTRE PMR DEGREE COLLEGE CHINTALAKUNTA CHECK POST L.B. NAGAR HYDERABAD-500074 ANDHRA PRADESH |
| 61 | HYDERABAD | 01131 | HYDERABAD | COORDINATOR IGNOU STUDY CENTRE AURORA'S BUSINESS SCHOOL 6-3-456/18 & 19 DWARAKPURI COLONY NEAR NIMS PUNJAGUTTA, HYDERABAD-500082 ANDHRA PRADESH |
| 62 | ITANAGAR | 0301 | ITANAGAR | COORDINATOR IGNOU STUDY CENTRE D.N.GOVERNMENT COLLEGE ITANAGAR ITANAGAR-791113 ARUNACHAL PRADESH |
| 63 | JABALPUR | 1502 | JABALPUR | COORDINATOR IGNOU STUDY CENTRE RANI DURGAWATI UNIVERSITY JABALPUR-482001 MADHYA PRADESH |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|---|
| 64 | JAIPUR | 2328D | NAWALGARH | COORDINATOR IGNOU SPL. STUDY CENTRE-RA SETH G.B. PODAR COLLEGE RAMBILAS PODAR ROAD NAWALGARH-482001 RAJASTHAN |
| 65 | JAIPUR | 2308 | ALWAR | COORDINATOR IGNOU STUDY CENTRE RAJRISHI COLLEGE ALWAR-301001 RAJASTHAN |
| 66 | JAIPUR | 2322D | HANUMANGARH | COORDINATOR IGNOU SPL. STUDY CENTRE-RA NEHRU MEMORIAL LAW COLLEGE HANUMANGARH TOWN HANUMANGARH-335513 RAJASTHAN |
| 67 | JAIPUR | 2306 | AJMER | COORDINATOR IGNOU STUDY CENTRE GOVT COLLEGE AJMER-305001 RAJASTHAN |
| 68 | JAIPUR | 2303 | KOTA | COORDINATOR IGNOU STUDY CENTRE KOTA ENGINEERING COLLEGE RAWAT BHATA ROAD KOTA-324010 RAJASTHAN |
| 69 | JAIPUR | 2320D | JAIPUR | COORDINATOR IGNOU SPL STUDY CENTRE-RA INDIA INT. INSTT. OF MGT. SECTOR-12, MAHAVEER MARG MANSAROVAR JAIPUR-302020 RAJASTHAN |
| 70 | JAMMU | 1207 | RAJOURI | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT DEGREE COLLEGE RAJOURI-185131 J & K |
| 71 | JAMMU | 1206 | KATHUA | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT DEGREE COLLEGE DEPARTMENT OF GEOGRAPHY KATHUA J & K |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|---|
| 72 | JAMMU | 1201 | JAMMU | COORDINATOR IGNOU STUDY CENTRE UNIVERSITY OF JAMMU JAMMU TAWI-180001 J & K |
| 73 | JAMMU | 1208 | POONCH | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT DEGREE COLLEGE POONCH J & K |
| 74 | JODHPUR | 2305 | BIKANER | COORDINATOR IGNOU STUDY CENTRE BJS RAMPURIA JAIN COLLEGE J N VYAS NAGAR BIKANER-334003 RAJASTHAN |
| 75 | JODHPUR | 2302 | UDAIPUR | COORDINATOR IGNOU STUDY CENTRE VIDYA BHAWAN RURAL INSTITUTE BADGAON ROAD UDAIPUR-313004, RAJASTHAN |
| 76 | JODHPUR | 2304 | JODHPUR | COORDINATOR IGNOU STUDY CENTRE ONKARMAL SOMANI COLLEGE OF COM JODHPUR-342008 RAJASTHAN |
| 77 | KARNAL | 1009 | HISSAR | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT P.G. COLLEGE HISSAR-125001 HARYANA |
| 78 | KARNAL | 1008 | KARNAL | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT P.G. COLLEGE ARTS BLOCK, ROOM NO. 28-29 SECTOR - 14, URBAN ESTATE KARNAL-132001 HARYANA |
| 79 | KARNAL | 1005 | ROHTAK | COORDINATOR IGNOU STUDY CENTRE CHOTU RAM COLLEGE OF EDUCATION ROHTAK-124001 HARYANA |
| 80 | KARNAL | 1002 | SONEPAT | COORDINATOR IGNOU STUDY CENTRE HINDU COLLEGE SONEPAT-131001 HARYANA |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|---|
| 81 | KARNAL | 1059 | PANIPAT | COORDINATOR IGNOU STUDY CENTRE I B POST GRADUATE COLLEGE G T RAOD PANIPAT-132103 HARYANA |
| 82 | KHANNA | 2212 | JALANDHAR CITY | COORDINATOR IGNOU STUDY CENTRE DOBA COLLEGE TANDA ROAD JALANDHAR CITY PUNJAB |
| 83 | KHANNA | 2206 | LUDHIANA | COORDINATOR IGNOU STUDY CENTRE GURU NANAK GIRLS COLLEGE MODEL TOWN LUDHIANA-141008, PUNJAB |
| 84 | KHANNA | 2205 | AMRITSAR | COORDINATOR IGNOU STUDY CENTRE DAV COLLEGE OF EDUCATION AMRITSAR-143001 PUNJAB |
| 85 | KHANNA | 2204 | BHATINDA | COORDINATOR IGNOU STUDY CENTRE MGDAV COLLEGE BHILWADA ROAD BHATINDA-151001 PUNJAB |
| 86 | KOLKATA | 2841 | KOLKATA | COORDINATOR IGNOU STUDY CENTRE THE INDIAN INST OF PSYCHOMETRY EVERGREEN PLAZA, II TO V FLOOR 117, BARRACKPORE TRUNK ROAD KOLKATA-700035 WEST BENGAL |
| 87 | KOLKATA | 2801 | KOLKATA | COORDINATOR IGNOU STUDY CENTRE ISHWAR CHANDRA PATHABHAVAN 299 ACHARYA PRAFULA CHANDRA RD KOLKATA-700009 WEST BENGAL |
| 88 | KOLKATA | 2814 | KOLKATA | COORDINATOR IGNOU STUDY CENTRE DINABANDHU ANDREWS COLLEGE GARIA P.O. KOLKATA-700084 WEST BENGAL |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|--|
| 89 | KOLKATA | 2803 | KANCHRAPARA | COORDINATOR IGNOU STUDY CENTRE RAILWAY TECHNICAL SCHOOL KANCHRAPARA 24 PARGANAS (N)-743145 WEST BENGAL |
| 90 | KOLKATA | 2804 | KOLKATA | COORDINATOR IGNOU STUDY CENTRE ASWINI DATTA MEMORIAL COLLEGE 94/2, PARK CIRCUS KOLKATA-700017 WEST BENGAL |
| 91 | KOLKATA | 2802 | KOLKATA | COORDINATOR IGNOU STUDY CENTRE ST. XAVIER'S COLLEGE 30 PARK STREET KOLKATA-700016 WEST BENGAL |
| 92 | KORAPUT | 44004P | BASTAR | PROG I/C IGNOU PROG STUDY CENTRE CHRIST COLLEGE JAGDALPUR DISTT BASTAR-494001 CHHATTISGARH |
| 93 | LUCKNOW | 2724 | MANAKAPUR | COORDINATOR IGNOU STUDY CENTRE INDIA TELEPHONES INDIA LTD. E.S.S. PROJECT MANAKAPUR-271308 UTTAR PRADESH |
| 94 | LUCKNOW | 2704 | BAREILLY | COORDINATOR IGNOU STUDY CENTRE BAREILLY COLLEGE P O BOX NO 15 BAREILLY-243005 UTTAR PRADESH |
| 95 | LUCKNOW | 2712 | JHANSI | COORDINATOR IGNOU STUDY CENTRE BIPIN BIHARI PG COLLEGE JHANSI-284001 UTTAR PRADESH |
| 96 | LUCKNOW | 2703 | ALLAHABAD | COORDINATOR IGNOU STUDY CENTRE ALLAHABAD DEGREE COLLEGE 15, KYADGANJ ALLAHABAD-211003 UTTAR PRADESH |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|--|
| 97 | LUCKNOW | 2701 | LUCKNOW | COORDINATOR IGNOU STUDY CENTRE JAI NARAIN DEGREE COLLEGE LUCKNOW-226001 UTTAR PRADESH |
| 98 | LUCKNOW | 2706 | KANPUR | COORDINATOR IGNOU STUDY CENTRE P.P.N. COLLEGE 96/12, MG MARG KANPUR-208001 UTTAR PRADESH |
| 99 | LUCKNOW | 2742R | RAIBARELI | COORDINATOR IGNOU RECOG. STUDY CENTRE NTPC LIMITED UNCHAHAR RAIBARELI-229406 UTTAR PRADESH |
| 100 | LUCKNOW | 2720 | LUCKNOW | COORDINATOR IGNOU STUDY CENTRE LUCKNOW CHRISTIAN COLLEGE DEPTT. OF CHEMISTRY LUCKNOW-226018 UTTAR PRADESH |
| 101 | MADURAI | 2507 | TUTICORIN | COORDINATOR IGNOU STUDY CENTRE V.O.C. COLLEGE PALAYAMKOTAI ROAD TUTICORIN-628008 TAMILNADU |
| 102 | MADURAI | 2502 | COIMBATORE | COORDINATOR IGNOU STUDY CENTRE GR.D. COLLEGE OF ARTS & SCI. AVANASHI ROAD CIVIL AERODROME POST COIMBATORE-641014 TAMILNADU |
| 103 | MADURAI | 2504 | TIRUCHIRAPALLY | COORDINATOR IGNOU STUDY CENTRE BISHOP HEBER COLLEGE P O BOX 615 TIRUCHIRAPALLY-620017 TAMILNADU |
| 104 | MADURAI | 2503 | MADURAI | COORDINATOR IGNOU STUDY CENTRE THIYAGARAJAR COLLEGE POST BOX NO 107 139-140 KAMARAJAR SALAI MADURAI-625002, TAMILNADU |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|---|
| 105 | MUMBAI | 1603 | MUMBAI | COORDINATOR IGNOU STUDY CENTRE SATHAYE COLLEGE DIXIT ROAD VILE PARLE (E) MUMBAI-400057 MAHARASHTRA |
| 106 | MUMBAI | 1615R | TARAPUR | COORDINATOR IGNOU RECOG. STUDY CENTRE SHRI G.A. LOKSEVA NIDHI P/17, MIDC TARAPUR-401506 MAHARASHTRA |
| 107 | MUMBAI | 1601 | MUMBAI | COORDINATOR IGNOU STUDY CENTRE KJS COLLEGE OF EDUCATION T & R VIDYANAGAR, VIDYA VIHAR GHATKOPAR (E) MUMBAI-400077 MAHARASHTRA |
| 108 | MUMBAI | 1604 | MUMBAI | COORDINATOR IGNOU STUDY CENTRE KET'S VG VAZE COLLEGE MITHAGAR ROAD MILAND (E) MUMBAI-400081 MAHARASHTRA |
| 109 | NAGPUR | 1614 | CHANDRAPUR | COORDINATOR IGNOU STUDY CENTRE CHANDRAPUR ENGINEERING COLLEGE BABUPETH CHANDRAPUR-442403 MAHARASHTRA |
| 110 | NAGPUR | 1607 | NAGPUR | COORDINATOR IGNOU STUDY CENTRE NAGPUR UNIVERSITY GURU NANAK BHAWAN NAGPUR-440001 MAHARASHTRA |
| 111 | NOIDA | 2707 | MODI NAGAR | COORDINATOR IGNOU STUDY CENTRE M.M.P.G. COLLEGE MODI NAGAR GHAZIABAD-201204 UTTAR PRADESH |
| 112 | NOIDA | 2718 | GHAZIABAD | COORDINATOR IGNOU STUDY CENTRE M.M.H. COLLEGE GHAZIABAD-201001 UTTAR PRADESH |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|---|
| 113 | NOIDA | 2728 | MEERUT | COORDINATOR IGNOU STUDY CENTRE MEERUT COLLEGE MEERUT-250001 UTTAR PRADESH |
| 114 | NOIDA | 2730R | GHAZIABAD | COORDINATOR IGNOU RECOG. STUDY CENTRE N.T.P.C. VIDYUT NAGAR GAUTAM BUDH NAGAR GHAZIABAD-201001 UTTAR PRADESH |
| 115 | NOIDA | 2739 | NOIDA | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT P.G. COLLEGE SECTOR - 39 NOIDA-201303 UTTAR PRADESH |
| 116 | PANAJI | 1303 | DHARWAD | COORDINATOR IGNOU STUDY CENTRE J.S.S. COLLEGE VIDYAGIRI DHARWAD-580004 KARNATAKA |
| 117 | PANAJI | 0801 | COMBA | COORDINATOR IGNOU STUDY CENTRE SH. DAMODAR COLL. OF COM & ECO P.B. NO. 347 TANSOR, COMBA GOA-MARGAON-403601 GOA |
| 118 | PANAJI | 1312 | KARWAR | COORDINATOR IGNOU STUDY CENTRE BGVS ARTS, COMMERCE & SCI COLL SADASHIVGAD KARWAR-581301 KARNATAKA |
| 119 | PANAJI | 08015 | BELGAUM | COORDINATOR IGNOU STUDY CENTRE KLS GOGTE INST.OF TECH. UDYAMBAG BELGAUM-590008 KARNATAKA |
| 120 | PATNA | 0501 | PATNA | COORDINATOR IGNOU STUDY CENTRE VANIJYA MAHAVIDYALAYA PATNA COLLEGE CAMPUS PATNA-800005 BIHAR |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|---|
| 121 | PUNE | 1610 | AURANGABAD | COORDINATOR IGNOU STUDY CENTRE VIVEKANAND ARTS & SDS COM. COLLEGE SAMRAT NAGAR AURANGABAD-431001 MAHARASHTRA |
| 122 | PUNE | 1608 | NASIK | COORDINATOR IGNOU STUDY CENTRE KTHM COLLEGE GANGAPUR ROAD SHIVAJI NAGAR NASIK-422002 MAHARASHTRA |
| 123 | PUNE | 1606 | KOLHAPUR | COORDINATOR IGNOU STUDY CENTRE C.S. CENTRAL INST OF BUSINESS ECONOMICS & RESEARCH UNIVERSITY ROAD KOLHAPUR-416004 MAHARASHTRA |
| 124 | PUNE | 1605 | SATARA | COORDINATOR IGNOU STUDY CENTRE D.G. DEGREE COLL. OF COMMERCE SATARA-415001 MAHARASHTRA |
| 125 | PUNE | 1611 | JALGAON | COORDINATOR IGNOU STUDY CENTRE NORTH MAHARASHTRA UNIVERSITY BLOCK NO. 125, ADMN. BLDG. P.B. NO. 80, JALGAON-425001 MAHARASHTRA |
| 126 | PUNE | 1602 | PUNE | COORDINATOR IGNOU STUDY CENTRE SYMBIOSIS INTERNATL. CUL & CEN SENAPATI BAPAT ROAD PUNE-411004, MAHARASHTRA |
| 127 | RAIPUR | 1505 | BILASPUR | COORDINATOR IGNOU STUDY CENTRE GOVT E RAGHAVENDRA RAO P G COLLEGE SEEPAT ROAD BILASPUR-495001 CHHATTISGARH |
| 128 | RAIPUR | 1503 | DURG | COORDINATOR IGNOU STUDY CENTRE GOVT. ARTS & SCI. COLLEGE DURG-491002 CHHATTISGARH |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|--|
| 129 | RAIPUR | 1517R | KORBA | COORDINATOR IGNOU RECOG. STUDY CENTRE N.T.P.C. TRAINING CENTRE EMPLOYEE DEVELOPMENT CENTRE JAMNIPALI PO KORBA495450 CHHATTISGARH |
| 130 | RAJKOT | 0923 | ADIPUR | COORDINATOR IGNOU STUDY CENTRE TOLANI COMMERCE COLLEGE P.B. N. 27 (KUTCH) ADIPUR-370205 GUJARAT |
| 131 | RAJKOT | 42012 | RAJKOT | COORDINATOR IGNOU STUDY CENTRE SAURASHTRA UNIVERSITY DEPT OF ELECTRONICS RAJKOT360005 |
| 132 | RANCHI | 0502 | JAMSHEDPUR | COORDINATOR IGNOU STUDY CENTRE JAMSHEDPUR COOPERATIVE COLLEGE JAMSHEDPUR JHARKHAND |
| 133 | RANCHI | 0514R | RANCHI | COORDINATOR IGNOU RECOG. STUDY CENTRE INDIAN INSTT. OF COAL MGT. KANKE RANCHI-834006 JHARKHAND |
| 134 | SHILLONG | 1801 | SHILLONG | COORDINATOR IGNOU STUDY CENTRE NORTH EASTERN HILL UNIVERSITY BIJINI COMPLEX LAITUMKHAH SHILLONG-793003 MEGHALAYA |
| 135 | SHIMLA | 1113 | BILASPUR | COORDINATOR IGNOU STUDY CENTRE GOVT. P.G. COLLEGE BILASPUR-174001 HIMACHAL PRADESH |
| 136 | SHIMLA | 1105 | DHARAMSHALA | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT DEGREE COLLEGE DEPT. OF CHEMISTRY DHARAMSHALA-177005 HIMACHAL PRADESH |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|---|
| 137 | SHIMLA | 1106 | CHAMBA | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT DEGREE COLLEGE CHAMBA-176310 HIMACHAL PRADESH |
| 138 | SHIMLA | 1109 | UNA | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT PG COLLEGE UNA-174303 HIMACHAL PRADESH |
| 139 | SHIMLA | 1108 | NAHAN | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT DEGREE COLLEGE NAHAN-173001 HIMACHAL PRADESH |
| 140 | SHIMLA | 1103 | SOLAN | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT DEGREE COLLEGE SOLAN-173212 HIMACHAL PRADESH |
| 141 | SHIMLA | 1104 | HAMIRPUR | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT DEGREE COLLEGE HAMIRPUR-177005 HIMACHAL PRADESH |
| 142 | SHIMLA | 1102 | MANDI | COORDINATOR IGNOU STUDY CENTRE GOVERNMENT P.G. COLLEGE MANDI-175001 HIMACHAL PRADESH |
| 143 | SHIMLA | 1114P | SHIMLA | PROG. I/C IGNOU PROG. STUDY CENTRE H.P. UNIVERSITY ACADEMIC STAFF COLLEGE, IV FLR LIBRARY BLD, SUMMER HILL SHIMLA-171005 HIMACHAL PRADESH |
| 144 | SILIGURI | 2805 | SILIGURI | COORDINATOR IGNOU STUDY CENTRE ADARSH MAHAVIDYALAYA SEVOKE ROAD SILIGURI-734401 WEST BENGAL |
| 145 | SRINAGAR | 1202 | SRINAGAR | COORDINATOR IGNOU STUDY CENTRE GOVT. AMAR SINGH COLLEGE GOGJI BAGH SRI NAGAR-190008 J & K |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|---|
| 146 | SRINAGAR | 1209 | SRINAGAR | COORDINATOR IGNOU STUDY CENTRE SHRI PRATAP SINGH COLLEGE MAULANA AZAD ROAD SRI NAGAR-190001 J & K |
| 147 | SRINAGAR | 1236 | BARAMULLA | COORDINATOR IGNOU STUDY CENTRE GOVT. DEGREE COLLEGE (BOYS) KHOJABAGH TEHSIL BARAMULLA BARAMULLA-193101 J & K |
| 148 | TRIVANDRUM | 2511 | NAGERCOIL | COORDINATOR IGNOU STUDY CENTRE S.T. HINDU COLLEGE NAGERCOIL-629002 TAMILNADU |
| 149 | TRIVANDRUM | 1473 | TRIVANDRUM | COORDINATOR IGNOU STUDY CENTRE BIAR SAMSKRITHI BHAWAN, GPO LANE THIRUVANANTHAPURAM-695001 KERALA |
| 150 | TRIVANDRUM | 1464 | TRIVANDRUM | COORDINATOR IGNOU STUDY CENTRE C ACHYUTHA MENON STUDY CENTRE & LIBRARY POOJAPPURA THIRUVANANTHAPURAM-695012 KERALA |
| 151 | VARANASI | 2723R | AZAMGARH | COORDINATOR IGNOU RECOG. STUDY CENTRE CHILDREN COLLEGE A I C C E D S C/O CHILDREN COLLEGE AZAMGARH-276001 UTTAR PRADESH |
| 152 | VARANASI | 2708 | VARANASI | COORDINATOR IGNOU STUDY CENTRE UDAI PRATAP PG COLLEGE VARANASI-221002 UTTAR PRADESH |
| 153 | VARANASI | 2709 | GORAKHPUR | COORDINATOR IGNOU STUDY CENTRE GORAKHPUR UNIVERSITY DEPARTMENT OF PHYSICS GORAKHPUR-273009 UTTAR PRADESH |

REGIONWISE LIST OF STUDY CENTRES – Contd.

| Sl. NO. | REGIONAL CENTRE | CODE OF STUDY CENTRE | PLACE OF STUDY CENTRE | ADDRESS OF THE IGNOU STUDY CENTRE |
|----------------|------------------------|-----------------------------|------------------------------|--|
| 154 | VARANASI | 2722R | SHAKTINAGAR | COORDINATOR IGNOU RECOG. STUDY CENTRE N.T.P.C. SHAKTINAGAR-231222 UTTAR PRADESH |
| 155 | VARANASI | 2745 | JAUNPUR | COORDINATOR IGNOU STUDY CENTRE VBS PURVANCHAL UNIVERSITY SHAHGANJ ROAD JAUNPUR-222002 UTTAR PRADESH |
| 156 | VATAKARA | 1403 | CALICUT | COORDINATOR IGNOU STUDY CENTRE JDT ISLAM MARI KUNNU P.O. CALICUT-673012 KERALA |
| 157 | VIJAYAWADA | 0103 | VIJAYAWADA | COORDINATOR IGNOU STUDY CENTRE KBN COLLEGE KOTHAPETA VIJAYAWADA-520001 ANDHRA PRADESH |
| 158 | VIJAYAWADA | 0102 | NELLORE | COORDINATOR IGNOU STUDY CENTRE V.R. COLLEGE NELLORE-524001 ANDHRA PRADESH |
| 159 | VIJAYAWADA | 0104 | GUNTUR | COORDINATOR IGNOU STUDY CENTRE TJPS COLLEGE RING ROAD GUNTUR522006 ANDHRA PRADESH |
| 160 | VISAKHAPATNAM | 0109 | VISAKHAPATNAM | COORDINATOR IGNOU STUDY CENTRE DR. L. BULLAYA COLLEGE VISAKHAPATNAM-530013 ANDHRA PRADESH |
| 161 | VISAKHAPATNAM | 0110 | KAKINADA | COORDINATOR IGNOU STUDY CENTRE IDEAL COLLEGE OF ARTS & SCI. KAKINADA-533004 ANDHRA PRADESH |

ADDRESSES AND CODES OF IGNOU REGIONAL CENTRES

| SL. NO. | RC CODE | RC NAME | ADDRESS | OPERATIONAL AREA |
|---------|---------|-----------|---|---|
| 1 | 26 | AGARTALA | IGNOU REGIONAL CENTRE M.B.B. COLLEGE COMPOUND P.O. AGARTALA COLLEGE AGARTALA - 799 004 TRIPURA 0381-2519391 2516266 0381-2516266 rcagartala@ignou.ac.in | STATE OF TRIPURA (DISTRICT: DHALAI, NORTH TRIPURA, SOUTH TRIPURA, WEST TRIPURA) |
| 2 | 09 | AHMEDABAD | IGNOU REGIONAL CENTRE OPP. NIRMA INSTT OF TECHNOLOGY SARKHEJ-GANDHINAGAR HIGHWAY CHHARODI AHMEDABAD - 382 481 GUJARAT 02717-242975/ 2424976 02717-241579 02717-241580 rcahmedbad@ignou.ac.in | STATE OF GUJARAT (DISTRICT: AHMEDABAD, ANAND, BANASKANTHA, BHARUCH, DAHOD, GANDHINAGAR, MEHSANA, PATAN, SABARKANTHA, SURAT, VADODARA, VALSAD, DANG, KHEDA, NARMADA, NAVSARI, PANCHMAHAL, TAPI) DAMAN (U.T.) |
| 3 | 19 | AIZWAL | IGNOU REGIONAL CENTRE LAL BULAIA BUILDING M.G. ROAD KHATLA (NEAR CENTRAL YMCA OFF) AIZWAL - 796 001 MIZORAM 0389-2311693 / 2311692 0389-2311789 rcaizwal@ignou.ac.in | STATE OF MIZORAM (DISTRICT: AIZWAL, LUNGLEI, KOLASIB, MAMIT, SERCHHIP, SAIHA, CHAMPHAI, LAWNGTLAI) |
| 4 | 47 | ALIGARH | IGNOU REGIONAL CENTRE 3/310 MARRIS ROAD ALIGARH - 202 001 UTTAR PRADESH 0571-2700120 / 2701365 0571-2402147 rcaligarah@ignou.ac.in | STATE OF UTTAR PRADESH (DISTRICT: ALIGARH, AGRA, BUDAUN, BULANDSHAHR, ETAH, ETAWAH, FIROZABAD, J.P. NAGAR, KASHIRAM NAGAR/KASGANJ, MAHAMAYA NAGAR/ HATHRAS, MAINPURI, MATHURA, MORADABAD, RAMPUR) |
| 5 | 13 | BANGALORE | IGNOU REGIONAL CENTRE NSSS KALYANA KENDRA 293, 39TH CROSS, 8TH BLOCK JAYANAGAR BANGALORE - 560 070 KARNATAKA 080-26654747 / 26657376 080-26639711 080-26644848 rcbangalore@ignou.ac.in | STATE OF KARNATAKA (DISTRICT: BANGALORE, BANGALORE RURAL, CHIKBALLAPUR, CHITRADURGA, DAVANAGERE, KOLAR, RAMANAGARA, SHIMOGA, TUMKUR, RAMANAGARA, GADAG, HAVERI, BELLARY, CHAMARAJANAGAR & CHIKMAGALUR DAKSHINA KANNADA, HASSAN, KODAGU, MANDYA, MYSORE, UDUPI) |

ADDRESSES AND CODES OF IGNOU REGIONAL CENTRES – Contd.

| SL. NO. | RC CODE | RC NAME | ADDRESS | OPERATIONAL AREA |
|----------------|----------------|----------------|---|--|
| 6 | 82 | BHAGALPUR | IGNOU REGIONAL CENTRE CAMP OFFICE MARWARI COLLEGE PREMISES BHAGALPUR BIHAR 812007 0641-2905028/2905029 EMAIL: rcbhagalpur@ignou.ac.in | STATE OF BIHAR (DISTRICT: BHAGALPUR, BANKA & MUNGER) |
| 7 | 15 | BHOPAL | IGNOU REGIONAL CENTRE SANCHI COMPLEX, 3RD FLOOR OPP. BOARD OF SECONDARY EDN. SHIVAJI NAGAR BHOPAL - 462 016 MADHYA PRADESH 0755-2578455 / 2578452 0755-2762524 0755-2578454 rcbhopal@ignou.ac.in | STATE OF MADHYA PRADESH (DISTRICT: ALIRAJPUR, BALAGHAT, BHIND, CHHATARPUR, DATIA, HARDA, KHANDWA, MANDSAUR, NEEMUCH, RAJGARH, SAGAR, SHAJAPUR, BAWANI, BHOPAL, DEWAS, GUNA, HOSHANGABAD, JHABUA, KHARGONE, MORENA, PANNA, RATLAM, SATNA, SHEOPUR, TIKAMGARH, VIDISHA, ASHOK NAGAR, BETUL, BURHANPUR, DAMOH, DHAR, GWALIOR, INDORE, RAISEN, REWA, SEHORE, SHIVPURI, UJJAIN) |
| 8 | 21 | BHUBANESHWAR | IGNOU REGIONAL CENTRE C - 1, INSTITUTIONAL AREA BHUBANESHWAR - 751 013 ORISSA 0674-2301348 / 2301250 0674-2301352 0674-2300349 rcbhubaneswar@ignou.ac.in | STATE OF ORISSA (DISTRICT: ANGUL, BHADRAK, BARAGARH, BALASORE, CUTTACK, DEOGARH, DHENKANAL, GANJAM, GAJAPATI, JHARSUGUDA, JAJPUR, JAGATSINGHPUR, KHORDHA, KEONJHAR, KANDHAMAL, KENDRAPARA, MAYURBHANJ, NAYAGARH, PURI, SAMBALPUR, SUNDERGARH) |
| 9 | 85 | BIJAPUR | IGNOU REGIONAL CENTRE C/O BLDEA'S JSS COLLEGE OF EDU. SS JUNIOR COLLEGE CAMPUS BIJAPUR -586101 KARNATAKA 08352-258417 rcbijapur@ignou.ac.in | STATE OF KARNATAKA COVERING (DISTRICTS BAGALKOTE, BIJAPUR, BIDAR, GULBARGA, KOPPAL RAICHUR & YADGIR) |
| 10 | 06 | CHANDIGARH | IGNOU REGIONAL CENTRE SCO 208, SECTOR 14 PANCHKULA - 134 109 HAYRANA 0172-2590277/2590278 0172-2590279 rcchandigarh@ignou.ac.in | STATE OF PUNJAB (DIS- TRICT: PATIALA, MOHALI, RUP NAGAR, FATEHGARH SAHEB), STATE OF HARYANA (DISTRICT: AMBALA, PANCHKULA), CHANDIGARH (U.T.) |

ADDRESSES AND CODES OF IGNOU REGIONAL CENTRES – Contd.

| SL. NO. | RC CODE | RC NAME | ADDRESS | OPERATIONAL AREA |
|----------------|----------------|----------------|---|--|
| 11 | 25 | CHENNAI | IGNOU REGIONAL CENTRE 3RD FLOOR G R COMPLEX 407-408 ANNA SALAI NANDANAM CHENNAI - 600 035 TAMILNADU 044-24312766 /24312979 044-24312799 rcchennai@ignou.ac.in | STATE OF TAMILNADU (DISTRICT: CHENNAI, THIRUVALLUR, KANCHIPURAM, VELLORE, THIRUVANNAMALAI, KRISHNAGIRI, DHARMAPURI, SALEM, NAMAKKAL, VILLUPURAM, CUDDALORE, PERAMBALUR, NAGAPATTINAM, THIRUVARUR), PONDICHERRY (U.T.) |
| 12 | 14 | COCHIN | IGNOU REGIONAL CENTRE KALLOOR COCHIN - 682 017 KERALA 0484-2340203 / 2348189 / 2330891 0484-2340204 rccochin@ignou.ac.in | STATE OF KERALA (DISTRICT: ALAPPUZHA, ERNAKULAM, IDUKKI, KOTTAYAM, KOZHIKODE, MALAPPURAM, PALAKKAD, THIRUSSUR, LAKSHADWEEP (U.T.) |
| 13 | 46 | DARBHANGA | IGNOU REGIONAL CENTRE LALIT NARAYAN MITHLA UNIV.CMPS KAMESHWARANAGAR, NEAR CENTRAL BANK DARBHANGA - 846 004 BIHAR 06272-251833, 06272-253719 rcdarbhanga@ignou.ac.in | STATE OF BIHAR (DISTRICT: BEGUSARAI, DARBHANGA, EAST CHAMPARAN, GOPALGANJ, SARAN, SIWAN, SHEOHAR, SITAMARHI, SAMISTIPUR, MADHUBANI, MUZAFFARPUR & WEST CHAMPARAN) |
| 14 | 31 | DEHRADUN | IGNOU REGIONAL CENTRE NANOOR KHERA, TAPOVAN RAIPUR ROAD DEHRADUN - 248 001 UTTARANCHAL 0135-2789205 0135-2789190 rcdehradun@ignou.ac.in | STATE OF UTTARANCHAL (DISTRICT: DEHRADUN, PAURI, CHAMOLI, TEHRI, UTTARAKASHI, RUDRAPRAYAG, HARIDWAR, NAINITAL, ALMORA, PITHORAGARH, US NAGAR, CHAMPAWAT, BAGESHWAR), STATE OF UTTAR PRADESH (DISTRICT: SAHARANPUR, MUZAFFARNAGAR, BIJNORE) |
| 15 | 07 | DELHI 1 | IGNOU REGIONAL CENTRE PLOT NO J-2-1 BLOCK - B 1 MOHAN COOPERATIVE INDUSTRIAL ESTATE, MATHURA ROAD NEW DELHI - 110 044 DELHI 011-26990090 / 26990091 011-26990084 rcdelhi1@ignou.ac.in | STATE OF DELHI (COVERING AREAS OF MEHRAULI, CHANAKYAPURI, LODHI COLONY, SOUTH EXTEN- SION, R.K. PURAM, VASANT KUNJ, SAKET, GREEN PARK, LAJPAT NAGAR, G.K., MALVIYA NAGAR, BHOGAL, ASHRAM, HAUZ KHAS, MUNIRIKA, OKHLA, SANGAM VIHAR, FRIENDS COLONY, BADARPUR), STATE OF HARYANA (DISTRICT: FARIDABAD) |

ADDRESSES AND CODES OF IGNOU REGIONAL CENTRES – Contd.

| SL. NO. | RC CODE | RC NAME | ADDRESS | OPERATIONAL AREA |
|----------------|----------------|----------------|--|---|
| 16 | 29 | DELHI 2 | IGNOU REGIONAL CENTRE GANDHI SMRITI & DARSHAN SAMITI RAJGHAT NEW DELHI - 110 002 DELHI 011-23392374 / 23392376 / 23392377 011-23392375 rcdelhi2@ignou.ac.in | STATE OF DELHI (COVERING AREAS OF KARALA, PRAHLADPUR, BANAGAR, LIBASPUR, RAMA VIHAR, RANI BAGH, SULTAN PURI, BUD VIHAR, MANGOLPURI, PITAMPURA, JAHANGIR PURI, JHARODA MAJA, BURAI, DR. MUKHERJEE NAGAR, MODEL TOWN, SHAKURPUR, COLONY, GTB NAGAR, ASHOK VIHAR, SHASTRI NAGAR, CIVIL LINES, YAMUNA VIHAR, NAND NAGRI, BHR) |
| 17 | 38 | DELHI 3 | IGNOU REGIONAL CENTRE F-634-636 PALAM EXTENSION RAM PHAL CHOWK (NEAR SECTOR 7) DWARKA NEW DELHI - 110 045 DELHI 011-25088964 011-25088983 rcdelhi3@ignou.ac.in | STATE OF DELHI (COVERING AREAS OF MUNDKA, NANGLOI JAT, PEERAGARHI, PUNJABI BAGH, BAKARWALA, MEERA BAGH, MOTI NAGAR, TILAK NAGAR, TILANGPUR, KOTLA, VIKASPURI, SUBHASH NAGAR, UTTAM NAGAR, JANAKPURI, NAZAFGARH, MAHAVIR ENC., SAGARPUR, DWARKA, PALAM, PALAM FARMS, KAPASERA, DHAULA KUAN, NARAINA), STATE OF HARYANA (DISTRICT: GURGAON) |
| 18 | 87 | DEOGHAR | IGNOU REGIONAL CENTRE C/O A S COLLEGE DEOGHAR JHARKHAND 814112 06432-34448 rcdeoghar@ignou.ac.in | STATE OF JHARKHAND COVERING (DISTRICTS DEOGHAR, GODDA, SAHIBGANJ, PAKUR, DUMKA, JAMTARA, DHANBAD, BOKARO & GIRIDIH) |
| 19 | 24 | GANGTOK | IGNOU REGIONAL CENTRE GAIRIGAON TADONG PO SHUMBUK HOUSE GANKTOK - 737 102 SIKKIM 0359-2270923 0359-2212501 rcgangtok@ignou.ac.in | STATE OF SIKKIM (DISTRICT: EAST SIKKIM, WEST SIKKIM, NORTH SIKKIM, SOUTH SIKKIM) |

ADDRESSES AND CODES OF IGNOU REGIONAL CENTRES – Contd.

| SL. NO. | RC CODE | RC NAME | ADDRESS | OPERATIONAL AREA |
|----------------|----------------|----------------|--|---|
| 20 | 04 | GUWAHATI | IGNOU REGIONAL CENTRE HOUSE NO 71, GMC ROAD CHRISTIAN BASTI GUWAHATI ASSAM 781003 0361-2343786 / 2343783 0361-2343784 rcguwahati@ignou.ac.in | STATE OF ASSAM (DISTRICT: TINSUKIA, DIBRUGARH, SIBSAGAR, DHEMAJI, JORHAT, LAKHIMPUR, GOLAGHAT, SONITPUR, KARBI, ANGLONG, NAGAON, MARIGAON, DARRANG, KAMRUP, NALBARI, BARPETA, BONGAIGAON, GOALPARA, KOKRAJHAR, DHUBRI, NORTH CACHAR HILLS, CACHAR, HAILAKANDI, KARIMGANJ, KAMRUP, METROPOLITAN, BAKSA, UDALGURI, CHIRANG) |
| 21 | 01 | HYDERABAD | IGNOU REGIONAL CENTRE PLOT NO 207, KAVURI HILLS PHASE II, NEAR MADHAPUR PS, JUBILEE HILLS (P.O.) HYDERABAD - 500 033 ANDHRA PRADESH 040-23117550-53 040-23117554 rchyderabad@ignou.ac.in | STATE OF ANDHRA PRADESH (DISTRICT: ADILABAD, ANANTAPUR, HYDERABAD, KADAPA, KARIM NAGAR, KURNOOL, MEDAK, MAHABOOB NAGAR, NALGONDA, NIZAMABAD, RANGA REDDY, WARANGAL) |
| 22 | 17 | IMPHAL | IGNOU REGIONAL CENTRE ASHA JINA COMPLEX NORTH AOC IMPHAL - 795 001 MANIPUR 0385-2421190 / 2421191 0385-2421192 rcimphal@ignou.ac.in | STATE OF MANIPUR (DIS- TRICT: BISHNUPUR, CHURACHANDPUR, CHANDEL, IMPHAL EAST, IMPHAL WEST, SENAPATI, TAMENGLONG, THOUBAL, UKHRUL) |
| 23 | 03 | ITANAGAR | IGNOU REGIONAL CENTRE 'HORNHILL COMPLEX' 'C' SECTOR (NEAR CENTRAL SCH.) NAHARLAGUN ITANAGAR - 791 110 ARUNACHAL PRADESH 0360-2247536 / 2247538 0360-2247537 rcitanagar@ignou.ac.in | STATE OF ARUNACHAL PRADESH (DISTRICT: ANJAW, CHANGLANG, EAST KAMENG, EAST SIANG, KURUNG KUMEY, LOHIT, LOWER DIBANG VALLEY, LOWER SUBANSIRI, PAPUM PARE, TAWANG, TIRAP, UPPER DIBANG, UPPER SUBANSIRI, UPPER SIANG, WEST KAMENG, WEST SIANG) |
| 24 | 41 | JABALPUR | IGNOU REGIONAL CENTRE 2ND FLOOR, RAJSHEKHAR BHAVAN RANI DURGAVATI VISHVAVIDYALAYA CAMPUS, PACHPEDHI JABALPUR - 482 001 MADHYA PRADESH 0761-2600411 / 2609896 0761-2609902, 0761-2609919 rcjabalpur@ignou.ac.in | STATE OF MADHYA PRADESH (DISTRICT: ANNUPUR, BALAGHAT, CHHINDWARA, DINDORI, JABALPUR, KATNI, MANDLA, NARSHINGAPUR, SEONI, SHAHDOL, SIDDHI, SIHORA, SINGRAULI, UMARIA) |

ADDRESSES AND CODES OF IGNOU REGIONAL CENTRES – Contd.

| SL. NO. | RC CODE | RC NAME | ADDRESS | OPERATIONAL AREA |
|---------|---------|---------|---|---|
| 25 | 23 | JAIPUR | IGNOU REGIONAL CENTRE 70/79, SECTOR - 7 PATEL MARG MANSAROVAR JAIPUR - 302 020 RAJASTHAN 0141-2785763 / 2785750 0141-2274292 0141-2784043 rcjaipur@ignou.ac.in | STATE OF RAJASTHAN (DISTRICT: AJMER, ALWAR, BANSWARA, BARAN, BHARATPUR, BHILWARA, BUNDI, CHITTORGARH, CHURU, DAUSA, DHOLPUR, HANUMUNGARH, JAIPUR, JHALAWAR, JHUNJHUNU, KARAU LI, KOTA, PRATAPGARH, SAWAI MADHOPUR, SIKAR, SRIGANGANAGAR & TONK) |
| 26 | 12 | JAMMU | IGNOU REGIONAL CENTRE SPMR COLLEGE OF COMMERCE AUROBINDO BLOCK 1ST FLOOR CANAL ROAD, JAMMU - 180 001 JAMMU & KASHMIR 0191-2579572 / 2546529 0191-2561154 rcjammu@ignou.ac.in | STATE OF JAMMU & KASHMIR (JAMMU REGION - DISTRICT: DODA, JAMMU, KATHUA, KISHTWAR, POONCH, RAJOURI, RAMBAN, REASI, SAMBA, UDHAMPUR) |
| 27 | 88 | JODHPUR | IGNOU REGIONAL CENTRE C/O ONKAR MALL SUMANI COLLEGE OF COMMERCE JODHPUR, RAJASTHAN 342008 0291-2753989 narasimhabpr@gmail.com | STATE OF RAJASTHAN COVERING (DISTRICTS JODHPUR, BARMER, JAISALMER, RAJASMAND, UDAIPUR ,BIKANER, JALORE, SIROHI, NAGOUR, DUNGARPUR & PALI) |
| 28 | 37 | JORHAT | IGNOU REGIONAL CENTRE JORHAT ASSAM rcjorhat@ignou.ac.in | STATE OF ASSAM (DISTRICT: NAGAON, GOLAGHAT, JORHAT, SHIVASAGAR, DIBRUGARH, INSUKIA, LAKHIMPUR, DHEMAJI, SONITPUR) Note: Currently under Guwahati RC |
| 29 | 10 | KARNAL | IGNOU REGIONAL CENTRE 06 SUBHASH MARG SUBHASH COLONY NEAR HOME GUARD OFFICE KARNAL - 132 001 HARYANA 0184-2271514 / 2260075 0184-2255738 rckarnal@ignou.ac.in | STATE OF HARYANA (DIS- TRICT: BHIWANI, FATEHABAD, HISAR, JHAJJAR, JIND, KAITHAL, KARNAL, KURUKSHETRA, MAHENDRAGARH, MEWAT, PALWAL, PANIPAT, REWARI, ROHTAK, SIRSA, SONIPAT, YAMUNANAGAR) |
| 30 | 22 | KHANNA | IGNOU REGIONAL CENTRE I.T.I. BUILDING BULEPUR (DISTRICT LUDHIANA) KHANNA - 141 401 PUNJAB 01628-229993 / 237361 01628-238284 rckhanna@ignou.ac.in | STATE OF PUNJAB (DISTRICT: GURDASPUR, AMRITSAR, TARN TARAN, KAPURTHALA, JALANDHAR, HOSHIARPUR, SBS NAGAR/ NAWANSHAHR, BARNALA, SANGRUR, BATHINDA, MANSA, MUKTSAR, LUDHIANA, FEROZEPUR, FARIDKOT, MOGA) |

ADDRESSES AND CODES OF IGNOU REGIONAL CENTRES – Contd.

| SL. NO. | RC CODE | RC NAME | ADDRESS | OPERATIONAL AREA |
|---------|---------|---------|--|--|
| 31 | 20 | KOHIMA | IGNOU REGIONAL CENTRE NEAR MOUNT HERMON SCHOOL DON BOSCO HR.SEC SCHOOL ROAD KENDOUZOU KOHIMA - 797 001 NAGALAND 0370-2260366 / 2260167 0370-2260216 rckohima@ignou.ac.in | STATE OF NAGALAND (DISTRICT: KOHIMA, DIMAPUR, WOKHA, MOKOKCHUNG, ZUNHEBOTO, TUENSANG, LONGLENG, KIPHIRE, MON, PEREN, PHEK) |
| 32 | 28 | KOLKATA | IGNOU REGIONAL CENTRE BIKASH BHAWAN, 4TH FLOOR NORTH BLOCK SALT LAKE, BIDHAN NAGAR KOLKATA - 700 091 WEST BENGAL 033-23349850 / 033-23592719 / 23589323 (RCL) 033-23347576 rckolkata@ignou.ac.in | STATE OF WEST BENGAL (DISTRICT: KOLKATA, NORTH 24 PARAGANAS, SOUTH 24 PARAGANAS, PURBA, MEDINIPUR, PASCHIM MEDINIPUR, BANKURA, HOWRAH, HOOGHLY, PURULIA, BURDWAN, NADIA) |
| 33 | 44 | KORAPUT | IGNOU REGIONAL CENTRE DISTRICT AGRICULTURE OFFICE RD BEHIND PANCHAYAT BHAVAN KORAPUT - 764 020 ORISSA 06852-252982 / 251535 06852-251535 06852-252503 rckoraput@ignou.ac.in | STATE OF ORISSA (DISTRICT: KORAPUT, MALKANGIRI, RAYAGADA, NABARANGPUR, KALAHANDI, NUAPADA, BOLANGIR, SONEPUR, BOUDH), STATE OF CHHATTISGARH (DISTRICT: BASTAR, NARAYANPUR, DANTEWADA, BIJAPUR) |
| 34 | 27 | LUCKNOW | IGNOU REGIONAL CENTRE B-1/33, SECTOR - H ALIGANJ LUCKNOW - 226 024 UTTAR PRADESH 0522-2746120 / 2745114 0522-2746145 rclucknow@ignou.ac.in | STATE OF UTTAR PRADESH (DISTRICT: ALLAHABAD, AURAIYA, BAHAICH, BALRAMPUR, BANDA, BARABANKI, BAREILLY, BASTI, CHITRAKUT, FAIZABAD, FARUKHABAD, FATEHPUR, GONDA, HAMIRPURko, HARDOI, JALAUN, JHANSI, KANNAUJ, KANPUR RURAL, KANPUR URBAN, KAUSHAMBI, LAKHIMPUR, LALITPUR, LUCKNOW, MAHOBA, PILIBHIT, PRATAPGARH, RAEBARELI, SHAHJANANPUR, SHRAVASTI, SIDHARTHANAGAR, SITAPUR, SULTANPUR, UNNAO) |

ADDRESSES AND CODES OF IGNOU REGIONAL CENTRES – Contd.

| SL. NO. | RC CODE | RC NAME NAME | ADDRESS | OPERATIONAL AREA |
|----------------|----------------|---------------------|--|---|
| 35 | 43 | MADURAI | IGNOU REGIONAL CENTRE SIKKANDAR CHAVADI ALANGANALLUR ROAD MADURAI - 625 018 TAMIL NADU 0452-2380387 / 2380733 0452-2370588 rcmadurai@ignou.ac.in | STATE OF TAMIL NADU (DISTRICT: COIMBATORE, DINDIGUL, ERODE, KARUR, MADURAI, NILGIRIS, PUDUKKOTTAI, RAMANATHAPURAM, SIVAGANGA, THANJAVUR, THENI, THIRUVAROOR, TIRUCHIRAPPALLI, TIRUNELVELI, TIRUPUR, TUTICORIN, VIRUDHUNAGAR) |
| 36 | 49 | MUMBAI | IGNOU REGIONAL CENTRE OM LEVA VIKAS NIKETAN NANEPADA ROAD, MULUND (E) MUMBAI - 400 081 022-25633159 / 25635540 022-25635540 rcmumbai@ignou.ac.in | STATE OF MAHARASHTRA (DISTRICT: MUMBAI, THANE, RAIGARH, RATNAGIRI) |
| 37 | 36 | NAGPUR | IGNOU REGIONAL CENTRE GYAN VATIKA 14 HINDUSTAN COLONY AMARAVATI ROAD NAGPUR - 440 033 0712-2536999, 2537999 0712-2538999 rcnagpur@ignou.ac.in | STATE OF MAHARASHTRA (DISTRICT: AMRAVATI, BULDHANA, AKOLA, WASHIM, HINGOLI, PARBHANI, NANDED, YAVATMAL, WARDHA, CHANDRAPUR, NAGPUR, BHANDARA, GONDIA, GADCHIROLI) |
| 38 | 39 | NOIDA | IGNOU REGIONAL CENTRE C-53 SECTOR 62 INSTITUTIONAL AREA NOIDA - 201 305 UTTAR PRADESH 0120-2405012 / 2405014 0120-2405013 rcnoida@ignou.ac.in | STATE OF UTTAR PRADESH (DISTRICT: GAUTAM BUDH NAGAR, GHAZIABAD, MEERUT, BAGHPAT, BARAUT) |
| 39 | 08 | PANAJI | IGNOU REGIONAL CENTRE BEHIND CHODANKAR HOSPITAL NEAR P&T STAFF QUARTERS ALTO PORVORIM POVORIM - 403 521 GOA 0832-2462315, 0832-2414552 rcpanaji@ignou.ac.in | STATE OF GOA (DISTRICT: NORTH GOA, SOUTH GOA), STATE OF KARNATAKA (DISTRICT: BELGAUM, DHARWAD, UTTARA KANNAD), STATE OF MAHARASHTRA (DISTRICT: SINGHDHURG) |
| 40 | 05 | PATNA | IGNOU REGIONAL CENTRE 2ND FLOOR, BISCOMAUN TOWER WEST GANDHI MAIDAN, PATNA - 800 001 (BIHAR) 0612-2219539 / 2219541 0612-2219538 rcpatna@ignou.ac.in | STATE OF BIHAR (DISTRICT: ARWAL, AURANGABAD, BHOJPUR, BUXAR, GAYA, JAMUI, JEHANABAD, KAIMUR, LAKSHISARAI, NALANDA, NAWADA, PATNA, ROHTAS, SHEIKHPURA & VAISHALI) |

ADDRESSES AND CODES OF IGNOU REGIONAL CENTRES – Contd.

| SL. NO. | RC CODE | RC NAME | ADDRESS | OPERATIONAL AREA |
|----------------|----------------|----------------|--|--|
| 41 | 02 | PORT BLAIR | IGNOU REGIONAL CENTRE JNRM CAMPUS PORT BLAIR - 744 104 ANDAMAN & NICOBAR ISLANDS 03192-242888 / 230111 / 03192-230111 rcportblair@ignou.ac.in | ANDAMAN & NICOBAR ISLANDS [U.T.] (DISTRICT: NORTH & MIDDLE ANDAMAN, SOUTH ANDAMAN, NICOBAR) |
| 42 | 16 | PUNE | IGNOU REGIONAL CENTRE 1ST FLOOR, MSFC BUILDING 270, SENAPATI BAPAT ROAD PUNE - 411 016 MAHARASHTRA 020-25671867 / 25651321 / 020-25671864 rcpune@ignou.ac.in | STATE OF MAHARASHTRA (DISTRICT: NANDURBAR, DHULE, JALGAON, AURANGABAD, NASIK, JALNA, AHMADNAGAR, BID, PUNE, OSMANABAD, SOLAPUR, SANGLI, SATARA, LATUR, KOLHAPUR) |
| 43 | 50 | RAGHUNATHGANJ | IGNOU REGIONAL CENTRE BAGAN BARI NEAR DENA BANK FULTALA RAGHUNATHGANJ DT.MURSHIDABAD WEST BENGAL-742 225 03483-271555 / 271666 03483-271666 rcraghunathganj@ignou.ac.in | STATE OF WEST BENGAL (DISTRICT: MURSHIDABAD, BIRBHUM, MALDA) |
| 44 | 35 | RAIPUR | IGNOU REGIONAL CENTRE REST HOUSE & E.M. OFFICE HALL SECTOR - 1 SHANKAR NAGAR RAIPUR - 492 007 CHATTISGARH 0771-2428285 / 5056508 0771-2445839 0771-2445839 rcraipur@ignou.ac.in | STATE OF CHHATTISGARH (DISTRICT: BILASPUR, DHAMTARI, DURG, JANJGIR-CHAMPA, JASHPUR, KANKER, KAWARDHA, KORBA, KORIYA, MAHASAMUND, RAJGARH, RAIPUR, RAJNANDGAON, SURAJPUR, SARGUJA, NARAYANPUR, BIZAPUR) |
| 45 | 42 | RAJKOT | IGNOU REGIONAL CENTRE SAURASHTRA UNIVERSITY CAMPUS RAJKOT - 360 005 GUJARAT 0281-2572988 0281-2571603 rcrajkot@ignou.ac.in | STATE OF GUJARAT (DISTRICT: RAJKOT, KACHCHH, JAMNAGAR, PORBANDER, JUNAGADH, AMRELI, BHAVNAGAR, SURENDRANAGAR), DIU (U.T.) |
| 46 | 32 | RANCHI | IGNOU REGIONAL CENTRE 457/A, ASHOK NAGAR RANCHI - 834 022 JHARKHAND 0651-2244688 / 2244699 / 2244677 0651-2244677 0651-2244400 rcranchi@ignou.ac.in | STATE OF JHARKHAND (DISTRICT: RANCHI, LOHARDAGA, GUMLA, SIMDEGA, PALAMU, LATEHAR, GARHWA, WEST SINGHBHUM, SARAİKELA, KHARASAWAN, EAST SINGHBHUM, HAZARIBAGH, CHATRA, KODERMA, KHUNTI & RAMGARH) |

ADDRESSES AND CODES OF IGNOU REGIONAL CENTRES – Contd.

| SL. NO. | RC CODE | RC NAME | ADDRESS | OPERATIONAL AREA |
|----------------|----------------|----------------|---|---|
| 47 | 86 | SAHARSA | IGNOU REGIONAL CENTRE C/O MLC COLLEGE SAHARSA BIHAR 582201 06478-219014,219015 rcsaharsa@ignou.ac.in | STATE OF BIHAR COVERING (DISTRICTS KHAGARIYA, SAHARSA, SUPAUL, MADHEPURA, KATIHAR, ARARIYA, KISHANGANJ & PURNIA) |
| 48 | 18 | SHILLONG | IGNOU REGIONAL CENTRE SUNNY LODGE NONGTHYMMI NONGSHILLIANG SHILLONG - 793 014 MEGHALAYA 0364-2521117 / 2521271 0364-2521271 0364-2521271 rcshillong@ignou.ac.in | STATE OF MEGHALAYA (DISTRICT: EAST KHASI HILLS, EAST GARO HILLS, JAINTIA HILLS, RI-BHOI, SOUTH GARO HILLS, WEST KHASI HILLS, WEST GARO HILLS) |
| 49 | 11 | SHIMLA | IGNOU REGIONAL CENTRE CHAUHAN NIWAS BUILDING, KHALINI. SHIMLA - 171 002 HIMACHAL PRADESH 0177-2624612 / 2624613 0177-2624612 / 0177-2624611 rcshimla@ignou.ac.in | STATE OF HIMACHAL PRADESH (DISTRICT: BILASPUR, CHAMBA, HAMIRPUR, KANGRA, KINNAUR, KULLU, LAHUL & SPITI, MANDI, SHIMLA, SIRMAUR, SOLAN, UNA) |
| 50 | 45 | SILIGURI | IGNOU REGIONAL CENTRE 17/12 J C BOSE ROAD SUBHAS PALLY SILIGURI - 734 001 WEST BENGAL 0353-2526818 0353-2526829 / 0353-2526819 rcsiliguri@ignou.ac.in | STATE OF WEST BENGAL (DISTRICT: COOCHBEHAR, JALPAIGURI, DARJEELING, UTTAR DINAJPUR, DAKSHIN DINAJPUR) |
| 51 | 30 | SRINAGAR | IGNOU REGIONAL CENTRE NEAR LAWRENCE VIDHYA BHAWAN KURSU RAJ BAGH SRINAGAR - 190 008 JAMMU & KASHMIR 0194-2311251 / 2311258 0194-2311258 / 0194-2311259 rcsrinagar@ignou.ac.in | STATE OF JAMMU & KASH- MIR (SRINAGAR REGION - DISTRICT: ANANTNAG, BANDIPORE, BARAMULLA, BUDGAM, GANDERBAL, KARGIL, KULGAM, KUPWARA, LEH, PULWAMA, SHOPIAN, SRINAGAR) |
| 52 | 40 | TRIVANDRUM | IGNOU REGIONAL CENTRE RAJADHANI SHOPPING COMPLEX OPP PRS HOSPITAL KILLIPPALAM KARAMANA PO TRIVANDRUM - 695 002 0471-2344113 0471-2344115 0471-2590700 rcrivandrum@ignou.ac.in | STATE OF KERALA (DISTRICT: KOLLAM, PATHANAMTHITTA, THIRUVANANTHAPURAM), STATE OF TAMIL NADU (DISTRICT: KANYAKUMARI) |

ADDRESSES AND CODES OF IGNOU REGIONAL CENTRES – Contd.

| SL. NO. | RC CODE | RC NAME | ADDRESS | OPERATIONAL AREA |
|----------------|----------------|--------------------|---|---|
| 53 | 48 | VARANASI | IGNOU REGIONAL CENTRE GANDHI BHAWAN B.H.U. CAMPUS VARANASI-221005 UTTAR PRADESH 0542-2368022 / 2368622 0522-2364893 0542-2369629 rcvaranasi@ignou.ac.in | STATE OF UTTAR PRADESH (DISTRICT: AMBEDKAR NAGAR, AZAMGARH, BALLIA, CHANDAULI, DEORIA, GHAZIPUR, GORAKHPUR, JAUNPUR, KUSHINAGAR, MAHARAJGANJ, MAU, MIRZAPUR, SANT KABIR NAGAR, SANT RAVIDAS NAGAR, SONEBHADRA, VARANASI) |
| 54 | 83 | VATAKARA | IGNOU REGIONAL CENTRE MADHAVI BUILDING NUT STREET (PC) VATAKARA 673104 KERALA 0496-2525281 rcvatakara@ignou.ac.in | STATE OF KERALA (DISTRICT: CALICUT, KANNUR, KASARAGOD WAYANAND) Note: Currently under Cochin RC |
| 55 | 33 | VIJAYAWADA | IGNOU REGIONAL CENTRE #9-76-18, 1ST FLOOR, S.K.P.V.V. HINDU HIGH SCHOOL, KOTHAPET VIJAYAWADA 520 001 ANDHRAPRADESH 0866-2565253 / 2565959 0866-2565253 0866-2565353 revijayawada@ignou.ac.in | STATE OF ANDHRA PRADESH (DISTRICT: KHAMMAM, KRISHNA, GUNTUR, PRAKASHAM, NELLORE & CHITTOOR) |
| 56 | 84 | VISAKHA- PATNAM | IGNOU REGIONAL CENTRE 2ND FLOOR MVP SECTOR 12 COMPLEX USHODAYA JUNCTION VISAKHAPATNAM ANDHRA PRADESH 0891-2511200 0891-2511300 rcvisakhapatnam@ignou.ac.in | STATE OF ANDHRA PRADESH COVERING (DISTRICTS EAST GODAVARI, WEST GODAVARI, VISAKHAPATNAM, VIZIANAGARAM & SRIKAKULAM) |

List of State Codes

| Code | State or UT |
|-------------|--|
| 01 | Andhra Pradesh |
| 02 | Andaman & Nicobar Islands (UT) |
| 03 | Arunachal Pradesh |
| 04 | Assam |
| 05 | Bihar |
| 06 | Chandigarh (UT) |
| 07 | Delhi |
| 08 | Goa |
| 09 | Gujarat |
| 10 | Haryana |
| 11 | Himachal Pradesh |
| 12 | Jammu & Kashmir |
| 13 | Karnataka |
| 14 | Kerala |
| 15 | Madhya Pradesh |
| 16 | Maharashtra |
| 17 | Manipur |
| 18 | Meghalaya |
| 19 | Mizoram |
| 20 | Nagaland |
| 21 | Orissa |
| 22 | Punjab |
| 23 | Rajasthan |
| 24 | Sikkim |
| 25 | Tamil Nadu |
| 26 | Tripura |
| 27 | Uttar Pradesh |
| 28 | West Bengal |
| 29 | Dadra & Nagar Haveli, Daman & Diu (UT) |
| 30 | Lakshadweep (UT) |
| 31 | Pondicherry (UT) |
| 32 | C/o 56 APO |
| 33 | C/o 99 APO |
| 34 | Learners Abroad |
| 35 | Chhattisgarh |
| 36 | Jharkhand |
| 37 | Uttarakhand |

**CODES FOR QUALIFICATION, SEX, CATEGORY, TERRITORY,
MARITAL STATUS AND SOCIAL STATUS**

QUALIFICATION CODE

| Code | Description |
|------|-------------------------------|
| 001 | Matriculation/SSC |
| 002 | 10+2 or Equivalent |
| 003 | Graduation or Equivalent |
| 004 | Post Graduation or Equivalent |

MARITAL STATUS CODE

| Code | Description |
|------|-------------|
| A1 | Married |
| B2 | Unmarried |

RELIGION CODE

| Code | Description |
|------|-------------|
| A1 | Hindu |
| B2 | Muslim |
| C3 | Christian |
| D4 | Sikh |
| E5 | Jain |
| F6 | Budhhist |
| G7 | Parsi |
| H8 | Jew |
| I9 | Others |

SOCIAL STATUS CODE

| Code | Description |
|------|----------------|
| A1 | Ex-Service Man |
| B2 | War-Widow |
| C3 | Not Applicable |

TERRITORY CODE

| Code | Description |
|------|-------------|
| A1 | Urban |
| B2 | Rural |
| C3 | Tribal |

CATEGORY CODE

| Code | Description |
|------|-------------|
| A1 | General |
| B2 | SC |
| C3 | ST |
| D4 | OBC |

SEX CODE

| Code | Description |
|------|-------------|
| A1 | Male |
| B2 | Female |
| C3 | Others |

MODALITIES OF SUBMISSION OF ASSIGNMENTS AND APPEARING IN TERM-END EXAMINATIONS

ASSIGNMENTS

Assignments constitute the continuous evaluation. The submission of assignments is compulsory. The grade that you get in your assignments will be counted in your final result. Assignments of a course carry 30% weightage while 70% weightage is given to the term-end examinations. Therefore, you are advised to take your assignments seriously. You will not be allowed to appear for the term-end examination for any course if you do not submit the specified number of assignments in time for that course.

The main purpose of assignment is to test your comprehension of the learning materials you receive from us and also to help you get through the courses. The information given in the printed course materials should be sufficient for answering the assignments. Please do not worry about the non-availability of extra reading materials for working on the assignments. However, if you have easy access to other books, you may make use of them. But the assignments are designed in such a way as to help you concentrate mainly on the printed course materials and exploit your personal experience.

Whenever you receive a set of material and assignment, check them immediately and ask for missing material, if any, from Material Production & Distribution Division, IGNOU, Maidan Garhi, New Delhi-110 068.

The assignment responses should be complete in all respects. For the tutor marked assignments, you have to submit your response sheets to the Coordinator of the Study Centre assigned to you. After evaluation these tutor marked assignments will be sent back to you with comments and grade.

The University/Co-ordinator of the Study Centre has the right not to entertain or even reject the assignments submitted after the due date. You are, therefore, advised to submit the assignments before the due date.

Do not forget to get back from your Study Centre your duly evaluated assignments alongwith a copy of the assessment sheet containing comments of the evaluator on your performance. This may help you to improve future assignments and in preparing for term-end examination.

For your own record retain a copy of all assignment responses which you submit. If you do not get back your duly evaluated tutor marked assignments alongwith copy of assessment sheet containing comments of evaluator on your assignment within a month after submission, please try to get it personally from your Study Centre. This may help you to improve upon future assignments. Also maintain an account of all these corrected assignment responses received by you after evaluation. This will help you to represent your case to the University in case any problem arises.

If you do not get pass grade in any assignment, you have to submit it again. For this, you have to ask for/obtain a fresh set of assignments for that course, applicable to that particular semester. However, once you get the pass grade in an assignment, **you cannot re-submit it for improvement of grade.** Assignments are not subject to re-evaluation except for factual errors, if any, committed by the evaluator. The discrepancy noticed by you in the evaluated assignments should be brought to the notice of the coordinator of the Study Centre, so that the correct score is forwarded by him to the Student Registration & Evaluation Division at Headquarters.

In case you find that the score indicated in the assessment sheet of your assignments has not been correctly reflected or is not entered in your grade cards; you are advised to contact the coordinator of your Study Centre with a request to forward correct award list to the SR & E Division at the Headquarters.

Do not enclose or express doubt for clarification, if any, alongwith the assignment. Send your doubts in a separate cover. Give your complete enrolment number, name, address, title of the course and the number of the unit or the assignment, etc. on top of your letter. If you want to draw our attention to something of an urgent/important nature, write to us separately.

INSTRUCTIONS FOR ASSIGNMENTS

1. Write your Enrolment Number, Name, Full Address, Signature and Date on the top right hand corner of the first page of your response sheet.
2. Write the Programme Title, Course Code, Course Title, Assignment Code and Name of your Study Centre on the left hand corner of the first page of your response sheet.

Course Code and Assignment Code may be reproduced from the Assignment.

The top of the first page of your response sheet should look like this:

| | |
|------------------------------------|----------------------------|
| PROGRAMME TITLE | ENROLMENT NO. |
| COURSE CODE | NAME |
| COURSE TITLE | ADDRESS |
| ASSIGNMENT CODE | SIGNATURE |
| <i>(as printed on assignments)</i> | |
| STUDY CENTRE | DATE |

3. Read the assignments carefully and follow the specific instructions, if any, given on the assignment itself about the subject matter or its presentation.
4. Go through the units on which assignments are based. Make some points regarding the question and then rearrange those points in a logical order and draw up a rough outline of your answer. While answering an essay type question, give adequate attention to introduction and conclusion. The introduction must offer your brief interpretation of the question and how you propose to develop it. The conclusion must summarise your response to the question. Make sure that the answer is logical and coherent, and has clear connections between sentences and paragraphs. The answer should be relevant to the question given in the assignment. Make sure that you have attempted all the main points of the question. Once you are satisfied with your answer, write down the final version neatly and underline the points you wish to emphasise. While solving numericals, use proper format and give working notes wherever necessary.
5. Use only fool scap size paper for your response and tie all the pages carefully. Avoid using very thin paper. Allow a 4 cm margin on the left and at least 4 lines in between each answer. This may facilitate the evaluator to write useful comments in the margins at appropriate places.
6. Write the responses in your hand. Do not print or type the answers. Do not copy your answer from the units/ blocks sent to you by the University. If you copy, you will get zero marks for the respective question.
7. Do not copy from the response sheets of other students. If copying is noticed, the assignments of such students will be rejected.
8. Write each assignment separately. All the assignments should not be written in continuity. Write the question number with each answer.
9. The completed assignment should be sent to the Coordinator of the Study Centre allotted to you. Under any circumstances do not send the response sheets to the SR & E Division at Headquarters for evaluation.
10. After submitting the assignment at the Study Centre get the acknowledgment from the coordinator on the prescribed assignment remittance-cum-acknowledgment card.
11. In case you have requested for a change of Study Centre, you should submit your assignments only to the original Study Centre until the change of Study Centre is notified by the University.
12. The Assignments can be obtained from the Study Centre/Regional Centre or may be downloaded from **IGNOU Website www.ignou.ac.in**.

TERM-END EXAMINATION

As stated earlier, term-end examination is another component of the evaluation system. Term-end examination carries 70% weightage in the final result.

The University conducts term-end examinations twice a year i.e., in June and in December. You can take the examination after the completion of the course.

In case you fail to get 'D' Grade in the Term-end Examination, you will be eligible to reappear in the next Term-end Examination for the course. In case you have secured Grade 'D' in an assignment and term-end examination of a course, but fail to secure overall qualifying grade 'C' you have an option either to re-do assignment for the course or re-appear in term-end examination.

To be eligible to appear at the term-end examination in any course, you are required to fulfil the following four conditions:

- 1. You should have paid the course fee. Also ensure that your registration of the course is valid.**
- 2. You should have opted and pursued the prescribed course.**
- 3. You should have submitted all the assignment for the respective course.**
- 4. You should have submitted the examination form in time (which is explained later).**

Examination date sheet (schedule which indicates the date and time of examination for each course) is sent to all the study centres approximately 5 months in advance. The same is also notified through IGNOU News Letter from time to time. Normally, the date sheet for June examinations are sent in the month of January and those for December examinations in the month of July. The date sheet is also available on the IGNOU website www.ignou.ac.in.

It is an essential pre-requisite for you to submit the Examination Form for taking examination in any course. Copies of the examination forms are available at Study Centers/Regional Centres/Evaluation Division at Headquarters. A copy is also enclosed here in this prospectus. You can take photocopy of this form and use it. Only one form is to be submitted for all the courses in one term-end examination.

After receiving the examination form from you, the University will send Intimation Slip to you before the commencement of examinations. If you do not receive the intimation slip 10 days before the commencement of examinations, you may contact your Regional Centre or SE Division at the Headquarters. If your name is registered for examinations in the list sent to the study centre, you can take the examination by showing your Identify Card (Student Card) to the examination centre superintendent, even if you have not received intimation slip or misplaced the intimation slip.

Your study centre is normally your examination centre. Change of examination centre is permissible in exceptional cases for which you have to make a request to the Registrar, SE Division atleast one month before the commencement of examinations, against payment of prescribed fee.

Your enrolment number is your Roll Number for examinations. Be careful in writing it. Any mistake in writing the Roll Number will result in non-declaration of your result.

It is your duty to check whether you are registered for that course and whether you are eligible to appear for that examination or not. If you neglect this and take the examination without being eligible for it, your result will be cancelled.

Although all efforts are made to declare the result in time, there will be no binding on the University to declare the results of the last examination before commencement of next examination. You are, therefore, advised to fill up the examination form without necessarily waiting for the result and get it cancelled at a later date if so required.

The students can apply in the prescribed form for re-evaluation of term-end examination script against payment of Rs. 500/- by means of demand draft drawn in favour of IGNOU, New Delhi within 45 days of the date of declaration of result. Requests received after 45 days from the date of declaration of result will not be entertained. Study Centre is the contact point for you. The University cannot send communications to all the students individually. All the important communications are sent to the coordinators of the study centres and Regional Directors. The coordinators would display a copy of such important circular/notification on the notice board of the study centre for the benefit of all the students. You are, therefore, advised to get in touch with your Coordinator for day-to-day information about assignments.

While communicating with the University regarding examination, clearly write your enrolment number and complete address. In the absence of such details, the University will not be able to attend to your problems.

Early Declaration of Result

The student can apply for early declaration of Term-End Examination result with a fee of ₹700/- per course. **The application for early declaration of result shall be entertained only if the student has been selected for any post or applied for further studies.** The student must compulsorily submit documentary evidence (proof) in support of the reason for early declaration of result to the concerned Evaluation Centre whose details are available on the University website.

Early Declaration is permissible in Term-End Examination only. This facility is not applicable for Lab/Practical courses, Project, Assignments, Workshop, Seminar, etc. based courses. The Application for Early Declaration of result shall be entertained for final year courses or maximum of four backlogs courses only. Prescribed Fee @ ₹700/- per course shall be payable by Demand Draft in favour of "IGNOU" payable at the city where submitting the examination form. Application alongwith the required fee must be submitted to the Evaluation Centre under which your examination centre falls. Form is given in **Appendix 9**.

Re-evaluation of Term-End Examination

After the declaration of result, if the students are not satisfied with the marks awarded, they can request the University to re-evaluate their Answer Scripts on payment of ₹500/- per course. The request for re-evaluation by the student must be made within one month from the date of declaration of result to the concerned Evaluation Centre in the prescribed form alongwith the fee of ₹500/- per course in the form of Demand Draft in favour of IGNOU payable at the city where submitting the Re-evaluation form. Form is given in **Appendix 9**.

Obtaining Photocopy of Answer Scripts

After the declaration of result, if the students are not satisfied with the marks awarded, they can request the University for obtaining Photocopy of Answer Scripts on payment of ₹100/- per course. The request for obtaining Photocopy of Answer Scripts by the student must be made within 45 days from the date of declaration of result to the concerned Evaluation Centre in the prescribed form alongwith the fee of ₹100/- per course in the form of Demand Draft in favour of IGNOU payable at the city of the evaluation centre. Form is given in **Appendix 9**.

Official Scripts

The University provides the facility of official transcripts on request made by the learners on plain paper addressed to Registrar, Student Evaluation Division (SED), Block-12, IGNOU, Maidan Garhi, New Delhi-110 068. A fee of ₹200/- per transcript payable through DD in favour of IGNOU is charged for this purpose. In case of request for sending transcript outside India, the students are required to pay ₹400/-. Form is given in Appendix-9.

Duplicate Grade Card

The learner can apply for obtaining duplicate Grade Card in case of lost/misplaced/damaged grade card by paying through DD of ₹150/- in favour of IGNOU payable at "New Delhi". Form is given in **Appendix 9**.

Term-end Examination

The University conducts Term-end Examination twice a year in the month of June and in December every year. Students will be permitted to appear in Term-end Examination subject to the condition that registration for the courses in which they wish to appear is valid. Maximum time to pursue the programme is not elapsed and they have also submitted the required number of assignment(s), if any, in those courses by the due date.

● **Examination Fee**

Examination fee of ₹60/- per course is required to be paid through Bank Draft in favour of IGNOU payable at the city where submitting the examination form. The examination forms are available at all the Study Centres and Regional Centres. Students can also submit on-line examination form as per guidelines through IGNOU website at www.ignou.ac.in

● **Examination Centre**

Normally the study centre is the examination centre. However, a student is required to fill the exam centre code in the examination form. For the purpose you are advised to go through the list of study centres available in the Student Handbook and Prospectus/Programme Guide. In case any student wish to take examination at a particular centre, the code of the chosen centre be filled up as examination centre code. However, if examination centre chosen by a student is not activated, the university will allot another examination centre under the same Region.

● **Examination Form**

The filled examination form is to be submitted to the Regional Director of IGNOU Regional Centre concerned alongwith the requisite fee. The date for submission of examination form are 1st March to 30th March for the examination to be held in June and 1st September to 30th September for examination to be held in December.

Before submission of the examination form along-with the requisite fee at the concerned Regional Centre, a certificate from the coordinator of the study centre shall be obtained by the student after submission of assignments at the respective study centre for the course he wants to appear in the Term-Examination, without the above certificate the examination form will not be accepted.

Examination Fee per course- Rs. 60/-
Demand Draft to be made in favour of- "IGNOU" payable at the city where submitting the examination form.
Examination form to be submitted at- Regional centre under which your examination centre falls.

The dates for submission of examination form are as under:

| DATES FOR SUBMISSION OF EXAM FORMS | | | | |
|---|-----------------|---------------------------|-----------------|---|
| FOR JUNE TEE | LATE FEE | FOR DEC TEE | LATE FEE | SUBMISSION OF EXAM FORM |
| 1 March to 31 March | Nil | 1 Sep. to 30 Sep. | Nil | ONLY AT THE CONCERNED REGIONAL CENTRE UNDER WHICH YOUR EXAMINATION CENTRE FALLS |
| 1 April to 20 April | Rs. 300/- | 1 October to 20 October | Rs. 300/- | |
| 21 April to 30 April | Rs. 500/- | 21 October to 31 October | Rs. 500/- | |
| 1 May to 15 May | Rs. 1000/- | 1 November to 15 November | Rs. 1000/- | |

To avoid discrepancies in filling up the examination form/hardship in appearing in the term-end examination students are advised to :

1. remain in touch with your Study Centre/Regional Centre/SE Division for change in schedule of submission of examination form fee if any;
2. fill up the examination form for next term-end examination without waiting for the result of the previous term-end examination and also filling up the courses, for which result is awaited;
3. fill up all the particulars carefully and properly in the examination form to avoid rejection/delay in processing of the form;
4. retain proof of mailing/submission of examination form till you receive examination hall ticket.

● **Issue of Examination Hall Ticket**

University issues Examination Hall Ticket to the student's atleast two weeks before the commencement of Term-end Examination the same could also be downloaded from the University's website www.ignou.ac.in. In case any student fails to receive the Examination Hall Ticket within one week before the commencement of the examination the students can download the hall ticket from the website and approach the exam centre for appearing in the exam.

PLEASE DO NOT MISTAKE ADMISSION/RE-REGISTRATION FORM FOR EXAMINATION FORM

Filling up of re-registration form and the examination form are two separate activities: one may not be taken for the other. While the re-registration form is required to be sent to the concerned Regional Director along with requisite fee for pursuing the courses in the next semester, the examination form is to be sent only to Registrar, SE Division at the Headquarters (Students are advised to retain a photocopy of the form).

The University sends study materials and assignments, wherever prescribed, to the students by registered post and if a student does not receive the same for any reason whatsoever, the University shall not be held responsible for that.

In case a student wants to have assignments, she/he can obtain a copy of the same from the Study Centre or Regional Centre or may download it from the IGNOU website, www.ignou.ac.in.

The students are specifically instructed to send Examination Forms to Registrar (SE Division), only and to no other place and are also advised to submit the Registration/Re-registration Forms only at the respective Regional Centres and nowhere else. If any student sends the Registration/Re-registration Forms, Examination Forms at wrong places and thereby misses the scheduled date and consequently a semester/year, s/he will have no claim on the University for regularization.

**INTERNAL CREDIT TRANSFER SCHEME FOR FRESH ADMISSION
TO MBA (BANKING AND FINANCE)
AFTER EXPIRY OF MAXIMUM DURATION
(Effective from January 2011 onwards)**

1. A Student who is not able to complete the MBA (B&F) Programme fully within the maximum stipulated time period i.e., 8 years, will have to take fresh admission into the programme and will be allotted a new enrolment number.
2. In this new enrolment number the credits earned by the students in the old enrolment no. will be fully transferred except for MS-491: Law and Practice relevant to Banking and MS-492: Financing of Spl. and Preferred Sectors as these two courses are not in the revised structure of the programme and hence cannot be transferred.

Once a student takes fresh admission into the MBA (B&F) Programme, it will be valid for another 8 years. The student will be required to complete all the courses during this time period, as no further re-admission will be granted after expiry of 16 years. In case such a student wishes to pursue the programme further, he/she will have to take admission as a fresh candidate as per rules and regulations prevailing at that point of time and there will be no provision for credit transfer.

Credit transfer will also not be granted for the courses which do not form part of the revised curriculum of MBA (B&F).

3. Credit transfer under the above scheme will be applicable only once and for a completed course only.
4. For fresh admission the student will have to fill up Form 3 given at the end of this Handbook.
5. For Credit Transfer of completed courses, the student will have to fill up Credit Transfer Form Appendix-7 (Proforma) separately. The Credit Transfer Form will be required to be filled up after new enrolment no. has been duly allotted.



**INDIRA GANDHI NATIONAL OPEN UNIVERSITY
Student Registration Division
Maidan Garhi, New Delhi - 110068**

**Application for Internal Credit Transfer (ICT) in Management Programme
for those who have sought Fresh Admission
(to be submitted when the new Enrol.# is allotted)**

1. Enrolment No. (Old) (New)
2. Indicate the specialisation to be reflected in MBA Degree (HRM/FM/OM/MM/MFP)
3. Credit Transfer fee paid: Prog. _____ DD No. _____
(fee @ ₹200/- per course) Date _____ Amount _____ Bank _____
4. Name & address of student _____

- Phone/Mobile (with STD Code) _____ E-mail _____
5. Credit transfer sought for (only for **courses successfully completed** under old Enrolment Number).

| Detail of credits transfer applied for | | | | |
|---|-------------|---------------------|--------|------------------------|
| Sl. No. | Course Code | Title of the course | Credit | Overall Grade obtained |
| 1. | 2. | 3. | 4. | 5. |
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UNDERTAKING

I, _____, a student of Management Programme of IGNOU, request for Internal Credit Transfer (ICT) of the courses successfully completed by me under old Enrolment No. _____, as detailed above. I undertake not to revive the registration of these courses for credit transfer to any other programme of the university. Option exercised herein is firm and final. Self-attested copy/copies of Marksheet/Grade Card is/are enclosed. I understand that credit transfer will not be **granted for the course(s) wherein the syllabus has been revised** by the university. I also understand that I am governed by the Programme structure now in effect under my new enrolment,.

Signature of Student _____

Date _____

RULES & REGULATIONS

Internal Credit Transfer (ICT) in Management Programmes

- (i) Full credit transfer would be allowed if the syllabus and methodology now in vogue are similar to that governing the student under the old enrolment and as per credit transfer rules framed by the School of Management Studies.
- (ii) Once a student takes fresh admission into Management Programme, it will be valid for another 8 years. The student is required to complete all the requirements for the award of Degree/Diploma during this time period, as no further fresh admission will be granted after expiry of the second term. In case such a student wishes to pursue the programme further, s/he will have to appear in OPENMAT entrance and seek admission afresh. The candidate thereafter will not be provided credit transfer.
- (iii) **Credit transfer fee @ ₹200/- per course** is to be paid by way of a Demand Draft drawn in favour of 'IGNOU' payable at New Delhi.
- (iv) Registration/Re-registration rules as given in the Student Handbook & Prospectus of Management Programmes would remain unchanged even for completing the left-over courses under new Enrolment. Under no circumstances students would be allowed to opt more than four courses in a semester, as per '**schedule of courses on offer**'. As usual the Registration/Re-registration Form is to be submitted at the Regional Centre concerned.
- (v) A student is required to complete the prescribed courses as per Programme structure of the respective Programme under new Enrolment, including the credit transfer allowed courses, for the award of Diploma/Degree under Management Programme.
- (vi) Students are required to spend at least a **minimum of ONE YEAR duration** to complete the left over courses in the new Enrolment Number.
- (vii) All Credit transfer cases of Management Programme would be directly handled by **Student Registration Division (SRD)** at IGNOU Headquarters.

Mail this Credit Transfer form along with
Demand Draft to:

The Registrar
Student Registration Division
Indira Gandhi National Open University
Block 3, Maidan Garhi, New Delhi – 110 068



INDIRA GANDHI NATIONAL OPEN UNIVERSITY

Student Registration Division
Maidan Garhi, New Delhi - 110 068

APPLICATION FORM FOR INTERNAL CREDIT TRANSFER FROM MANAGEMENT PROGRAMME TO MBA (Banking and Finance)

*(To be filled only for Credit Transfer of those courses done from IGNOU)
(Read carefully Clause (b) of the given credit transfer scheme)*

Enrolment No. of MBA (Banking & Finance)

| | | | | | | | | | |
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Study Centre Code

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Regional Centre Code

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1. Name of the Student : _____
(in Capital Letters)

2. Father's/Husband Name : _____

3. Complete Postal Address : _____

Distt. _____ Pin _____

4. Details of Courses Opted for Credit Transfer :

Programme from:

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Enrolment No.

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| Course Code | Score Obtained | | | AECG | TEE | Overall Grade |
|-------------|----------------|--------|-----|------|-----|---------------|
| | TMA-I | TMA-II | CMA | | | |
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5. Details of Fee paid for Credit Transfer :

Credit Transfer Fee @ Rs. 200/- per course : Rs. _____

Demand Draft No. _____ Dt. _____ Amount Rs. _____

Name of the Bank : _____ Place _____

UNDERTAKING

I _____ a student of MBA (Banking & Finance) of IGNOU request for Credit Transfer of the Courses as detailed above. I undertake not to revive the registration of these courses for credit transfer to any other programme. The registration of programme surrendered in Point 4 shall not be revived at any later date. I also undertake that credits of these courses do not form part of any awarded specialisation diploma or MBA Degree. Option exercised herein is firm and final. Certified copies of Marksheets / Grade Card / Degree / Diploma are enclosed. Signed this _____ day _____ of _____ 20

Signature of Student

Name : _____

**To
The Registrar (SRD)
IGNOU, Maidan Garhi
New Delhi - 110 068**

Encl. : As above

Course Components

MS-1 : MANAGEMENT FUNCTIONS AND BEHAVIOUR

| BLOCK UNIT NOs. | UNIT TITLE | AUDIO TAPE | VIDEO TAPE |
|--------------------|---|-------------------------|---------------------------|
| I | ROLE OF A MANAGER | | |
| 1 | Task of a Professional Manager | Professional Management | Task and Responsibilities |
| 2 | Responsibilities of a Professional Manager | Part I & II | |
| 3 | Management Systems and Processes | | |
| 4 | Managerial Skills | | |
| II | DECISION MAKING | | |
| 5 | Organisational Context of Decisions | | |
| 6 | Decision Making Models | | Problem Solving |
| 7 | Decision Making – Techniques and Processes | | |
| 8 | Management by Objectives | | |
| III | ORGANISATIONAL CLIMATE AND CHANGE | | |
| 9 | Organisational Structure and Managerial Ethos | | |
| 10 | Management of Organisational Conflicts | | |
| 11 | Managing Change | | |
| IV | ORGANISATION STRUCTURE AND PROCESSES | | |
| 12 | Organisational Structure and Design | | |
| 13 | Managerial Communication | | Communication Process |
| 14 | Planning Process | | |
| 15 | Controlling | | |
| 16 | Delegation and Interdepartment Coordination | | |
| V | BEHAVIOURAL DYNAMICS | | |
| 17 | Analysing Interpersonal Relations | | Leadership Styles |
| 18 | Leadership Styles and Influence Process | | |
| 19 | Group Dynamics | | |

MS-2 : MANAGEMENT OF HUMAN RESOURCES

| BLOCK | UNIT NOs. | UNIT TITLE |
|--------------|------------------|--|
| I | | HUMAN RESOURCE MANAGEMENT: CONTEXT, CONCEPT AND BOUNDARIES |
| | 1 | The Changing Social Context and Emerging Issues |
| | 2 | The Concept and Functions of Human Resource Management |
| | 3 | Structuring Human Resource Management |
| II | | GETTING HUMAN RESOURCE |
| | 4 | Job Analysis and Job Design |
| | 5 | Human Resource Planning |
| | 6 | Attracting the Talent: Recruitment, Selection, Outsourcing |
| | 7 | Socialisation, Mobility and Separation |
| III | | PERFORMANCE MANAGEMENT AND POTENTIAL ASSESSMENT |
| | 8 | Competency Mapping |
| | 9 | Performance Planning and Review |
| | 10 | Potential Appraisal, Assessment Centres and Career and Succession Planning |
| | 11 | HR Measurement and Audit |
| IV | | HUMAN RESOURCE DEVELOPMENT |
| | 12 | Human Resource Development System |
| | 13 | Training |
| | 14 | Mentoring and Performance Coaching |
| | 15 | Building Roles and Teams |
| V | | COMPENSATION AND REWARD MANAGEMENT |
| | 16 | Laws Covering Wages, Welfare and Benefits |
| | 17 | Compensation Strategy, Structure, Composition |
| | 18 | Reward Management |
| VI | | EMPLOYER-EMPLOYEE RELATIONS |
| | 19 | Regulatory Mechanisms in Industrial Relations |
| | 20 | Dealing with Unions and Associations |
| | 21 | Industrial Democracy |
| | 22 | Grievance Handling and Discipline |

MS-3 : ECONOMIC AND SOCIAL ENVIRONMENT

| BLOCK | UNIT NOs. | UNIT TITLE | AUDIO TAPE | VIDEO TAPE |
|------------|--|---|-----------------------------|---|
| I | ECONOMIC AND SOCIAL ENVIRONMENT | | | |
| | 1 | Economic Environment of Business | | India's National Socio-economic Scenario |
| | 2 | Socio-cultural and Politico-legal Environment | | |
| | 3 | Changing Role of Government | | |
| II | STRUCTURE OF THE INDIAN ECONOMY | | | |
| | 4 | Structural Dimensions of Indian Economy | | |
| | 5 | Structure of Indian Industry | | |
| | 6 | Public Sector in India | Management of Public Sector | Business and Government - The Emerging Scenario |
| | 7 | Private Sector in India | | |
| | 8 | Small Sector in India | | |
| 9 | Sickness in Indian Industry | | | |
| III | PLANNING AND POLICIES | | | |
| | 10 | Planning Goals and Strategies | | National Planning Process Controls and Regulations : The Business view Part I and Part II |
| | 11 | Evolution of Industrial Policy | | |
| 12 | Regulatory and Promotional Framework | | | |
| IV | EXTERNAL SECTOR | | | |
| | 13 | India's Foreign Trade | | |
| | 14 | India's Balance of Payments | | |
| | 15 | Export and Import Policy | | |
| | 16 | Foreign Capital and Collaborations | | |
| V | ECONOMIC REFORMS SINCE 1991 | | | |
| | 18 | Industrial Policy of 1991 | | |
| | 19 | Economic Reforms: Liberalisation, Globalisation and Privatisation | | |
| | 20 | Financial Sector Reforms | | Fiscal System and Policy |
| | 21 | Fiscal Sector Reforms | | |
| 22 | Economic Reforms and Social Justice | | | |

MS-4 : ACCOUNTING AND FINANCE FOR MANAGERS

| BLOCK | UNIT NOs. | UNIT TITLE | AUDIO TAPE | VIDEO TAPE |
|---|-----------|---|---|---|
| I | | | | |
| ACCOUNTING FRAMEWORK | | | | |
| | 1 | Accounting and its Functions | Introduction to Course | Understanding Financial Statements Part-I |
| | 2 | Accounting Concepts and Standards | Role of Accounting and Finance Function in different Types of Organisations | |
| | 3 | Accounting Information and its Applications | Emerging Horizons in Accounting and Finance (EHIAF) – Human Resource Accounting | |
| II | | | | |
| UNDERSTANDING FINANCIAL STATEMENTS | | | | |
| | 4 | Construction and Analysis of Balance Sheet | EHIAF – Inflation Accounting | Understanding Financial Statements Part-II |
| | 5 | Construction and Analysis of Profit and Loss Account | | |
| | 6 | Construction and Analysis of Funds Flow and Cash Flow Statement | | |
| III | | | | |
| COST MANAGEMENT | | | | |
| | 7 | Understanding and Classifying Costs | EHIAF – Cost | Accounting in decision-making (CVP/BE analysis) |
| | 8 | Absorption and Marginal Costing | Audit in India | |
| | 9 | Cost-Volume-Profit Analysis | | |
| | 10 | Variance Analysis | | |
| IV | | | | |
| FINANCIAL AND INVESTMENT ANALYSIS | | | | |
| | 11 | Financial Management : An Introduction | Role and Regulation of Stocks Markets | Project Appraisal: An Institutional Viewpoint |
| | 12 | Ratio Analysis | | |
| | 13 | Leverage Analysis | | |
| | 14 | Budgeting and Budgetary Control | | |
| | 15 | Investment Appraisal Methods | | |
| V | | | | |
| FINANCIAL DECISIONS | | | | |
| | 16 | Management of Working Capital | EHIAF – Lease Financing | Management of Working Capital |
| | 17 | Capital Structure | | |
| | 18 | Dividend Decisions | EHIAF – Financial Services & Their Marketing | Unique Enterprises – Case Study |

MS-5 : MANAGEMENT OF MACHINES AND MATERIALS

| BLOCK | UNIT NOs. | UNIT TITLE | AUDIO TAPE | VIDEO TAPE |
|------------|------------------------|---|----------------------------|--|
| I | | OPERATIONS MANAGEMENT | Introduction to the Course | Management of Technology - Problems and Perspectives - Planning and Policy - Implementation |
| | 1 | Operations Management - An Overview | | |
| II | | FACILITIES PLANNING | | |
| | 2 | Product Selection | | |
| | 3 | Process Selection | | Facilities Layout |
| | 4 | Facilities Location | | |
| | 5 | Facilities Layout and Materials Handling | | |
| | 6 | Capacity Planning | | |
| III | | WORK AND JOB DESIGN | | |
| | 7 | Work Design | | |
| | 8 | Job Design | | |
| IV | | OPERATIONS PLANNING AND CONTROL | | |
| | 9 | Planning and Control for Mass Production | | Planning and Control of Projects Maintenance Management |
| | 10 | Planning and Control for Batch Production | | |
| | 11 | Planning and Control for Job Shop Production | | |
| | 12 | Planning and Control of Projects | | |
| 13 | Maintenance Management | | | |
| V | | VALUE ENGINEERING AND QUALITY ASSURANCE | | |
| | 14 | Value Engineering | | Quality Control |
| | 15 | Quality Assurance | | |
| VI | | MATERIALS MANAGEMENT | | |
| | 16 | Purchase System and Procedure | | |
| | 17 | Inventory Management | | |
| | 18 | Stores Management | | Management |
| | 19 | Standardisation, Codification and Variety Reduction | | Materials |
| | 20 | Waste Management | | |

MS-6 : MARKETING FOR MANAGERS

| BLOCK | UNIT NOS. | UNIT TITLE | AUDIO TAPE | VIDEO TAPE |
|------------|-----------|--|----------------------------|--|
| I | | MARKETING AND ITS APPLICATIONS | | |
| | 1 | Introduction to Marketing | Introduction to the Course | <ul style="list-style-type: none"> - Marketing Approach - Marketing of Services - Marketing and Public Policy |
| | 2 | Marketing in a Developing Economy | | |
| | 3 | Marketing of Services | | |
| II | | MARKETING PLANNING AND ORGANISATION | | |
| | 4 | Planning Marketing Mix | | - Marketing in Action |
| | 5 | Market Segmentation | | |
| | 6 | Marketing Organisations | | - Marketing Management and Planning |
| | 7 | Marketing Research and its Applications | | |
| III | | UNDERSTANDING CONSUMERS | | |
| | 8 | Determinants of Consumer Behaviour | | Indian Consumer and Marketing Environment |
| | 9 | Models of Consumer Behaviour | | |
| | 10 | Indian Consumer Environment | | |
| IV | | PRODUCT MANAGEMENT | | |
| | 11 | Product Decisions and Strategies | | ITDC – Case Study |
| | 12 | Product Life Cycle and New Product Development | | |
| | 13 | Branding and Packaging Decisions | | |
| V | | PRICING AND PROMOTION STRATEGY | | |
| | 14 | Pricing Policies and Practices | | Marketing Strategy – A Case Study of Moulded Luggage Industry |
| | 15 | Marketing Communications | | |
| | 16 | Advertising and Publicity | | |
| | 17 | Personal Selling and Sales Promotion | | |
| VI | | DISTRIBUTION AND PUBLIC POLICY | | |
| | 18 | Sales Forecasting | | Effective Selling |
| | 19 | Distribution Strategy | | |
| | 20 | Managing Sales Personnel | | |
| | 21 | Marketing and Public Policy | | |
| | 22 | Cyber Marketing | | |

MS-7 : INFORMATION SYSTEMS FOR MANAGERS

| BLOCK | UNIT NOs. | UNIT TITLE | AUDIO TAPE | VIDEO TAPE |
|--------------|----------------------|--|-------------------|-------------------|
| I | | INFORMATION TECHNOLOGY FOR MANAGERS | | |
| | 1 | Information Technology : An Overview | | |
| | 2 | Computer Systems | | |
| | 3 | Computer Software | | |
| | 4 | Networking Technologies | | |
| II | | INFORMATION SYSTEMS - I | | |
| | 5 | In MIS Perspectives | | |
| | 6 | Information Systems Economics | | |
| | 7 | Management Information and Control Systems | | |
| | 8 | Information Systems Security | | |
| III | | INFORMATION SYSTEMS - II | | |
| | 9 | Information Systems and Functional Area Applications | | |
| | 10 | Transaction Processing Systems-I: Human Resource and Marketing Management | | |
| | 11 | Transaction Processing Systems-II: Operations and Financial Management | | |
| | 12 | Integrated Applications | | |
| IV | | SYSTEM ANALYSIS AND COMPUTER LANGUAGES | | |
| | 13 | Building Information Systems | | |
| | 14 | System Analysis and Design | | |
| | 15 | Computer Programming and Languages | | |
| V | | SUPPORT SYSTEMS FOR MANAGEMENT DECISIONS | | |
| | 16 | Database Resource Management | | |
| | 17 | Data Ware Housing and Data Mining | | |
| | 18 | Tactical and Strategic Information Management: DSS and ESS | | |
| | 19 | Intelligent Support Systems | | |
| | 20 | Emerging Trends in IT | | |

MS-8 : QUANTITATIVE ANALYSIS FOR MANAGERIAL APPLICATIONS

| BLOCK | UNIT NOS. | UNIT TITLE | AUDIO TAPE | VIDEO TAPE |
|------------|--|--|------------|----------------------------|
| I | BASIC MATHEMATICS FOR MANAGERS | | | |
| | 1 | Quantitative Decision Making – An Overview | | |
| | 2 | Function and Progressions | | |
| | 3 | Basic Calculus and Applications | | |
| | 4 | Matrix Algebra and Applications | | |
| II | DATA COLLECTION AND ANALYSIS | | | |
| | 5 | Collection of Data | | |
| | 6 | Presentation of Data | | |
| | 7 | Measures of Central Tendency | | |
| | 8 | Measures of Variation and Skewness | | |
| III | PROBABILITY AND PROBABILITY DISTRIBUTIONS | | | |
| | 9 | Basic Concepts of Probability | | Probability Fundamentals |
| | 10 | Discrete Probability Distribution | | |
| | 11 | Continuous Probability Distributions | | |
| | 12 | Decision Theory | | Probability Applications |
| IV | SAMPLING AND SAMPLING DISTRIBUTIONS | | | |
| | 13 | Sampling Methods | | |
| | 14 | Sampling Distributions | | |
| | 15 | Testing of Hypotheses | | |
| | 16 | Chi Square Tests | | |
| V | FORECASTING METHODS | | | |
| | 17 | Business Forecasting | | |
| | 18 | Correlation | | Applications of Regression |
| | 19 | Regression | | |
| | 20 | Time Series Analysis | | |

MS-9 : MANAGERIAL ECONOMICS

| BLOCK | UNIT NOs. | UNIT TITLE | AUDIO TAPE | VIDEO TAPE |
|--------------|----------------------|--|-------------------|-------------------|
| I | | INTRODUCTION TO MANAGERIAL ECONOMICS | | |
| | 1 | Scope of Managerial Economics | | |
| | 2 | The Firm : Stakeholders, Objectives & Decision Issues | | |
| | 3 | Basic Techniques | | |
| II | | DEMAND AND REVENUE ANALYSIS | | |
| | 4 | Demand Concepts and Analysis | | |
| | 5 | Demand Elasticity | | |
| | 6 | Demand Estimation and Forecasting | | |
| III | | PRODUCTION AND COST ANALYSIS | | |
| | 7 | Production Function | | |
| | 8 | Cost Concepts and Analysis – I | | |
| | 9 | Cost Concepts and Analysis – II | | |
| | 10 | Estimation of Production and Cost Functions | | |
| IV | | PRICING DECISIONS | | |
| | 11 | Market Structure and Barriers to Entry | | |
| | 12 | Pricing Under Pure Competition and Pure Monopoly | | |
| | 13 | Pricing Under Monopolistic and Oligopolistic Competition | | |
| | 14 | Pricing Strategies | | |
| V | | COMPREHENSIVE CASE | | |
| | | Competition in Telecommunication Service Provision | | |

MS-10 : ORGANISATIONAL DESIGN, DEVELOPMENT AND CHANGE

| BLOCK | UNIT NOs. | UNIT TITLE |
|--------------|------------------|--|
| I | | UNDERSTANDING ORGANISATIONS |
| | 1 | Approaches to Understanding Organisations |
| | 2 | Factors Affecting Organisation Structures |
| II | | ORGANISATIONAL DESIGN |
| | 3 | Typology of Organisation Structures |
| | 4 | Some Basic Organisation Design and Restructuring Strategies |
| III | | APPROACHES TO WORK DESIGN |
| | 5 | Organising and Analysing Work |
| | 6 | Job Design |
| | 7 | Emerging Issues of Work Organisation and Quality of Working Life |
| IV | | ORGANISATIONAL ANALYSIS |
| | 8 | Organisational Diagnosis: Tools and Techniques |
| | 9 | Questionnaire as a Diagnostic Tool |
| | 10 | Interview as a Diagnostic Tool |
| | 11 | Workshops, Task-forces and other Methods |
| V | | ORGANISATIONAL DEVELOPMENT AND CHANGE |
| | 12 | Organisational Development (OD) |
| | 13 | Alternative Interventions |
| | 14 | Process of Change |
| | 15 | Change Agents: Roles and Competencies |
| | 16 | Institution Building |

MS-11 : STRATEGIC MANAGEMENT

| BLOCK | UNIT NOs. | UNIT TITLE |
|--------------|----------------------|---|
| I | | INTRODUCTION TO STRATEGIC MANAGEMENT |
| | 1 | Concept of Strategy |
| | 2 | Process of Strategy |
| | 3 | Strategic Framework |
| II | | STRATEGIC ANALYSIS |
| | 4 | Environmental Analysis |
| | 5 | Competitive Forces |
| | 6 | Internal Analysis |
| III | | BUSINESS LEVEL STRATEGY |
| | 7 | Cost |
| | 8 | Differentiation and Focus |
| IV | | CORPORATE LEVEL STRATEGY |
| | 9 | Growth Strategies-I |
| | 10 | Growth Strategies-II |
| | 11 | Strategic Alliances |
| | 12 | Turnaround |
| V | | IMPLEMENTATION AND CONTROL |
| | 13 | Structural Dimensions |
| | 14 | Behavioural Dimensions |
| | 15 | Control |
| | 16 | Evaluation of Strategy |

MS-44 : SECURITY ANALYSIS AND PORTFOLIO MANAGEMENT

| BLOCK | UNIT NOs. | UNIT TITLE | AUDIO TAPE | VIDEO TAPE |
|------------|-----------|--|------------|--------------------------|
| I | | AN OVERVIEW | | |
| | 1 | Nature and Scope of Investment Decisions | | |
| | 2 | Components of Investment Risk | | |
| | 3 | Valuation of Securities | | |
| II | | SECURITIES MARKET IN INDIA | | |
| | 4 | Organisation and Functioning | | Credit Rating Services – |
| | 5 | Regulation | | A Case study of ICRA |
| III | | ANALYSIS FOR EQUITY INVESTMENT | | |
| | 6 | Economy and Industry Analysis | | |
| | 7 | Company Level Analysis | | |
| | 8 | Technical Analysis | | |
| | 9 | Efficient Market Hypothesis Case : Tata Tea Ltd. | | |
| IV | | PORTFOLIO THEORY | | |
| | 10 | Portfolio Analysis | | Individual |
| | 11 | Portfolio Selection | | Portfolio |
| | 12 | Capital Market Theory | | Management |
| | 13 | Portfolio Revision | | |
| V | | INSTITUTIONAL AND MANAGED PORTFOLIO | | |
| | 14 | Performance Evaluation of Managed Portfolios | | |
| | 15 | Investment Companies | | |
| | 16 | Mutual Funds | | |

MS-45 : INTERNATIONAL FINANCIAL MANAGEMENT

| BLOCK | UNIT NOs. | UNIT TITLE | AUDIO TAPE | VIDEO TAPE |
|--------------|------------------|--|-------------------|-------------------|
| I | | INTERNATIONAL FINANCIAL ENVIRONMENT | | |
| | 1 | International Financial Management: An Introduction | | |
| | 2 | International Economics | | |
| | 3 | International Monetary System | | |
| | 4 | International Flow of Fund | | |
| II | | FOREIGN EXCHANGE MARKET AND RISK MANAGEMENT | | |
| | 5 | Foreign Exchange Market | | |
| | 6 | Parity Condition in International Finance and Currency Forecasting | | |
| | 7 | Currency Futures, Options and Swaps | | |
| | 8 | Management of Accounting and Economic Exposures | | |
| | 9 | Foreign Exchange Regulation and Taxation Issues | | |
| III | | INTERNATIONAL FINANCING DECISIONS | | |
| | 10 | Raising Funds from International Markets | | |
| | 11 | Financing Foreign Trade | | |
| | 12 | Cost of Capital | | |
| IV | | INTERNATIONAL INVESTMENT DECISIONS AND WORKING CAPITAL MANAGEMENT | | |
| | 13 | Capital Budgeting for MNCs | | |
| | 14 | Working Capital Management for MNCs | | |
| | 15 | Foreign Direct Investment | | |
| | 16 | International Portfolio Investment | | |

MS-46 : MANAGEMENT OF FINANCIAL SERVICES

| BLOCK | UNIT NOs. | UNIT TITLE |
|--------------|----------------------|--|
| I | | FINANCIAL SYSTEM MARKETS & SERVICES |
| | 1 | Financial System |
| | 2 | Financial Markets & Institutions |
| | 3 | Financial Services : An Introduction |
| | 4 | Management of Risk in Financial Services |
| | 5 | Regulatory Framework |
| II | | FINANCIAL MARKET: OPERATIONS AND SERVICES |
| | 6 | Stock Exchange : Functions and Organizations |
| | 7 | Broking and Trading in Equity |
| | 8 | Broking and Trading in Debt |
| | 9 | Depositories |
| III | | FEE BASED SERVICES |
| | 10 | Issue Management |
| | 11 | Corporate Advisory Services |
| | 12 | Credit Rating |
| | 13 | Mutual Funds |
| | 14 | Debt Securitisation |
| IV | | FUND BASED SERVICES |
| | 15 | Leasing and Hire Purchase |
| | 16 | Housing Finance |
| | 17 | Credit Cards |
| | 18 | Venture Capital |
| | 19 | Factoring, Forfeiting and Bill Discounting |
| V | | INSURANCE SERVICES |
| | 20 | Life Products |
| | 21 | Non-Life Products |
| | 22 | Broking Services |

MS-422 : BANK FINANCIAL MANAGEMENT

| BLOCK | UNIT NOs. | UNIT TITLE | AUDIOTAPE | VIDEOTAPE |
|--------------|------------------|--|------------------|------------------|
| I | | CONCEPTUAL FRAMEWORK | | |
| | 1 | Overview of Financial System | | |
| | 2 | Introduction to Financial Management in Banks | | |
| | 3 | Financial Analysis of Banks | | |
| II | | MANAGEMENT OF FUNDS: SOURCES | | |
| | 4 | Management of Owned Funds | | |
| | 5 | Management of Borrowed Funds | | |
| | 6 | Cost of Funds | | |
| III | | MANAGEMENT OF FUNDS: INVESTMENTS | | |
| | 7 | Forms of Bank Investment | | |
| | 8 | Long-term Investments | | |
| | 9 | Short-term Investments | | |
| | 10 | Investments in Guilds and other Financial Securities | | |
| | 11 | Investment in Foreign Exchange | | |
| IV | | RISK MANAGEMENT | | |
| | 12 | Risk Management: An overview | | |
| | 13 | Estimating/Forecasting of Risks | | |
| | 14 | Measuring Risks | | |
| | 15 | Management of Risks | | |
| | 16 | Asset-Liability Management | | |
| V | | SPECIAL ISSUES | | |
| | 17 | Mergers and Acquisitions | | |
| | 18 | Accounting Policies | | |
| | 19 | Pricing of Bank Products & Services | | |

MS-423 : MARKETING OF FINANCIAL SERVICES

| BLOCK | UNIT NOs. | UNIT TITLE | AUDIO TAPE | VIDEO TAPE |
|--------------|------------------|--|-------------------|-------------------|
| I | | FINANCIAL SERVICES IN INDIA | | |
| | 1 | Financial Services Markets : An Overview | | |
| | 2 | Issues in Marketing and Financial Services | | |
| | 3 | Marketing of Financial Services : A Conceptual Framework | | |
| | 4 | Consumer Behaviour in Relation to Financial Services | | |
| II | | MARKETING OF BANKING SERVICES | | |
| | 5 | Banking Products and Services | | |
| | 6 | Distribution, Pricing and Promotion Strategy for Banking Services | | |
| | 7 | Attracting and Retaining Bank Consumers | | |
| III | | MERCHANT BANKING AND ALLIED SERVICES | | |
| | 8 | Issue Management | | |
| | 9 | Stock Broking Services | | |
| | 10 | Corporate Finance | | |
| | 11 | Project Finance Services | | |
| | 12 | Advisory and Consultancy Services | | |
| IV | | MARKETING OF MUTUAL FUNDS, INSURANCE, PENSION FUNDS AND GOVERNMENT SECURITIES | | |
| | 13 | Mutual Fund Markets in India: An Overview | | |
| | 14 | Marketing of Insurance, Pension Funds and Govt. Securities | | |
| | 15 | Segmentation, Targeting and Positioning, Development and Launching of New Products | | |
| | 16 | Marketing Strategies for Mutual Funds | | |
| V | | BEYOND TOMORROW | | |
| | 17 | Directions of Growth and Beyond Tomorrow | | |
| | 18 | IT and its Implications | | |
| | 19 | Globalisation and its Impact on Financial Services Markets | | |

MS-424 : INTERNATIONAL BANKING MANAGEMENT

| BLOCK | UNIT NOs. | UNIT TITLE | AUDIOTAPE | VIDEOTAPE |
|--------------|------------------|--|------------------|------------------|
| I | | INTERNATIONAL BANKING : AN OVERVIEW | | |
| | 1 | International Banking : An Introduction | | |
| | 2 | Institutions in International Banking | | |
| II | | LEGAL & REGULATORY FRAMEWORK | | |
| | 3 | Rationale and Scope of International Banking Regulation | | |
| | 4 | Capital Adequacy, loan loss provisioning and other Regulatory Controls | | |
| | 5 | Basel Concordat | | |
| | 6 | Legal Issues in International Banking | | |
| | 7 | Accounting Issues in International Banking | | |
| III | | INTERNATIONAL BANKING OPERATIONS MANAGEMENT | | |
| | 8 | Raising of Resources | | |
| | 9 | Capital Markets : Sources of External Finance | | |
| | 10 | Foreign Currency Accounts | | |
| | 11 | Deployment of Resources | | |
| | 12 | Treasury Management : An Introduction | | |
| | 13 | Treasury Management : Tools and Derivatives | | |
| | 14 | Forex Management | | |
| IV | | RISK MANAGEMENT IN INTERNATIONAL BANKING | | |
| | 15 | Risk Management : Concepts and Types | | |
| | 16 | Managing Risk | | |
| V | | SPECIAL ISSUES | | |
| | 17 | Technology and International Banking | | |
| | 18 | Globalisation and International Banking | | |
| | 19 | Financial Innovations in International Banking | | |

MS-425 : ELECTRONIC BANKING AND *IT* IN BANKS

| BLOCK | UNIT NOs. | UNIT TITLE | AUDIO TAPE | VIDEO TAPE |
|------------|-----------|---|------------|------------|
| I | | <i>IT</i> IN BANKING : AN INTRODUCTION | | |
| | 1 | Information Technology and its Implications | | |
| | 2 | Information Technology | | |
| | 3 | Indian Banking Scenario — Initiatives and Trends | | |
| II | | <i>IT</i> APPLICATIONS IN BANKING | | |
| | 4 | Computer-based Information Systems for Banking | | |
| | 5 | Electronic Banking | | |
| | 6 | Electronic Fund Management | | |
| III | | ENABLING TECHNOLOGIES OF MODERN BANKING | | |
| | 7 | Electronic Commerce and Banking | | |
| | 8 | Supply Chain Management | | |
| | 9 | Customer Relationship Management | | |
| | 10 | Integrated Communication Networks for Banks | | |
| IV | | SECURITY AND CONTROL SYSTEMS | | |
| | 11 | Computer Security and Disaster Management | | |
| | 12 | System Audit and Computer Crime | | |
| | 13 | Security and Control Aspects of Emerging Banking Technologies | | |
| V | | PLANNING AND IMPLEMENTATION OF INFORMATION SYSTEMS | | |
| | 14 | Security and Control Aspects of Emerging Banking Technologies | | |
| | 15 | Data Warehousing and Data Mining | | |
| | 16 | Designing and Implementing Computerization in Banking Sector | | |

MS-494 : RISK MANAGEMENT IN BANKS

| BLOCK | UNIT NOs. | UNIT TITLE |
|--------------|----------------------|---|
| I | | RISK MANAGEMENT: AN OVERVIEW |
| | 1 | Asset Liability Management |
| | 2 | Risk in Banking Operations |
| | 3 | Risk Regulations |
| | 4 | Risk Models |
| II | | CREDIT RISK MANAGEMENT |
| | 5 | Credit Risk Analysis: A Framework |
| | 6 | Credit Risk Analysis of Banking Products |
| | 7 | Credit Risk Derivatives |
| III | | LIQUIDITY AND MARKET RISK MANAGEMENT |
| | 8 | Liquidity Risk Management |
| | 9 | Market Risk Analysis and Measurement |
| | 10 | Interest Rate Derivatives |
| | 11 | Currency Derivatives |
| IV | | OPERATIONAL RISK MANAGEMENT |
| | 12 | Operational Risk Analysis and Measurement |
| | 13 | Managing Operational Risk |
| V | | SPECIAL ISSUES |
| | 14 | Risk Management Organisation |
| | 15 | Reporting of Banking Risk |
| | 16 | Risk Adjusted Performance Evaluation |

MS-495 : ETHICS AND CORPORATE GOVERNANCE IN BANKS

| BLOCK | UNIT NOs. | UNIT TITLE |
|--------------|----------------------|--|
| I | | ETHICS AND BUSINESS |
| | 1 | Ethics and Values |
| | 2 | Societal Values |
| | 3 | Ethical Dilemmas |
| | 4 | Ethics in Business |
| II | | CORPORATE GOVERNANCE |
| | 5 | Overview of Corporate Governance |
| | 6 | Regulations and Committees |
| | 7 | Institutional Aspects of Corporate Governance |
| | 8 | Disclosure and Transparency |
| III | | CORPORATE SOCIAL RESPONSIBILITY |
| | 9 | Corporate Social Responsibility and Citizenship |
| | 10 | Corporate Social Responsibility Guidelines |
| | 11 | Sustainable Development |
| IV | | GOVERNANCE IN FINANCIAL SECTOR |
| | 12 | Ethics, Governance and CSR in Financial Sector |
| | 13 | Role of Ethics, Governance and CSR in Strategy Formulation |
| | 14 | Ethics, Governance and CSR in Practice/Case Studies |

MS-95 : RESEARCH METHODOLOGY FOR MANAGEMENT DECISIONS

| BLOCK | UNIT NOs. | UNIT TITLE |
|--------------|----------------------|--|
| I | | INTRODUCTION TO RESEARCH METHODOLOGY |
| | 1 | Importance of Research in Decision Making |
| | 2 | Defining Research Problem and Formulation of Hypothesis |
| | 3 | Experimental Designs |
| II | | DATA COLLECTION AND MEASUREMENT |
| | 4 | Methods and Techniques of Data Collection |
| | 5 | Sampling and Sampling Designs |
| | 6 | Attitude Measurement and Scales |
| III | | DATA PRESENTATION AND ANALYSIS |
| | 7 | Data Processing |
| | 8 | Statistical Analysis and Interpretation of Data — Non-Parametric Tests |
| | 9 | Multivariate Analysis of Data |
| | 10 | Model Building and Decision Making |
| IV | | REPORT WRITING AND PRESENTATION |
| | 11 | Substance of Reports |
| | 12 | Report Writing and Presentation |
| | 13 | Presentation of a Report |

GUIDELINES FOR PROJECT COURSE (MS-100)

Student can take up Project Course only after having registered for the courses MS-1 to MS-11 and MS-95. For registration purposes the project course is treated as one course, and the fee is Rs.3,000/- (equivalent to two courses).

1) Objective

The objective of the project course is to help the student develop ability to apply multi- disciplinary concepts, tools and techniques to solve organisational problems.

2) Type of Project

The project may be from any one of the following types and preferably from your area of specialisation:

- i) **Comprehensive case study** (covering single organisation/multifunctional area problem, formulation, analysis and recommendations).
- ii) **Inter-organisational study** aimed at inter-organisational comparison/validation of theory/survey of management practices.
- iii) **Field study** (empirical study).

PROJECT PROPOSAL (SYNOPSIS)

3) Proposal Formulation

Proposal of the project should be prepared in consultation with the guide and be sent to THE CO-ORDINATOR (Projects), School of Management Studies, IGNOU, Maidan Garhi, New Delhi-110068.

The Proposal must have the following components:

- a) **Proper Project Proposal Proforma** duly signed by the student and the guide with dates.
- b) **Bio-data of the Guide**- A detailed biodata of the guide (duly signed, in original, by the guide along with date).

The biodata of the guide must have the following information in absolutely unambiguous manner:

- Name and Date of Birth of the guide.
- Full Address and contact numbers of residence and current work place.
- Detailed Educational Qualifications- clearly mentioning the Degrees (with specialisation), name and address of the University/ Institution and the year of award of degree/qualification.
- Detailed work experience, stated clearly in chronological order having details of the designation, period, name and contactable address of the organisations.
- Any other information relevant for assessment of the eligibility of the guide. You may also attach current business card of the proposed guide.

c) **The Proposal of the proposed Project should essentially have the following:**

- i) Introduction, brief background and Rationale of the topic chosen for the project.
- ii) Statement of the problem.
- iii) Objectives (clearly stated in behavioural terms).
- iv) Research Methodology:
 - Research Design
 - Nature and source of data/information to be collected.
 - Sample and sampling technique. Rationale of chosen organisation and the sample.
 - Tools and Techniques to be used for data collection - details of the tools/questionnaire to be used and its relevance with the objectives of the project.
 - Method/s to be used for data collection.
 - Data handling and analysis- organisation and analysis of data. Statistical tools to be used for analysis. Relevance of statistical tools with the objectives of the project.
 - Findings and conclusions.

- v) Limitation of the proposed project, if any.
- vi) Future direction for further research (optional).
- vii) Any other relevant detail which will help better appreciation and understanding of the project proposal.

4) Eligible Project Guide

- i) Management Faculty at the Headquarters (School of Management Studies).
- ii) Academic Counsellors of Management Programme having **relevant experience**.
- iii) Teacher in Management having 5 years of PG teaching experience / Professionals holding Masters' degree in Management or allied disciplines having a minimum of 5 years of experience in the relevant area. [In exceptional cases, a guide with a B.E. degree and 5 years of relevant experience may also be considered].

Please note that spouse, direct relatives, and blood relations are not permitted to be the guide.

In case the proposed guide is not approved by the Faculty, the student shall be advised so, and in such cases the student should change the guide and submit the project proposal afresh with the signature of the new guide, as it will be considered as a new proposal.

Similarly if a student wants to change his/her guide for any reason, s/he would be required to submit the project proposal along with the signature of the new guide on a new project proposal proforma, as it would be considered as a new proposal.

In case of academic counsellors, it should be clearly mentioned as to which courses s/he is counselling and since when, along with the name and code of the study centre, s/he is attached with. The project guide will be paid a token honorarium of ₹ 300/- by the University for guiding the student.

At any given point of time a guide is not permitted to guide more than five students.

Note : Students are advised to select guides who are active professionals in the relevant area of the selected topic, i.e. if the topic is in the area of Finance, the guide should be a specialist in Finance and so on. Project Guides are also requested to restrict guiding projects in their core specialisation area only.

5) Project Proposal Submission and Approval

After selection of the guide and finalising the topic, student should send the Project Proposal Proforma along with one copy of the proposal and Bio-data of the guide to The Coordinator (Projects), School of Management Studies, IGNOU, Maidan Garhi, New Delhi-110068 for approval.

Proposals incomplete in any respect will not be accepted. Students are advised to retain a copy of the proposal. Proposals not accompanying a complete and signed Bio-Data of guide (as per details given above) will not be considered.

Project Proposal can be submitted throughout the year. The project proposal must be received in the school latest by the end of second semester (within 12 months) of the registration of MS-100. This is to ensure that the students get atleast 8-9 months time to complete their project work and submit it before the expiry of the 4th semester of Registration validity of MS-100's registration received in school after 12 months of MS-100 registration. The school will not be responsible for timely disposal of the project proposals. Those falling under this category are libuly to miss the timeline for submission of the project report. In such cases, they may have to re-register for MS-100.

6) Communication of Approval

A written communication regarding the approval/non-approval of the project proposal will be sent to the student within **four months** (excluding the vacation period of the faculty) of the receipt of the proposal in the School.

7) Resubmission of Project Proposal

In case of non-approval of the proposal the comments/suggestions for reformulating the project proposal will be communicated to the student. In such case the revised project proposal should be submitted along with fresh project proposal proforma and a copy of the rejected proposal and project proposal proforma bearing the comments of the evaluator and P.P. No. (Project Proposal Number) allotted by the School of Management Studies.

PROJECT REPORT

8) Formulation

The length of the report may be about 50 to 60 double spaced typed pages not exceeding approximately 18,000 words (excluding appendices and exhibits). However 10% variation on either side is permissible.

The **Project Report** must have the following:

- Cover Page – must have the name and enrolment no. of the student and the name of the guide, along with the title of the Project.
- Detailed table of contents with page nos.
- All pages of the Project Report must be numbered as reflected in the table of contents.
- Approved Proposal (i.e. Project Proposal, approved proforma and biodata of the guide) properly bound in the project and not just stapled. **Please note that project with stapled Proposal will not be accepted.**
- Certificate of originality- duly signed by the student and the guide with dates.
- Introduction to the Project and Review of Literature
- Rationale
- Statement of problem
- Objectives of the Project
- Scope of the study

Research Methodology:

- Research Design
- Nature and Source of data/information
- Sample and Sampling method with rationale
- Details of the tools:
 - The Questionnaire and other methods used and their purpose
 - Reliability and Validity of the tools used
 - Administration of tools and techniques
- Data collection
- Data Handling, Statistical tools used for Data Analysis
- Data Interpretation and Findings
- Recommendations
- Summary and Conclusion
- Limitations of the Project
- Direction for further research
- Reference/Bibliography
- Annexures/Appendices (Questionnaire used etc.)

Note: Research Methodology of the Project Report must have elaborate detail of all the components of the methodology.

9) Submission of Project Report

One typed copy of the project report is to be submitted to the Registrar (SED), IGNOU, Maidan Garhi, New Delhi-110 068. As soon as you submit the Project Report, a P.R. No. would be allotted. Student should quote this P.R.No. while corresponding with Registrar(SED) regarding Project Report.

Project Report can be submitted any time throughout the year.

- Note:** 1) If a Project Report is submitted between **1st December to 31st May**, then the **result will be declared along with June Term-end examinations.**
- 2) If a Project Report is submitted between **1st June to 30th November**, then the result will be declared along with **December Term-end examinations.**

10) Viva-Voce

A student may be asked to appear for a Viva-Voce, if the evaluator so recommends. In that case, student will be duly intimated about it.

11) Enquiries

Enquiries regarding the approval of Project Proposal should be addressed to The Coordinator (Projects), School of Management Studies, IGNOU, Maidan Garhi, New Delhi-110 068 and regarding Project Reports, it should be addressed to the Registrar (SED), IGNOU, Maidan Garhi, New Delhi-110068.

SOME IMPORTANT NOTES WHILE PREPARING THE PROJECT PROPOSAL

- i) Send only one copy of the Project Proposal, and retain a copy with you.
- ii) "MS-100" should be written prominently on the envelope and should be addressed to The Coordinator (Projects), School of Management Studies, IGNOU, Maidan Garhi, New Delhi-110 068.
- iii) Ensure the inclusion of the following while submitting the Proposal:
 - a) Proforma for Approval of Project Proposal, duly filled in and signed by both, the student and the guide along with date.
 - b) Detailed Bio-data of the guide duly signed by him/her. (Bio-data of the guide should have all the details as explained in para 3(b) above).
 - c) Proposal of the Project- having all the components as explained in para 3 above.

SOME IMPORTANT NOTES WHILE PREPARING THE PROJECT REPORT

- i) The Project Report should be submitted in original in A-4 Size (29 x 20 cm), typed in double space, in a bound volume to the Registrar (SED) of the University by Registered/Speed Post/by hand.
- ii) Before binding the Project report the student should ensure that it contains the approved Project Proposal Proforma along with Approved Proposal, bio-data of the guide, and an originality certificate duly signed by the Student and Guide (Proforma enclosed).

If any Project Report is received in the absence of the above inclusions, the same will be returned to the students for compliance.
- iii) Kindly mention on the top of the envelope "PROJECT REPORT-MP". This will facilitate sorting out Project Reports received in SE Division for various Programmes.
- iv) Students should keep a copy of the Project Report with them. The Project Report will not be returned to the student after evaluation.

CERTIFICATE OF ORIGINALITY

This is to certify that the project titled “_____”
_____” is an original work of the
Student and is being submitted in partial fulfillment for the award of the Master’s Degree in Business
Administration of Indira Gandhi National Open University. This report has not been submitted earlier
either to this University or to any other University/Institution for the fulfillment of the requirement of
a course of study.

SIGNATURE OF GUIDE

SIGNATURE OF STUDENT

Place :

Place :

Date :

Date :

Note: This certificate is to be submitted along with the Project Report (Should be bound within the Project Report)

Project Proposal No. _____
(To be assigned by the School)

| | |
|-----|--------------|
| MBA | MBA (B&F) |
|-----|--------------|



School of Management Studies
INDIRA GANDHI NATIONAL OPEN UNIVERSITY
Proforma for Approval of Project Proposal (MS-100)

Enrolment No. _____ Study Centre Code _____

Year of Registration for MS-100 _____ Regional Centre Code _____

Name of the Student : _____

Address of the Student : _____

Email Address : _____

Title of the Project: _____

Subject Area : HRM / Finance / Operations / Marketing / General Management

Name of the guide : _____

Address of the guide : _____

Is the Guide an Academic Counsellor of Management Programme of IGNOU? Yes/No

If Yes, Name and Code of Study : _____
Centre, the courses s/he is _____
counselling, and period _____

No. of Students currently working : _____
under the supervisor for MS-100

Signature of Student

Signature of Guide

Date:

Date :

Please do not forget to enclose the Project Proposal and signed Bio-data of the guide.

For Office Use only

| | |
|--------------|--------------|
| Proposal | Guide |
| Approved | Approved |
| Not Approved | Not Approved |

(SIGNATURE OF MANAGEMENT FACULTY)

Date

**INDIRA GANDHI NATIONAL OPEN UNIVERSITY
RE-REGISTRATION/COURSE OPTION/RE-ADMISSION FORM
for
MBA (BANKING & FINANCE) - Revised Syllabus
(Students admitted from January 2009 cycle onwards)**

Send this filled-in form along with fee to:
The Regional Director of your Regional Centre
* as per schedule

Session: January...../July.....

I opt for the following courses and enclose a Demand Draft towards the course fee as per details given below:
(For details of courses on offer, please see overleaf).

1. Name of Student : _____
in block letters
2. Enrolment No. :
3. Region Code :
4. Programme Code :
5. Specialisation :
Diploma Code for
MBA degree
6. Details of course(s) opted

| | |
|-----------------------|---------|
| Draft No. | : _____ |
| Issuing Bank & Branch | |
| Payable at | : _____ |
| Date | : _____ |
| Amount ₹ | : _____ |

| Sl.No. | Course Title | Course Code | Course Fee |
|-------------------------|--------------|-------------|------------|
| 1. | | | ₹ |
| 2. | | | ₹ |
| 3. | | | ₹ |
| 4. | | | ₹ |
| Late fee, if applicable | | | ₹ |
| Total Fee | | | ₹ |

Note :

1. **A Student can pay the fee pertaining to one semester only at a time.**
2. A student can opt up to **four courses** in a given session. Courses already opted need not be repeated unless the validity of registration of such a course has already expired. Further, **a student can submit only one RR Form for a given session. For registration purposes, MS-100 is treated as one course. The fee for MS-100 is ₹ 3000/-.**
3. A course once selected for study, **must be completed within 4 semesters.** In case of failure to do so, the student will be required to seek **RE-ADMISSION** by paying fees of **₹1500/- per course**, as per schedule given below.
4. Request for change of course should be submitted to the RC, as per schedule (fee @**₹1500/- per course**).
5. **The validity of a course registered after 7th year of the initial admission would be reduced appropriately**, as against two years, so that the prescribed maximum duration of eight years would remain unchanged (ref. to 'Maximum duration in Management Programme' in the prospectus).

Signature of the Student _____

Address : _____

Phone No. & E-mail Id: _____

Mobile No. _____

*** Schedule for submission of Re-registration form at the Regional Centre only:**

| S.No. | July Session | January Session | Late Fee |
|-------|----------------------------|-------------------------------|----------|
| 1. | 1st February to 31st March | 1st August to 1st October | Nil |
| 2. | 1st April to 30th April | 3rd October to 31st October | ₹200/- |
| 3. | 1st May to 31st May | 1st November to 30th November | ₹500/- |
| 4. | 1st June to 20th June | 1st December to 20th December | ₹1000/- |

PS: Students are required to fill-up compulsorily the statistical information in the enclosed annexure-1 of the RR Form.

**INFORMATION FOR STATISTICAL PURPOSE STUDENTS ARE
REQUIRED TO FILL-UP THIS ANNEXURE COMPULSORILY**

1. Name of Student:

2. Enrolment No.

3. Programme Code:

4. Category: (Cross (X) the appropriate Box only)

General SC ST OBC

5. Whether Kashmiri Migrant: (Cross (X) if applicable)

6. Whether Physically handicapped: (Cross (X) if applicable)

7. Whether minority: (Cross (X) if applicable)

8. Social Status: (Cross (X) the appropriate Box only)

Ex-service man War-widow Not applicable

9. Religion: Cross (X) the appropriate Box only

Hindu Muslim Christian Sikh Jain Buddhist Parsi Jews Other
(Please specify
.....)

10. Details of Scholarship being received, if any

(a) Amount (annually) (b) Govt./Deptt. (c) Family income (yearly)
 Rs. Rs. Rs.

(Please use the photocopy of this proforma)



**INDIRA GANDHI NATIONAL OPEN UNIVERSITY
NEW DELHI**

REQUISITION FOR FRESH SET OF ASSIGNMENTS

Programme of Study

Enrolment Number Study Centre Code

Write in BLOCK CAPITAL LETTERS only.

Name : Shri/Smt./Km.

Please indicate course code, assignment code and course title for which you need the assignments in the following columns. The assignments of the course which you have already passed should not be mentioned.

| Sl. No. | Course Code | Assignment Code | Course Title |
|---------|-------------|-----------------|--------------|
| 1. | | | |
| 2. | | | |
| 3. | | | |
| 4. | | | |
| 5. | | | |
| 6. | | | |
| 7. | | | |
| 8. | | | |

Complete Address _____

Signature _____

Date _____

_____ PIN _____

Please mail this form to :

**Registrar (MPDD)
Indira Gandhi National Open University
Maidan Garhi, New Delhi - 110 069**

(For Official Use Only)

Date of Despatch of Assignments to the Student

(Please use the photocopy of this proforma)

INSTRUCTIONS FOR DOING ASSIGNMENTS

1. Read instructions for submission of assignments given in your Programme Guide carefully.
2. Assignments should be demanded only if your registration for that course (subject) is valid.
3. Please ensure that you have mentioned your correct Enrolment No. (it consists of 9 digits), Name, Course Code, and Course Title, Semester/Year, wherever applicable, and Study Centre Code on your assignment responses before submitting to the concerned authorities.
4. Submission of assignments within due dates is a pre-requisite for appearing in the term-end examination. You are, therefore, advised to submit your **Assignments at your Study Centre** within the prescribed dates. Assignments received after due dates will be summarily rejected.
5. In case you have failed to get the overall qualifying grade for a course; you may choose to either appear in the term-end examination or attempt the assignments for that course again.
6. Assignments should not be demanded to improve your score if you have secured minimum qualifying score in a course (subject).
7. Please do not submit your assignment responses twice either at the same Study Centre or at different Study Centres for evaluation.



INDIRA GANDHI NATIONAL OPEN UNIVERSITY
 STUDENT EVALUATION DIVISION
 MAIDAN GARHI, NEW DELHI-110 068
 TERM-END EXAM – JUNE / DECEMBER, 201__

EXAM FORM

Serial No.
 Control No.

INSTRUCTIONS
 1. Please submit your exam form at the concerned Regional Centre under which your examination centre falls.
 2. Write in CAPITAL LETTERS only within the box without touching the lines as shown in the sample below.

0 1 2 3 4 5 6 7 8 9 A B C D E F G H I J K L M N O P Q R S T U V W X Y Z

Programme Code Regional Centre Code Study Centre Code
 Enrolment No. Exam Centre Code
 (Where you wish to appear in Exam)
 Name of the Candidate: (Leave one box empty between First Name, Middle Name and Surname)

 Address for Correspondence (Do not give Post Box No. Address. Leave a blank box between each unit of address like House No., Street Name, PO, etc.)

 City District
 State Pin Code
 MOBILE NO.

COURSE OPTION:

Course codes for which appearing for the first time OR failed in the earlier TEEs including Practical Courses for BCA, MCA/ PGDLAN / BLIS Programmes.
FEE ₹ 60/- PER COURSE (Demand draft in favour of IGNOU and payable at Regional Centre under which your exam centre falls.

| S.No. | Course Code | S.No. | Course Code |
|-------|----------------------|-------|----------------------|
| 1. | <input type="text"/> | 9. | <input type="text"/> |
| 2. | <input type="text"/> | 10. | <input type="text"/> |
| 3. | <input type="text"/> | 11. | <input type="text"/> |
| 4. | <input type="text"/> | 12. | <input type="text"/> |
| 5. | <input type="text"/> | 13. | <input type="text"/> |
| 6. | <input type="text"/> | 14. | <input type="text"/> |
| 7. | <input type="text"/> | 15. | <input type="text"/> |
| 8. | <input type="text"/> | 16. | <input type="text"/> |

FEE DETAILS (Please write your Name & Enrolment No. at the back of the Draft)

| Total No. of Course | | Total Amount |
|---------------------|--------|----------------------|
| Theory Courses | ₹ × 60 | <input type="text"/> |
| Practical Courses | ₹ × 60 | <input type="text"/> |
| Late Fee | | <input type="text"/> |
| TOTAL | | <input type="text"/> |

1. Draft No.
 Amount
 2. Draft No.
 Amount
 Date / /
 Issuing Branch
 Payable at (Regional Centre under which your exam centre falls)

SIGNATURE OF THE STUDENT
 (within the Box only)

ISSUING BANK

| Dates for Submission of Exam Forms | | | | |
|------------------------------------|-----------|---------------------|-----------|---|
| FOR JUNE TEE | LATE FEE | FOR DEC TEE | LATE FEE | SUBMISSION OF EXAM FORM |
| 1 March to 31 March | NIL | 1 Sept. to 30 Sept. | NIL | ONLY AT THE CONCERNED REGIONAL CENTRE UNDER WHICH YOUR EXAMINATION CENTRE FALLS |
| 1 April to 20 April | ₹ 300/- | 1 Oct. to 20 Oct. | ₹ 300/- | |
| 21 April to 30 April | ₹ 500/- | 21 Oct. to 31 Oct. | ₹ 500/- | |
| 1 May to 15 May | ₹ 1000/-* | 1 Nov. to 15 Nov. | ₹ 1000/-* | |

*Exam for these students will be conducted at Regional Centre city only.

Before submitting the examination form please ensure that:

- The required number of assignments as applicable for the course(s) filled in the examination form have been submitted.
- The authentication certificate is duly signed by the Coordinator/Incharge of your Study Centre/PSC/PI... etc.
- Registration for the course(s) is valid and not time-barred.
- Examination fee ₹ 60/- per course has been remitted and the relevant proof enclosed.
- In case examination fee is submitted through demand draft please ensure that the demand draft is made in favour of IGNOU and payable at the city of the Regional Centre where you are submitting your examination form.
- The enrolment number, programme code, course code are correctly filled in the examination form.

In case of non-compliance of any of the above conditions candidature for appearing in the Term-end Examination will not be considered and no Hall Ticket will be issued.

PLEASE NOTE :

- Examination fee per course is - ₹ 60/- (Examination fee once paid will not be refunded/adjusted in any case)
- Examination form to be submitted at - Regional Centre under which your examination centre falls
- Demand draft to be made in favour of - IGNOU and payable at the city where submitting the exam form

INSTRUCTIONS FOR FILLING UP THE EXAMINATION FORM

1. Please fill in the course(s) only for which the assignments have been submitted by you within the scheduled time. No Hall Ticket will be issued in case the assignments for the course(s) have not been submitted.
2. Please write correct course code(s) as indicated in your Programme Guide, failing which the course(s) will not be included in Hall Ticket for taking examination (For example ECO-01/MS-02).
3. In case wrong/invalid course code is mentioned in examination form, the course will not be included in the Hall Ticket and the examination fee paid will not be refunded.
4. Examination form should be submitted only once for each Term-end Examination. In case two exam forms are submitted the candidature will be cancelled.
5. Please send the examination form by Registered/Speed Post and retain the proof of its mailing till you receive the Hall Ticket.
6. Term-end Examination result is also available on the University website (www.ignou.ac.in). Please see the result status before filing examination form.
7. It is advised to enclose/forward only the Examination Fee along with this form. Any other fee (registration/re-registration) forwarded with this form will result in rejection of the examination form.
8. Examination form received without examination fee or late fee (if applicable) will similarly be rejected.
9. Students of BA/B.Com./BCA/BTS Programme can take examination for courses up to 48 credits and those of Management Programme can take examination for a maximum of 8 courses at a time.
10. Normally the Study Centre is the Examination Centre. In case you wish to take examination at a particular centre the code of your chosen centre be filled up as Examination Centre Code. However, if Examination Centre chosen by you is not activated you will be allotted another Examination Centre under the same Region.
11. In case you fail to receive Examination Intimation Slip/Hall Ticket one week before the commencement of examination you may visit our website (www.ignou.ac.in) and download the Hall Ticket and report at the Examination Centre with your Identity Card.
12. Change of Examination Centre, once allotted, is not permissible under any circumstances.
13. No student will be allowed two exam centres for a TEE.

DECLARATION

I hereby declare that I have read and understood the instructions given above. I also affirm that I have submitted all the required number of assignments as applicable for the course(s) filled in the examination form and my registration for the course(s) is valid and not time barred. If any of my statements is found to be untrue, I will have no claim for taking examination. I undertake that I shall abide by the rules and regulations of the University.

Date _____ (Signature of the student)
 Phone No. (R) _____ Mobile No. _____ Email Id _____
 Phone No. (O) (with STD code) _____

AUTHENTICATION BY CO-ORDINATOR/INCHARGE OF STUDY CENTRE/PROGRAMME STUDY CENTRE/PARTNER INSTITUTION/ COMMUNITY COLLEGE

It is to certify that the student has submitted all the assignment(s) for the course(s) filled in the examination form.

Centre Code _____
 Date _____

(Signature & Stamp of Co-ordinator/Incharge)
 Study Centre/PSC/PI/Community College



INDIRA GANDHI NATIONAL OPEN UNIVERSITY
Maidan Garhi, New Delhi-110 068

APPLICATION FORM FOR IMPROVEMENT IN DIVISION/CLASS

(Rules & regulations are mentioned on the reverse side of this form. Please go through them carefully before filling up the form).

Prescribed dates for submission of form: 1st to 30th April for June Term-end Exam.
1st to 31st October for December Term-end Exam.

1. Name

2. Programme: Enrolment No.

3. Address

.....

..... Pin Code:

4. Term-end examination, in which programme completed June/December.....

Total marks/Overall point grade obtained Percentage obtained

.....

(Please enclose photocopy of the statement of marks/grades card)

5. Course(s), in which improvement is sought: Course Code Course Code
1. 4.
2. 5.
3.

6. Fee details:
(The fee for this purpose is to be paid through demand draft drawn in favour of IGNOU & payable at New Delhi.)

No. of Course(s)..... × ₹500/- = Total Amount.....

Demand Draft No..... Date

Issuing Bank.....

7. Term-end examination, in which you wish to appear: June/December.....

8. Examination centre details, where you wish to appear in Term-end examination:

Exam. Centre Code..... City/Town:.....

.....

UNDERTAKING

I hereby undertake that I shall abide by the rules & regulations prescribed by the University for improvement in division/Class.

Date:.....

Signature:.....

Place:.....

Name:.....

RULES & REGULATION FOR IMPROVEMENT IN DIVISION/ CLASS

1. The improvement of marks/grades is applicable only for those who have completed the Bachelor's/ Master's Degree Programmes. The eligibility is as under:
 - a) The students of Bachelor's/Master's degree programmes who fall short of 2% marks to secure 2nd and 1st division.
 - b) The students of Master's degree programmes only, who fall short of 2% marks to secure overall 55% marks.
2. Only one opportunity will be given to improve the marks/grade.
3. The improvement is permissible only in theory papers. No improvement is permissible in Practicals/Lab courses, Projects, Workshops and Assignments etc.
4. Under the Provision of improvement, a maximum of 25% of the maximum credits required for successful completion of a programme shall be permitted.
5. Students wishing to improve the marks will have to apply within six months from the date of issue of final statement of marks/grade card to them, subject to the condition that their registration for the programme/course being applied for improvement, is valid till the next term-end examination in which they wish to appear for improvement. However, the students who have completed the programme as on the date of issue of this notification, wishing to improve can apply for improvement in the Term-end Examination as per following criteria:
 - a) The students mentioned at 1 (a) above in June 2008.
 - b) The students mentioned at 1(b) above in June 2008 or December 2008.
6. No student will be permitted to improve if maximum duration to complete the programme, including the re-admission period, has expired.
7. After appearing in the examination for improvement, better of the two examinations i.e. marks/grade already awarded and the marks/grade secured in the improvement examination will be considered. In such cases, the improved marks/grade can be incorporated only on surrender of the statement of marks/ Grade Card, Provisional Certificate and Degree Certificate already issued to the student.
8. In case of improvement, the month and year of completion of the programme will be changed to the Term-end examination, in which students appeared for improvement.
9. Students will be permitted for improvement of marks/grades provided the examination for the particular course, in which they wish to improve is being conducted by the University at that time.
10. Students wishing to improve their performance should submit the application in the prescribed format alongwith fee @ Rs. 500/- per course by means of Demand Draft drawn in favour of IGNOU payable at New Delhi and send within the prescribed dates to the following address:

Registrar,
Student Evaluation Division
Indira Gandhi National Open University
Maidan Garhi
New Delhi-110068
12. On the top of the envelope containing the prescribed application form, Please mention 'APPLICATION FORM FOR IMPROVEMENT IN DIVISION/CLASS'



INDIRA GANDHI NATIONAL OPEN UNIVERSITY STUDENT EVALUATION DEIVISION

APPLICATION FORM FOR EARLY DECLARATION OF RESULT OF TERM-END EXAMINATION

(Rules & regulations are mentioned on the reverse side of this form. Please go through them carefully before filling up the form).

1. Name
2. Programme: Enrolment No.
3. Address:.....
.....
..... Pin
4. Reason for early declaration of result:

(enclose a copy of the documentary evidence specifying the reason for early declaration)

5. Course(s) detail for early evaluation:

| Sl. No. | Course Code | Date of Examination |
|---------|-------------|---------------------|
| 1. | | |
| 2. | | |
| 3. | | |
| 4. | | |

6. Exam. Centre details, from where you have to appear/appeared at Term-end Examination:

Exam. Centre Code: Address of Exam. Centre:
.....
.....
.....

7. Fee detail:

(The fee for early declaration of result is ₹700/- per course, which is to be paid through demand draft drawn in favour of 'IGNOU' & payable at 'New Delhi')

No. of Course(s)..... × ₹700/- Total Amount.....

Demand Draft No..... Date.....

Issuing Bank

Date:.....

(Signature of the student)

RULES & REGULATIONS FOR EARLY DECLARATION OF RESULTS

1. Request for early declaration of results will be entertained for final semester/year or maximum of 4 backlog courses only, subject to the following conditions:
 - (i) The student has been selected for higher study/employment and statement of marks/grade card is required to be produced to the institute by a particular date, which is before the prescribed date of declaration of the University's results.
 - (ii) The student has completed all the other prescribed components except the term-end examination of the courses, for which early evaluation has been sought.
2. Application for early declaration, for the reasons such as to apply for recruitment/higher study/post and promotion purpose etc. will not be entertained.
3. Application without enclosing documentary evidence specifying the reason for early declaration will not be entertained.
4. Application form must reach at the following address before the date of the examination for the course(s) for which early evaluation is sought:

| Sl.No. | Address of Evaluation Centre | Jurisdiction of Evaluation Centre |
|--------|---|--|
| 1. | Dy. Registrar Evaluation Centre Block-5, IGNOU Maidan Garhi New Delhi-11 0068 | All Examination Centres within Delhi-1, Delhi-2, Delhi-3, All Schools and Divisions at Hqs. |
| 2. | Dy. Registrar Evaluation Centre Periyar Thidal No.50, EVK Sampath Road Vepery, Chennai - 600 007 Dy. Registrar | All Examination Centres in Chennai, Hyderabad, Port Blair, Vijayawada, Trivandrum, Cochin. Bangalore, Madurai, Panaji, Nagpur and Sub-RC Vatakara. |
| 3. | Evaluation Centre IGNOU Regional Centre 2nd Floor, Biscornaun Tower W. Gandhi Maidan Patna -800 001 | All Examination Centres in Patna, Raipur, Bhubaneshwar, Koraput, Siliguri and Raghunathganj. |
| 4. | Dy. Registrar Evaluation Centre IGNOU Regional Centre 8-1/33, Sector-H, Aliganj Lucknow - 226 024 | All Examination Centres in Lucknow, Varanasi, Aligarh, Dehradun, Noida, Karnal, Chandigarh. Khanna, Shimla, Jammu and Srinagar. |
| 5. | Dy. Registrar Evaluation Centre IGNOU Regional Centre 1 st Floor, MSFC Building 270, Senapati Bapat Road Pune-411 016 | All Examination Centres in Pune, Ahmedabad, Bhopal, Jabalpur, Jaipur, Rajkot and Mumbai. |
| 6. | Dy. Registrar Evaluation Centre IGNOU Regional Centre H/No.71 , GMC Road. Christian Basti Guwahati - 781 005 | All Examination Centres in Guwahati, Itanagar, Imphal, Shilong, Agartala, Gangtok, Kohima and Aizwal. |
| 7. | Dy. Registrar IGNOU Regional Evaluation Centre "Mangolik", H/H-19/1, Baguipara PO- Aswini Nagar, VIP Road Baguiati. Kolkata - 700 159 | All Examination Centres in Kolkata, Darbhanga and Ranchi. |

To,
The Registrar
Material Production & Distribution Division
Indira Gandhi National Open University
Maidan Garhi, New Delhi - 110 068

SUB. : NON-RECEIPT OF STUDY MATERIAL / ASSIGNMENTS

Enrolment No.

Programme Medium of Study

I have not received the Study Material / Assignments in respect of the following :

| Sl.No. | Course Code | Blocks | Assignments |
|--------|-------------|--------|-------------|
|--------|-------------|--------|-------------|

I have remitted all the dues towards the course fee and there is NO CHANGE in my address given as follows :

Name and Address _____ Signature : _____

_____ Date : _____

(For Office Use only)

Date of despatch of study material/assignments to students _____

(You are advised to use the photocopy of this proforma)



INDIRA GANDHI NATIONAL OPEN UNIVERSITY
Maidan Garhi, New Delhi-110 068

APPLICATION FORM FOR OBTAINING DUPLICATE GRADE CARD/MARK SHEET

Name

Programme:

Enrolment No.

Address

.....

.....

.....

Pin

Fee detail:

(Fee for duplicate grade card is ₹150/-, which is to be paid through demand draft drawn in favour of 'IGNOU' & payable at 'New Delhi')

Demand Draft No. Date.....

Issuing Bank.....

Phone:.....

Date :

Signature

The filled in form with the requisite fee is to be sent to :

The Registrar
Student Evaluation Division
Indira Gandhi National Open University
Maidan Garhi
New Delhi-110 068



INDIRA GANDHI NATIONAL OPEN UNIVERSITY

(To be submitted to the concerned Regional Director)

APPLICATION FORM FOR ISSUE OF MIGRATION CERTIFICATE

(To be filled-in by the Applicant. Before filling in the form see instructions on reverse)

1. Name
2. Father's Name
3. Address
..... PIN.....
4. Particulars of last examination

| Examination Passed (Programme) | Year of Passing | Enrolment No. | Marks Obtained | Grades Obtained |
|--------------------------------|-----------------|---------------|----------------|-----------------|
| | | | | |

5. Name of the Regional Centre and Study Centre to which the Candidate is attached
.....

6. Name of the University to which the candidate wants to migrate
.....

| |
|---|
| Draft Details Amount Rs. _____ D.D. No. _____ Date _____ Bank Name _____ & Place of Issue _____ |
|---|

1. I hereby declare that the information provided is correct to the best of my knowledge and have paid all the fee due to the University.
2. I have not taken any migration certificate from the University before this.
3. I further certify that I have not enrolled with any other University/Institution after passing out from IGNOU up to this date.
4. In the event of any of the above information being found incorrect, the Certificate shall be liable for cancellation by the University.

Signature of the Applicant

(To be filled-in by the Regional Centre/SRE Division)

1. The information furnished by Shri./Smt./Km.....
is correct as per Grade Card.
2. He/She may be issued the Migration Certificate applied for

Dated _____ Dealing Assistant _____ Section Officer _____

INSTRUCTIONS

1. A fee of Rs. 300/- should be remitted by way of a Demand Draft drawn in favour of IGNOU and payable at the city of the Regional Centre or New Delhi, as the case may be.
2. At the time of submission of the application for the issue of Migration Certificate the applicant should attach xerox copy of consolidated Statement of Marks or Provisional Certificate issued by this University (duly attested) for verification.
3. Duplicate Migration Certificate can be issued on payment of Rs. 300/- only in case the same has been lost, destroyed or mutilated on submission of an Affidavit drawn up on a non-judicial stamp paper of the value of Rs. 2/- to be sworn before a Magistrate on the following format.

“I, son/daughter of..... resident of
..... hereby solemnly declare that the
Migration Certificate No. dated issued
to me by the to enable me to join University has been lost and
did not join any other University on the basis of the same nor have I submitted the Migration Certificate
for joining any other University”.



INDIRA GANDHI NATIONAL OPEN UNIVERSITY
Student Evaluation Division

APPLICATION FORM FOR RE-EVALUATION OF ANSWER SCRIPT

(Rules & regulations are mentioned on the reverse side of this form. Please go through them carefully before filling up the form).

Prescribed date for submission of form: within one month of declaration of result.

1. Name
 2. Programme: Enrolment No.
 3. Address:.....
.....
..... Pin
 4. Contact No.:.....
 5. Month and Year of the Examination:.....
 6. Examination Centre Code:
 7. Address of the Examination Centre:.....
.....
 8.

| Courses, in which re-evaluation is sought | Course Code | Marks/Grade Obtained |
|---|-------------|----------------------|
| | | |
| | | |
| | | |
| | | |
| | | |
 9. Fee detail:
(The fee for re-evaluation of answer script is ₹500/- per course, which is to be paid through demand draft drawn in favour of 'IGNOU' & payable at 'New Delhi')
No. of Course(s)..... X ₹500/- Total Amount.....
Demand Draft No..... Date.....
Issuing Bank
- Date:..... (Signature of the student)

RULES & REGULATION FOR RE-EVALUATION OF ANSWER SCRIPTS

1. The request for re-evaluation by the student must be made within one month of declaration of result.
2. The date of declaration of result will be calculated from the date on which the result are placed on the IGNOU website.
3. After re-evaluation, the better of the two scores of original marks/grade and marks/grade after re-evaluation will be considered.
4. The revised marks/grade after re-evaluation shall be communicated to the student on receipt of re-evaluation result and result of re-evaluation will also be made available on the IGNOU website at www.ignou.ac.in. The minimum time required for re-evaluation shall be 30 days from the date of receipt of application.
5. Re-evaluation is permissible in TEE only and not in the Project/Dissertaion Practicals/Lab courses, Workshops, Assignments & Seminar etc.
6. On the top of the envelope containing the prescribed application form, please mention '**APPLICATION FORM FOR RE-EVALUATION OF ANSWER SCRIPTS**'
7. The application form duly filled-in may be sent to the following address except CPE* & DPE* programmes:
8. Application form must reach within the prescribed dates at the following address:

| Sl.No. | Address of Evaluation Centre | Jurisdiction of Evaluation Centre |
|--------|---|--|
| 1. | Dy. Registrar Evaluation Centre Block-5, IGNOU Maidan Garhi New Delhi-11 0068 | All Examination Centres within Delhi-1, Delhi-2, Delhi-3, All Schools and Divisions at Hqs. |
| 2. | Dy. Registrar Evaluation Centre Periyar Thidal No.50, EVK Sampath Road Vepery, Chennai - 600 007 Dy. Registrar | All Examination Centres in Chennai, Hyderabad, Port Blair, Vijayawada, Trivandrum, Cochin. Bangalore, Madurai, Panaji, Nagpur and Sub-RC Vatakara. |
| 3. | Evaluation Centre IGNOU Regional Centre 2nd Floor, Biscornaun Tower W. Gandhi Maidan Patna -800 001 | All Examination Centres in Patna, Raipur, Bhubaneshwar, Koraput, Siliguri and Raghunathganj. |
| 4. | Dy. Registrar Evaluation Centre IGNOU Regional Centre 8-1/33, Sector-H, Aliganj Lucknow - 226 024 | All Examination Centres in Lucknow, Varanasi, Aligarh, Dehradun, Noida, Karnal, Chandigarh. Khanna, Shimla, Jammu and Srinagar. |
| 5. | Dy. Registrar Evaluation Centre IGNOU Regional Centre 1 st Floor, MSFC Building 270, Senapati Bapat Road Pune-411 016 | All Examination Centres in Pune, Ahmedabad, Bhopal, Jabalpur, Jaipur, Rajkot and Mumbai. |
| 6. | Dy. Registrar Evaluation Centre IGNOU Regional Centre HINo.71 , GMC Road. Christian Basti Guwahati - 781 005 | All Examination Centres in Guwahati, Itanagar, Imphal, Shilong, Agartala, Gangtok, Kohima and Aizwal. |
| 7. | Dy. Registrar IGNOU Regional Evaluation Centre "Mangolik", H/H-19/1, Baguipara PO- Aswini Nagar, VIP Road Baguiati. Kolkata - 700 159 | All Examination Centres in Kolkata, Darbhanga and Ranchi. |

* For the photocopy (ies) of the answer script(s) of CPE & DPE programmes, the application form may be sent to the Regional Centre concerned.



INDIRA GANDHI NATIONAL OPEN UNIVERSITY
Maidan Garhi, New Delhi-110 068

APPLICATION FORM FOR OBTAINING PHOTOCOPY OF THE ANSWER SCRIPT

(Rules & Regulations are mentioned on the reverse side of this form. Please go through them carefully before filling up the form).

1. Name

2. Programme: Enrolment No.

3. Address

..... Pin Code:

4. Contact No.

5. Detail of the course(s), for which photocopy of the answer script(s) is/are required:

(a) Term-end examination: June/December.....

(b) Exam Centre Code:

(c) Exam Centre Address:

(d) Course(s):.....

6. Fee details:

(The fee for this purpose is ₹100/- per course, which is to be paid through demand draft drawn in favour of 'IGNOU' & payable at the City of Evaluation Centre)

No. of Course(s)..... × ₹100/- = Total Amount:.....

Demand Draft No..... Date

Issuing Bank.....

7. Self attested photocopy of the Identity Card : Attached/Not attached issued by the University.

I hereby undertake that the answer scripts(s), for which photocopy(ies), applied for, belongs to me. For this purpose, I am enclosing self attested photocopy of my Identity Card issued by the University. In case, my statement is found false, the University may take action against me as deemed fit.

Date:.....

Signature:.....

Place:.....

Name:.....

RULES & REGULATION FOR OBTAINING PHOTOCOPY OF THE ANSWER SCRIPT

1. The fee for photocopy of the answer script shall be ₹100/- (Rupees One Hundred Only) per course. Fee shall be paid in the form of a Demand Draft drawn in favour of IGNOU and payable at the city of the evaluation centre.
2. Application form without self attested photocopy of the Identity Card of the student will not be entertained.
3. Student's application form for photocopy(ies) of the answer script(s) shall reach the Concerned Authority (as mentioned below in the last para) alongwith the prescribed fee within 45 days from the date of declaration of results i.e. the date on which the result are placed on the IGNOU website.
4. The students, who find that any portion of the answer was not evaluated or any totaling error is noticed, may point out the same and submit their representation alongwith a copy of the answer script supplied to them within 15 days. No other query regarding evaluation of answer script shall be entertained.
5. The students, who intend to apply for photocopy(ies) of the answer script(s) may simultaneously apply for re-evaluation, if they so desire. The last date for submission of application for re-evaluation will not be extended to facilitate them to point out discrepancy in the evaluation.
6. The Application form duly filled-in may be sent to the following address except CPE* & DPE* programmes:

| Sl.No. | Address of Evaluation Centre | Jurisdiction of Evaluation Centre |
|--------|---|--|
| 1. | Dy. Registrar Evaluation Centre Block-5, IGNOU Maidan Garhi New Delhi-11 0068 | All Examination Centres within Delhi-1, Delhi-2, Delhi-3, All Schools and Divisions at Hqs. |
| 2. | Dy. Registrar Evaluation Centre Periyar Thidal No.50, EVK Sampath Road Vepery, Chennai - 600 007 Dy. Registrar | All Examination Centres in Chennai, Hyderabad, Port Blair, Vijayawada, Trivandrum, Cochin. Bangalore, Madurai, Panaji, Nagpur and Sub-RC Vatakara. |
| 3. | Evaluation Centre IGNOU Regional Centre 2nd Floor, Biscornaun Tower W. Gandhi Maidan Patna -800 001 | All Examination Centres in Patna, Raipur, Bhubaneshwar, Koraput, Siliguri and Raghunathganj. |
| 4. | Dy. Registrar Evaluation Centre IGNOU Regional Centre 8-1/33, Sector-H, Aliganj Lucknow - 226 024 | All Examination Centres in Lucknow, Varanasi, Aligarh, Dehradun, Noida, Karnal, Chandigarh. Khanna, Shimla, Jammu and Srinagar. |
| 5. | Dy. Registrar Evaluation Centre IGNOU Regional Centre 1 st Floor, MSFC Building 270, Senapati Bapat Road Pune-411 016 | All Examination Centres in Pune, Ahmedabad, Bhopal, Jabalpur, Jaipur, Rajkot and Mumbai. |
| 6. | Dy. Registrar Evaluation Centre IGNOU Regional Centre HINo.71 , GMC Road. Christian Basti Guwahati - 781 005 | All Examination Centres in Guwahati, Itanagar, Imphal, Shilong, Agartala, Gangtok, Kohima and Aizwal. |
| 7. | Dy. Registrar IGNOU Regional Evaluation Centre "Mangolik", H/H-19/1, Baguipara PO- Aswini Nagar, VIP Road Baguiati. Kolkata - 700 159 | All Examination Centres in Kolkata, Darbhanga and Ranchi. |

* For the photocopy (ies) of the answer script(s) of CPE & DPE programmes, the application form may be sent to the Regional Centre concerned.



INDIRA GANDHI NATIONAL OPEN UNIVERSITY
Maidan Garhi, New Delhi-110 068

APPLICATION FORM FOR ISSUE OF OFFICIAL TRANSCRIPT

1. Name
2. Programme: Enrolment No.
3. Address
.....
..... Pin Code:
4. Purpose for which transcript is required :.....
.....
5. Fee details:
Fee for the official transcript:
₹200/- per transcript, if to be sent to the student/institute in India.
₹400/- per transcript, if required to be sent to the Institute outside India by the University.
(The requisite fee is required to be paid through demand draft drawn in favour of 'IGNOU' & payable at 'New Delhi')
No. of Course(s)..... × ₹200/- ₹400/- Total Amount.....
Demand Draft No..... Date
Issuing Bank.....
6. Whether the transcripts to be mailed by the University: Yes/No (please tick)
8. Name & Address of the University/Institute/Employer (In capital letters) to whom transcript is required to be sent (attach a separate list, if required)
.....
.....
.....

Date:.....

(Signature of the student)

The filled in form with the requisite fee is to be sent to:

The Registrar
Student Evaluation Division
Indira Gandhi National Open University
Maidan Garhi
New Delhi-110068

Note: The students are required to enclose same number of legible photocopies of both sides of the statement of marks/grade card issued to them, as the number of transcripts required.



Indira Gandhi National Open University CHANGE/CORRECTION OF ADDRESS/STUDY CENTRE

All correspondence to be sent at the following address and change of Study Centre be recorded.

| | | | | | | | | | | | | | | | | | |
|---------------------|---|--|--|--|--|--|--|--|--|--|--|-------------------------------|---|--|--|--|--|
| Enrolment Number | <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="border: 1px solid black; width: 25px; height: 25px;"></td> <td style="border: 1px solid black; width: 25px; height: 25px;"></td> <td style="border: 1px solid black; width: 25px; height: 25px;"></td> <td style="border: 1px solid black; width: 25px; height: 25px;"></td> <td style="border: 1px solid black; width: 25px; height: 25px;"></td> <td style="border: 1px solid black; width: 25px; height: 25px;"></td> <td style="border: 1px solid black; width: 25px; height: 25px;"></td> <td style="border: 1px solid black; width: 25px; height: 25px;"></td> <td style="border: 1px solid black; width: 25px; height: 25px;"></td> <td style="border: 1px solid black; width: 25px; height: 25px;"></td> </tr> </table> | | | | | | | | | | | Date Change effective from | <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="border: 1px solid black; width: 25px; height: 25px;"></td> <td style="border: 1px solid black; width: 25px; height: 25px;"></td> <td style="border: 1px solid black; width: 25px; height: 25px;"></td> <td style="border: 1px solid black; width: 25px; height: 25px;"></td> </tr> </table> | | | | |
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| | | |
|-----------------|------|--|
| Dr./Mr/Smt..... | Name | |
|-----------------|------|--|

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|--|-----|--|-------------------------|--|--|--|--|--|--|--|--|-------|--|-----|--|--|--|--|--|--|--|------------|--|--|--|-------------------------|--|--|--|--|--|--|--|--|--|--|--|--|
| <p>New Address</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="height: 20px;"></td></tr> <tr><td style="height: 20px;"></td></tr> <tr><td style="height: 20px;"></td></tr> <tr> <td style="width: 15%; padding: 5px;">Town</td> <td colspan="8"></td> </tr> <tr> <td style="padding: 5px;">State</td> <td style="width: 15%;"></td> <td style="width: 10%; text-align: center; padding: 5px;">Pin</td> <td style="width: 5%;"></td> <td style="width: 5%;"></td> <td style="width: 5%;"></td> <td style="width: 5%;"></td> <td style="width: 5%;"></td> <td style="width: 5%;"></td> <td style="width: 5%;"></td> </tr> <tr> <td style="padding: 5px;">State Code</td> <td style="width: 5%;"></td> <td style="width: 5%;"></td> <td style="width: 5%;"></td> <td colspan="6" style="text-align: center; padding: 5px;"><i>(See Appendix-4)</i></td> </tr> </table> | | | | Town | | | | | | | | | State | | Pin | | | | | | | | State Code | | | | <i>(See Appendix-4)</i> | | | | | | <p>Medium Study</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="height: 20px;"></td></tr> </table> <p>Programme of Study</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="height: 20px;"></td></tr> </table> <p>New Study Centre Code</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 25%;"></td> <td style="width: 25%;"></td> <td style="width: 25%;"></td> <td style="width: 25%;"></td> </tr> </table> <p style="text-align: center;"><i>(See Appendix-2)</i></p> | | | | | | |
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| Town | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| State | | Pin | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| State Code | | | | <i>(See Appendix-4)</i> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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Signature _____ Date _____

The filled-up form should be mailed to :

**The Regional Director concerned
(The Regional Director will send
thro' data on fortnight basis to
SRD).**

(You may use the photocopy of this proforma)

INSTRUCTIONS FOR FILLING APPLICATION FORM FOR ADMISSION TO MBA (BANKING & FINANCE)

Application Form for admission to MBA (Banking & Finance) is to be sent to the Regional Director, with required testimonials, Identity Card and fee as listed in **Checklist** given below. You can refer *Appendices 2,3* for 'codes' of Study Centres and Regional Centres. **It may please be noted that no request for change of your address will be entertained, till admissions are finalised.**

Here are some specific instructions that will help you in filling-up the APPLICATION FORM FOR ADMISSION. The instructions are aimed at getting the correct and accurate information from you so that you do not face the hazard of rejection of your candidature when the information is processed by the computer.

PLEASE FILL UP THE FORM AND MAIL OR SEND IN PERSON alongwith the documents to the Regional Director concerned, so as to reach on or before the last date. Incomplete application/applications received after the last date, as notified, are summarily rejected without giving any information to the candidate thereof.

Some instructions for filling-up of application form are given below :

1. For Item No. 2, Demand Draft should be drawn in favour of IGNOU and payable at the city where your Regional Centre is located.
2. At Item Nos. 3,4 and 5 please fill up the code of the Study Centre from where you would like to take counselling, the Regional Centre Code under which it falls and the state code to which you belong (*see Appendices 2,3,4*).
3. For Item No. 7, if your name has initials, e.g. A.K. SHARMA, then write as A K S H A R M A leaving one box blank in between.
4. For Item No. 10, write 5 June 1956 as 0 5 0 6 1 9 5 6
5. For Item No. 11, write only the highest qualification details. (*see Appendix 5*)
6. For Items No. 15 to 19 see *Appendix-5*.
7. In Item No.21 indicate the 4 courses which you want to select for the first time and also indicate for which semester you are opting these courses by putting [✓] mark in boxes provided. (*see Appendix-8 for course outlines*)

Attention is drawn to the sections regarding eligibility to the programme. Please submit attested copies of relevant documents to establish your eligibility.

You should be careful in selecting courses for study in each semester . A course once opted should not be repeated. Though change of option of a course is permissible within one month of the date of receipt of material, it should be avoided as far as possible.

CHECKLIST : Please check before sending the Form to the Regional Director whether you have :

- a) Affixed your photograph and signed over it.
- b) Enclosed the following certificates,
 - i) Attested copies of Certificates in support of your educational qualification.
 - ii) Experience Certificate
 - iii) Attested copies of CAIIB qualification certificate
 - iv) Identity card duly filled up
- c) Enclosed Demand Draft for programme fee @ Rs 1500/- per course. Please ensure that you have written your name, programme code and address on the back of the demand draft.

The fee is to be paid only by way of Demand Draft drawn in the name of IGNOU and payable at the city where your Regional Centre is situated.

ENROLMENT NO.

FORM NO.



**INDIRA GANDHI NATIONAL OPEN UNIVERSITY
MAIDAN GARHI, NEW DELHI - 110 068
APPLICATION FORM FOR ADMISSION TO
MBA (BANKING & FINANCE) - 2013-14**

Affix your latest passport size photograph duly attested by you

Completed Form with copies of certificates, and the prescribed fee should be sent to the Regional Director concerned so as to reach on or before the last date for submission.

The last dates are:

- For July - December 2013 session : 15-06-2013
- For January - June 2014 session : 30-11-2013
- For July - December 2014 session : 31-5-2014

1. Programme Code

2. Fee particulars

| DD No. | Date | Total D.D. Amount |
|--------|------|-------------------|
| | | |

Name of the BankIssuing Branch

3. Regional Centre Code

4. Study Centre Code

5. State Code



6. If already registered in IGNOU for any other programme indicate

Enrolment No.

Programme Code

7. Name Mr/Ms.

8. Father's/Guardian's Name

9. Postal Address
(Use capital letters):

Pin Code :

Phone No. (if any)

Fax No. (if any)

E-mail (if any) _____

10. Date of Birth

11a. Highest Qualifications details:

| Highest Qualification | | Year of Passing | % age Marks | University |
|-----------------------|------|-----------------|-------------|------------|
| Name | Code | | | |
| | | | | |

11b. Stream: Science Arts Commerce Engineering Others

12. Work Experience: Years Months

13. Employed in: Govt./Pub. Sector Semi Govt. Pvt. Sector

14. Nationality : (for Foreigners residing in India)

15. Sex: Male Female Others

16. Category Code 17. Territory Code

18. Marital Status Code 19. Social Status Code

20. CAIIB Membership No.

21. **Course Option details:** (not exceeding four courses)

Session : January-June July-December

| Sl.No. | Course Title | Course Code | Fee (Rs. 1500/- per course) |
|------------------|--------------|-------------|-----------------------------|
| 1. | | | Rs. |
| 2. | | | Rs. |
| 3. | | | Rs. |
| 4. | | | Rs. |
| Total Fee | | | |

Declaration by Applicant

I hereby declare that I have read and understood the conditions of eligibility for the Programme for which I seek admission. I fulfil the minimum eligibility criteria and I have provided necessary information in this regard. In the event of any information being found incorrect or misleading, my candidature shall be liable to cancellation by the University at any time and I shall not be entitled to refund of any fee paid by me to the University.

I have carefully studied the rules of the University as printed in the Prospectus and I accept them and shall not raise any dispute in future over the same rules.

Date :

Signature of the Candidate

EXPERIENCE CERTIFICATE

This is to certify that Mr/Ms _____ is a Bachelor's degree holder, passed CAIIB examination with CAIIB Membership No. _____ and employed with this organisation as _____ since _____ and has more than 2 years of experience in the banking and financial sector.

| | |
|-------------|-------------------|
| Place _____ | Signature _____ |
| Date _____ | Name _____ |
| Seal _____ | Designation _____ |

(This is to be certified by an officer of the Bank/Financial Institution not below the rank of a Branch Manager)

INSTRUCTIONS FOR FILLING APPLICATION FORM
For seeking 'Fresh Admission' to MBA (Banking & Finance)
Programme – 2012 in order to complete the left-over courses (FORM-3)

1. Application Form for 'Fresh Admission' to MBA (Banking & Finance) (Form-3) is to be sent to the **Regional Centre** with required testimonials, Identity Card and fee as listed in CHECKLIST given below.
2. It may please be noted that no request for change of your address will be entertained till admissions are finalised.
3. Please fill up the form and Mail or send in person alongwith the documents listed in check list to your **REGIONAL CENTRE, so as to reach on or before the last date. Incomplete application/applications received after the last date as notified, would be summarily rejected without giving any information to the candidate thereof.**
4. Please note that this handbook and prospectus is applicable only to candidates residing in India.
5. Attention is drawn to the sections regarding eligibility to the programme. Please submit attested copies of relevant documents to establish your eligibility.

Proforma of Category Certificate and Experience certificate are printed with this form. You may either photocopy these forms or get them typed.

Instructions for filling-up of Application Form are given below:

1. At Item No. 4 please fill up the code of the Study Centre from where you would like to take counselling, and under item 3, the Region Code under which it falls and the state code under item no. 5 to which you belong (see appendices 2,3,4).
2. At item No. 6, please fill up Enrol. No. previously allotted for pursuing this Programme. Please enclose **attested copy of the Grade Card** to prove that you were earlier admitted to the Programme.
3. For Item No. 21(a), see Appendix-5 for qualification codes.
4. You should be careful in selecting courses for study in each semester. A course once opted should not be repeated. Though change of option of a course is permissible, it should be avoided as far as possible.

CHECK LIST: Please check before sending the form to IGNOU whether you have:

- a) Affixed your photograph and signed over it.
- b) Enclosed the following documents,
 - i) Attested copies of certificates in support of your educational qualifications.
 - ii) Attested copy of **IGNOU's Grade Card as proof of having registered for the programme.**
 - iii) Experience Certificate, wherever required.
 - iv) Category Certificate for SC/ST/OBC candidates, wherever required.
 - v) Identity Card duly filled up.
- c) Enclosed Demand Draft for fee of programme @ **Rs 1500/- per course**. Please ensure that you have written your name, programme code and address on the back of the demand draft.

The fee can be paid by way of Demand Draft drawn in the name of IGNOU and payable at the city where your Regional Centre is located. The fee can also be paid through bank challan (Appendix 11).

Note: (i) The students who had sought admission earlier, but have not appeared in any Term-end Examination (TEE) nor have submitted any assignment are advised **not to fill this form**. Such students may seek admission like any other **new candidate**.

(ii) Fresh admission will not be permitted for improvement of grade/division.

(iii) Students using photocopies of the form or downloading it from IGNOU website will have to enclose a Demand Draft of Rs.550/- in favour of IGNOU.



Form No.

Form No. input box

INDIRA GANDHI NATIONAL OPEN UNIVERSITY, NEW DELHI
For Seeking Fresh Admission to MBA (Banking & Finance)
Programme - 2013-14 in order to complete the left-over courses

FORM 3

Write in English and CAPITALS. Use only Blue/Black Ball point Pen. One character in one Box. Do not write outside the boxes. DO NOT USE PHOTOCOPY OF THIS FORM. Use of Green/Red Pen or Pencil is prohibited. Forms sent to any other office of the University other than the concerned Regional Centre will not be entertained.

IMPORTANT

Complete Form alongwith certificates/details mentioned in the checklist and the prescribed programme fee should be sent to the Regional Centre concerned so as to reach on or before the last dates as given below. Forms received after the last date or by any other office of IGNOU than the Regional Centre concerned will be summarily rejected.

The Last Dates are:

For July-Dec. 2013 session: 15-06-2013
For January-June 2014 session: 30-11-2013
For July-December 2014 session: 31-05-2014

1. Programme Code

M P B

Enrolment No.: Affix enrolment number label (for office use only)

Enrolment No. input box

2. Demand Draft Details

D/D Number

D/D Number input boxes

D/D Date

D/D Date input boxes

D/D Amount

D/D Amount input boxes

Bank Name

Bank Name input boxes

Date

Month

Year

3. Regional Centre Code

Regional Centre Code input boxes

4. Study Centre Code

Study Centre Code input boxes

5. State Code

State Code input boxes

6. Previous Enrolment No.

Previous Enrolment No. input boxes

7. Programme Code of Previous Enrol No.

M P B

8. Name

Name input boxes

9. Father's/Husband's Name (do not write Shri/Mr./Dr. etc.).

Father's/Husband's Name input boxes

10. (a) Address for Correspondence: House/Flat No., Building, Street/Village/Mohalla (Do not write Father's OR your name here)

Address input boxes

City

City input boxes

District

District input boxes

State

State input boxes

Pin Code

Pin Code input boxes

10. (b) Telephone Number (if any) with STD Code

Telephone Number input boxes

10. (c) Fax Number (if any) with STD Code

Fax Number input boxes

10. (d) E-mail No. if any

E-mail No. input boxes

11. Sex: Cross (X) the Appropriate Box only

Male Female

12. Date of Birth

Date Month Year

13. Nationality: Cross (x) Appropriate Box only

Indian Other

14. Category: Cross (X) the Appropriate Box only

General SC ST OBC

15. Whether physically handicapped:

Cross (X) if applicable

PASTE YOUR LATEST PASSPORT SIZE PHOTOGRAPH DULY ATTESTED BY YOU DO NOT STAPLE



16. Religion: Cross (X) the appropriate Box only

| | | | | | | | | |
|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Hindu | Muslim | Christian | Sikh | Jain | Buddhist | Parsi | Jew | Others (please specify) |

17. Territory: Cross (X) any one of the Appropriate Box only

| | | | |
|--------------------------|--------------------------|--------------------------|--------------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Urban | Rural | Tribal | Kashmiri Migrant |

18. Social Status: Cross (X) any one of the Appropriate Box only

| | | |
|--------------------------|--------------------------|--------------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Ex-Serviceman | War-Widow | Not Applicable |

19. Marital Status: Cross (X) any one of the Appropriate Box only

| | | | |
|--------------------------|--------------------------|--------------------------|--------------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Married | Divorced | Widowed | Unmarried |

20. Employment status: Cross (X) any one of the Appropriate Box only

| | | | |
|--------------------------|--------------------------|--------------------------|--------------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Unemployed | Employed | Regular IGNOU Employee | KVS Employee |

21. (a) Educational Qualifications (which makes you eligible for the programme):

| | | | | | | | | |
|--------------------|----------------------|----------------------|-----------------|----------------------|----------------------|---------------------|----------------------|----------------------|
| Qualification Code | <input type="text"/> | <input type="text"/> | Year of Passing | <input type="text"/> | <input type="text"/> | Percentage of Marks | <input type="text"/> | <input type="text"/> |
|--------------------|----------------------|----------------------|-----------------|----------------------|----------------------|---------------------|----------------------|----------------------|

21. (b) Stream: Cross (X) any one of the Appropriate Box only

| | | | | | |
|---------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| | Science | Arts | Commerce | Engineering | Others |
| GRADUATE | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| POST GRADUATE | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

22. Work Experience

Duration Years Months

Employed in (cross (X) any one of the Appropriate Box only)

| | | | |
|--------------------------|--------------------------|--------------------------|--------------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Govt./Public Sector | Semi Govt. | Pvt. Sector | Self Employed |

Annual Income (Cross (X) any one of the Appropriate Box only)

| | | |
|--------------------------|--------------------------|--------------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Upto Rs. 50,000/- | Rs. 50,000/- to 1 Lac | Rs. 1 Lac to 1.5 Lac |
| <input type="checkbox"/> | <input type="checkbox"/> | |
| Rs. 1.5 Lac to 2 Lac | Above Rs. 2 Lacs | |

23. Courses Opted:

| | | | | |
|----------------|----------------------------|----------------------------|----------------------------|----------------------------|
| Course Code | M S - <input type="text"/> | M S - <input type="text"/> | M S - <input type="text"/> | M S - <input type="text"/> |
| Course Fee | <input type="text"/> | <input type="text"/> | <input type="text"/> | <input type="text"/> |
| Total Fees Rs. | <input type="text"/> | | | |

DECLARATION BY APPLICANT

I hereby declare that I have read and understood the conditions of eligibility for the programme for which I seek admission. I fulfil the minimum eligibility criteria and have provided necessary information in this regard. In the event of any information being found incorrect or misleading, my candidature shall be liable to cancellation by the University at any time and I shall not be entitled to refund of any fee paid by me to the University.

I further declare that I was admitted to IGNOU's MBA (B&F) Programme earlier as per enrolment No. indicated in Col. No. 6 above. I enclose a copy of the attested Grade Card as proof thereof.

Date: / /

Date Month Year

Signature of the Candidate

**BANKS DESIGNATED TO COLLECT THE ADMISSION RE-REGISTRATION FEE*
IN CASH FROM IGNOU STUDENTS**

A) INDIAN BANK

| | | | |
|-----|--|-----|---|
| 1. | 106 & 107 Aurobindo Place, Hauz Khas, New Delhi-110016 Ph: 011-26963543, 26563973 | 12. | 288, M.G. Road Pondicherry-605001 Ph: 0413-336403, 221299 |
| 2. | G-27, DDA Community Centre, Near Sonia Cinema, Vikas Puri New Delhi-110018 Ph: 011-2597250 | 13. | P.B. No. 257, Mission Road, Bhadra Ahmedabad-380001 Ph: 0795506641, 5506583 |
| 3. | 13/36, Arya Samaj Road, Karol Bagh, New Delhi-110007 Ph: 011-25721486, 25739821 | 14. | Mirza Ismail Road Jaipur, Rajasthan-302001 Ph: 0141-2366603, 2368204 |
| 4. | D-1/1, Rana Partap Bagh New Delhi-110007 Ph: 011-27002540, 27231401 | 15. | SCO 38-39, Madhya Marg Sector-7-C Chandigarh-160019 Ph: 0171-793225 |
| 5. | 33, Partap Nagar Mayur Vihar, Phase-I New Delhi-110092 Ph: 011-22250845, 22257391 | 16. | 11/21, Madhav Nagar S.V. Road, Andheri (West) Mumbai, Maharashtra-400058 Ph: 022-26205900, 26205800 |
| 6. | 41-42, First Main Road Gandhi Nagar, Adyar Chennai-600020 Ph: 044-24912616, 24413430 | 17. | S.S. Road, Lakhotia Guwahati, Kamrup Distt., Assam-781001 Ph: 0361-2540529, 2548805 |
| 7. | 3-6-943/2A, Ist Floor, Narayanguda Hyderabad Andhra Pradesh-500029 Ph: 040-23224575, 23225373 | 18. | 1-2, Ashok Marg Lucknow, Uttar Pradesh-462001 Ph: 0522-280496, 280098 |
| 8. | 495, Mantri Heights Shaniwar Peth Pune, Maharashtra-411030 Ph: 020-24452673, 24450907 | 19. | 473, Hamidia Road Bhopal, Madhya Pradesh-462001 Ph: 0755-2730045 |
| 9. | P.B. No. 627 Jhauganj Patna City, Bihar-800008 Ph: 0612-642480 | 20. | 17, The Mall Shimla Himachal Pradesh-171001 Ph: 2658133 |
| 10. | Guru Tegh Bahadur Market G.T. Road Karnal, Haryana-132001 Ph: 0184-2272139 | 21. | P.B. No. 717 3/1, R.N. Mukherjee Road Shree Ram Chambers Kolkata, West Bengal-700001 Ph: 033-2482597, 2484325 |
| 11. | P.B. No. 45, Indian Bank Towers M.G. Road Thiruvanthapuram Kerala-695001 Ph: 0471-461058, 471378 | 22. | 32, Janpath, Ashok Nagar, Unit-II Bhubneshwar, Khurda Distt. Orissa-751009 Ph: 0674-2531645 |
| | | 23. | P.B. No. 9725, 10 Kempe Gowda Road Bangalore-560009 Ph: 080-2263162, 2263163, 2263164 |

* These Banks are designated for collection of Admission/Registration fee only and not for examination fee. The Examination fee should be paid as per the instructions contained in the Examination Application form.

B) IDBI BANK

| | | | | | |
|-----|---|-----|--|-----|--|
| 1. | Lal Bungalow Off. C.G. Road Ahmedabad-380006 Ph: 079-6431902/1296 | 12. | 59/4, Rajpur Road Dehradun-248001 Uttranchal Ph: 0135-744477/741225-27 | 23. | IFCI Tower, 61, Nehru Place P.B. No. 4499 New Delhi-110019 Ph: 011-6231169/3415 |
| 2. | 23-25, Rudra Square Nr. Judges Bungalow, Bodakdev Ahmedabad-380015 Ph: 079-6872345, 68730024 | 13. | Mahavir House Basheerbagh Square Hyderabad-500029 Ph: 040-3260000 3228517, 3222688 | 24. | Khasra No. 550 Vasant Kunj Road Mahipalpur, New Delhi Ph: 011-6787116-6787118 |
| 3. | Aishwarya Complex Yash Kunj Society Pradhat Chowk, Ghatlodia Ahmedabad-380061 Ph: 079-7430337, 7430344 | 14. | Plot No.-9, Near L.V. Prasad Eye Hospital, J.R. House Road No. 2 Banjara Hills Hyderabad-500034 Ph: 040-3548762/79/83 | 25. | Ground Floor SCO-99 Sector 16 Faridabad Ph: 0129-5225128/29, 5225027 |
| 4. | 26/1 Sowbhagya Complex 24th Main, 5th Phase J.P. Nagar, Sarraki Lake Bangalore-560078 Ph: 080-6595111 6595777, 6595800 | 15. | D-24, Durlabh Niwas C-Scheme, Jaipur Ph: 0141-367929/30/379/955 | 26. | C-78, Raj Nagar District Centre Raj Nagar Ghaziabad-201001 Ph: 01204753000, 4755408/09 |
| 5. | IDBI House 59, Mission Road Bangalore-560027 Ph: 080-2279576/77/78/79 | 16. | Siddha Point, Ground Floor 101, Park Street Kolkatta-700016 Ph: 033-2175040/5003/66/67 | 27. | Sikanderpur Branch Mehrauli-Gurgaon Road Sikanderpur, Gurgaon-122002 Ph: 0124-6357449 |
| 6. | Plot No.-43, Opposite Rang Mahal New Market, T.T. Nagar Bhopal-462003 Ph: 0755-577730/32 | 17. | Mookerjee House 17, Braboume Road Kolkatta-700001 Ph: 033-2437964/65/66/67 | 28. | Kashi Palace Complex Dak Bungalow Road Opp. Heera Palace Patna Ph: 0612-204141 |
| 7. | IDBI House, Janpath, Unit-IX Bhubaneshwar-751 022 Ph: 0674-541695 | 18. | 15, Ashoka Marg Lucknow-226001 Ph: 0522-287104/105/287259 | 29. | Dynaneshwar Paduka Chowk Fergusson College Road Pune-411004 Ph: 020-5678585 |
| 8. | P.M. Towers 37, Greams Road Chennai-600 006 Ph: 044-8292371/72/73/74 | 19. | 1/6, Sirifort Institutional Area Khel Gaon Marg New Delhi-110049 Ph: 011-6499681-85 | 30. | Plot No. 128, Ground Floor Blue Hills Avenue Kalyani Nagar Nagar Road, Yerawada Pune-411006 Ph: 020-6612036/37/38 |
| 9. | Soan Building, 37 C.P. Ramaswamy Road, Alwarpet Chennai-600018 Ph: 044-4661204/7 | 20. | Surya Kiran Building Ground Floor 19K.G. Marg Delhi-110001 Ph: 011-3357800/01/02 | 31. | Rajas Apt, Plot No. 13 Abhimanshree Road Off Baner Road Aundh, Pune-411007 Ph: 020-5893535-36 |
| 10. | Nelson Towers, New No.-51 Nelson Manickkam Road Chennai-600029 Ph: 044-3745802-05 | 21. | J-13/17, Rajouri Garden New Delhi-110027 Ph: 011-5911478/82/83 | 32. | Ranchi Place 5, Main Road Ranchi-834001 Ph: 0651-315984 315971, 315980 |
| 11. | Near padma Theater M.G. Road Cochin-682035 Ph: 0484-382519-21 | 22. | Plot No. 8, C.D. Block Local Shopping Centre Pitampura Delhi-110034 Ph: 011-7314623 7312625, 7315629 | | |

INSTRUCTIONS

1. This card should be produced on demand at the Study Centre and Examination Centre or any other Establishment of IGNOU to use its facilities.
2. The facilities would be available only relating to the course or courses for which the student is actually registered.
3. Duplicate Identity Cards will be issued by the Regional Director, on payment of Rs. 100/- by way of Demand Draft only in favour of IGNOU payable at the city where Regional Centre is located.
4. Loss of Identity Card is to be reported immediately to the nearest Police Station.
5. Identity Card is to be submitted to the Issuing Authority after completion of the said Programme.



INDIRA GANDHI NATIONAL OPEN UNIVERSITY

STUDENT CARD

For

MBA (Banking & Finance) Programme



Indira Gandhi National Open University

ACKNOWLEDGEMENT CARD

Dear Student,

Thank you for applying for IGNOU MBA (Banking & Finance) Programme. We acknowledge the receipt of your Application Form. Your admission into this programme is provisional and subject to verification within IIBF databank.

In case you are not a member of IIBF, your admission into the Programme shall be cancelled.

Please mention Enrolment Number and course applied for in all your correspondence with the University.

To be Filled in by the Students:

Course Applied for : **MBA (Banking & Finance)**

DD Number: _____

DD Date: _____

Amount: _____

Drawn On: _____

(For Office Use Only)

Your Enrolment Number is

.....

.....



Enrolment No.

Name of Programme

Name

Father's/Mother's/Husband's Name
.....

Address (in Capital Letters)

Pin Code

Full Signature of the Candidate

PASTE

LATEST PHOTOGRAPH
TO BE PASTED WHICH
WILL BE ATTESTED BY
UNIVERSITY OFFICE

ATTESTED BY



Please mention your full postal address at the space allocated

Affix
Postage
Stamp of
Rs. 6/-

To,

CITY : _____

STATE : _____

PIN :

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From:

The Regional Director,
IGNOU Regional Centre

UNIVERSITY GRANTS COMMISSION

**Bahadur Shah Zafar Magr
New Delhi-110002**

No. F.a-52/2000(CPP-II)

5th May, 2004

The Registrar
Indira Gandhi National Open University
Maidan Garhi
New Delhi-110068

Sub: Recognition of Degree Awarded By Open University

Sir/Madam

There are a number of Open University in the country offering various degrees/diploma through the mode of non-formal education. The Open Universities have been established in the country by an Act of Parliament or State Legislature in accordance with the provisions contained in Section 2(f) of University Grants Commission Act, 1956. These universities are, therefore, empowered to award degrees in terms of section 22(I) of the UGC Act, 1956.

A circular was earlier issued vide UGC letter N.F.1-8/92(CPP) dated February, 1992 mentioning that the Certificate, Diplomas and Degrees awarded by Indira Gandhi National Open University are to be treated equivalent to the corresponding awards of the Universities in the country.

Attention is further invited to UGC circular No. F.1-25/93(CPP-II) dated 28th July, 1993 (copy enclosed) for recognition of degrees and diplomas as well as transfer of credit for courses successfully completed by candidates between the two types of Universities so that the mobility of candidates from Open University stream to traditional Universities is ensured without any difficulty.

The UGC has specified the nomenclature of degrees under section 22(3) of the UGC Act, 1956 to ensure mandatory requirements viz. minimum essential academic inputs required for awarding such degrees. A copy of gazette Notification regarding specification of degrees issued vide No. 1-52/97(CPP-II) dated 31st January, 2004 is enclosed. The details are also given in UGC website: www.ugc.ac.in

May, I therefore request you to treat the Degrees/diploma/Certificates awarded by the Open universities in conformity with the UGC notification on specification of Degrees as equivalent to the corresponding awards of the traditional University in the country.

Yours faithfully
Sd/-
(Dr. (Mrs.) Pankaj Mittal)
Joint Secretary