## 2011 - Dec [1]

## Answer :

(a) (i) The statement is true:- The profits which are available legally for distribution of dividend are called distributable profit. The profits which the law allows the company to distribute to the share holders by may of dividend. In other words, dividend is nothing but the distribution of divisible or distributable profits of a company among its share holders.
(ii) The statement is true:- The most important purpose for the creation of capital redemption reserve is to maintain the capital intact. The capital structure of the company will remain unaffected even after the redemption of redeemable preference shares. Therefore, the capital redemption reserve can be used only for issue of bonus shares, other wise its amount has to be kept intact.
(iii) The statement is false:- Underwriting commission is the consideration payable to the underwriters for underwriting the issue of shares or debentures of a company.

The commission payable to brokers who induce their constituents to subscribe for the shares is terms as brokerage but they do not take any responsibility of subscribing to the shares or debentures of the company.
(iv) The statement is false:- The debentures issued at a discount can be redeemed at a premium. The loss to be recognized at the time of the issue of such debentures will be equal to the total of the amount on issue and the amount of premium on redemption.
(v) The statement is false:- International accounting standard 1 deals with the financial statement the standard provides the minimum structure and contend of the basic financial statements.
(b) (i) (b) General reserve account.
(ii) (d) Interest on own debenture account.
(iii) (b) Preliminary expenses.
(iv) (d) Current liabilities and provision.
(v) (a) Issue of bonus shares.
(c) (i) Addition.
(ii) International accounting standard.
(iii) Miscellaneous expenditure.
(iv) Eight years.
(iv) Twenty years.

2011 - Dec [2] (a)
Answer :
Consolidated Balance Sheet of H Ltd. and its Subsidiary S Ltd. as on $31^{\text {st }}$ March 2011

| Liabilities | Amount (') | Amount (') | Assets | Amount (') | Amount (') |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Share capital |  |  | Fixed Assets |  | 60,000 |
| 30,000 Equity |  |  | Goodwill |  |  |
| shares @ |  |  |  |  |  |
| 100 each |  |  |  |  |  |
| Minority Interest |  | 30,00,000 | Premises |  |  |
| Reserves and |  | 4,60,000 | H. Ltd. | 14,00,000 |  |
| Surplus |  |  | S Ltd. | 9,00,000 | 23,00,000 |
| General Reserve |  | 8,00,000 |  |  |  |
| Profit \& Loss A/c |  | 8,00,000 | Machinery |  |  |
| Secured Loans |  |  | H Ltd. | 12,00,000 |  |
| 15\% Debentures |  | 10,00,000 | S Ltd. | 7,00,000 | 19,00,000 |
| Current Liabilities |  |  | Current Assets |  |  |
| and Provisions |  |  | Loans and |  |  |
| Creditors: |  |  | Advances |  |  |
| H Ltd. | 4,00,000 |  | Inventories |  |  |
| S Ltd. | 2,70,000 |  | H Ltd. | 7,00,000 |  |
|  | 6,70,000 |  | S Ltd. | 4,50,000 |  |
|  |  |  |  | 11,50,000 |  |
|  |  |  | Less: Profit on Unrealized Stock | 20,000 | 11,30,000 |
| Less: Mutual Owings Bills Payable: | 1,00,000 | 5,70,000 | Debtors |  |  |
|  | 60,000 |  | H Ltd. | 5,00,000 |  |
| S Ltd. | 30,000 |  | S Ltd. | 4,20,000 |  |
|  | 90,000 |  |  | 9,20,000 |  |
| Less: Mutual Owings | 30,000 | 60,000 | Less: Mutual Owings | 1,00,000 | 8,20,000 |
| Proposed Dividend |  | 3,30,000 | Bills Receivable: |  |  |
|  |  |  | H Ltd. | 1,80,000 |  |
|  |  |  | S Ltd. | 80,000 |  |
|  |  |  | Less: Mutual Owings | $\begin{array}{r} \hline 2,60,000 \\ 30,000 \\ \hline \end{array}$ | 2,30,000 |
|  |  |  | Cash and Bank |  |  |
|  |  |  | H Ltd. | 3,80,000 |  |
|  |  |  | S Ltd. | 2,00,000 | 5,80,000 |
|  | 70,20,000 |  |  |  | 70,20,000 |

## Working Notes:

(1) Pre-acquisition profits and reserves of S Ltd.

Profit \& Loss A/c as on $1^{\text {st }}$ April 2010
2,50,000
Add: General Reserves as on $1^{\text {st }}$ April 2010
4,00,000
Total
6,50,000

H Ltd.'s share (4/5th of 6,50,000) 5,20,000
Minority Interest (1/5th of 6,50,000) 1,30,000
(2) Post-acquisition profits of S Ltd.

Profit for the year ending $31^{\text {st }}$ March 2011 4,00,000
Less: Proposed Dividend ( $10 \%$ of $15,00,000$ ) $\quad 1,50,000$
2,50,000
H Ltd.'s share (4/5th of 2,50,000) 2,00,000
Minority Interest (1/5th of 2,50,000) 50,000
(3) Calculation of Cost Control or Goodwill

Paid up value of 12,000 equity shares held by H Ltd.
(12,000 $\times 100$ )
12,00,000
Add: $4 / 5$ th share in Pre-acquisition profits and reserves
5,20,000
17, 20,000
Less: 4/5th share of Miscellaneous Expenditure
80,000
Intrinsic value of shares on the date of acquisition 16,40,000
Investments by H Ltd. in S Ltd. for 12,000 shares 17,00,000
Less: Intrinsic value of shares on the date of acquisition 16,40,000
Goodwill
60,000
(4) Calculation of Minority Interest
paid up value of 3,000 equity shares $(3,000 \times 100)$ held by outsiders $3,00,000$
Add: $1 / 5$ th share in Pre-acquisition profits and reserves $1,30,000$
1/5th share in Post-acquisition profits $\quad 50,000$
4,80,000
Less: 1/5th share of Miscellaneous Expenditure
20,000
4,60,000
(5) Unrealised profit on Stock

Value of Unsold Stock
1,25,000
Profit on unsold stock ( $20 \%$ of Selling Price $)=(20 \%$ of $1,25,000) \quad 25,000$
H Ltd.'s share (4/5th of 25,000) 20,000
(6) Profit \& Loss $\mathbf{A} / \mathrm{c}$ of H Ltd.

Profits for the year ending $1^{\text {st }}$ April 2010 of H Ltd. 2,00,000
Add: Profits of the year ending $31^{\text {st }}$ March 2011 of H Ltd. $\underline{6,00,000}$
8,00,000
Less: Proposed Dividend ( $10 \%$ of $30,00,000$ ) $\underline{3,00,000}$
5,00,000
Less: Unrealised Profit on Stock $\quad \underline{\underline{20,000}}$
4,80,000
Add: H Ltd.'s share in Post-acquisition profits of S Ltd. $2,00,000$
Add: H Ltd.'s share in Proposed Dividend of S Ltd. (4/5th of 1,50,000) 1,20,000
8,00,000
(7) Proposed Dividend

Dividend Proposed by H Ltd.
3,00,000
Minority shareholders' share in Proposed Dividend of S Ltd.

## 2011 - Dec [2] (b)

Answer:
Any profit arising during the period prior to incorporation, being capital in nature, is credited to capital reserve account. Such capital reserve may be utilized for writing off goodwill created at the time of acquisition of business or capital losses such as preliminary expenses, discount on issue of shares or debentures or underwriting commission etc.
Accounting Treatment of pre Incorporation profit:-
Any profit prior to incorporation may be dealt with as follows:-
(i) Credited to capital reserve account
(ii) Credited to Goodwill account to reduce the amount of goodwill arising from acquisition of business.
(iii) Utilize to write down the value of fixed assets acquired.

NOTE:- The apportionment of profits between the pre-incorporation and post incorporation periods can be done on any one of the following basis.
(i) On the basis of time:- Under this approach it is assumed that profits have been earned evenly throughout the year. Therefore, net profit or net loss for the year is divided between pre and post incorporation periods in the ratio of time.
(ii) On the basis of sales:- Under this approach it is assumed that sales (turnover) is spread evenly throughout the year. Therefore, profit or loss of the whole year is allocated between pre and post incorporation period in the ratio of sales.
(iii) Equitable Basis:- The assumptions under the above two approaches are not realistic. Under the equitable basis method each item of income and expenses is allocated between pre and post incorporation periods on a base suitable to its nature. The expenses of fixed nature are allocated in the ratio of time and expenses which vary with sales, are allocated in the ratio of turnover.

2011 - Dec [3] (a)
Answer :
In the books of Rosy Ltd.
Journal Entries

|  | Date | particulars | Debit Amount (') | Credit <br> Amount (') |
| :---: | :---: | :---: | :---: | :---: |
| To Debentures Applicat | 1/04/2010 on \& Allotme | Bank ht A/c (Being application money received on 20,000 debentures @ 95 each) | 19,00,000 | 19,00,000 |


| To 13 | $\begin{aligned} & 1 / 04 / 2010 \\ & 3 \% \text { Debenture } \end{aligned}$ | Debentures Application \& Allotment A/c Dr. <br> Discount on Issue of Debentures A/c Dr. <br> s A/c  <br> (Being the issue of $20,000,13 \%$ Debentures of  <br> 100 each at $5 \%$ discount)  | $\begin{array}{r} 19,00,000 \\ 1,00,000 \end{array}$ | 20,00,000 |
| :---: | :---: | :---: | :---: | :---: |
| To Dep | 31/03/2011 pentureholde | Debenture Interest A/c <br> Dr. <br> s A/c <br> (Being interest due on 2,000 debentures of $100 @ 13 \%)$ | 2,60,000 | 2,60,000 |
| To Debe | 31/03/2011 tures Interes | Profit and Loss A/c <br> Dr. <br> t A/c <br> (Being transfer of debenture interest account to Profit and Loss A/c) | 2,60,000 | 2,60,000 |
|  | 31/03/2011 | 13\% Debentures A/c <br> To 14\% preference Share Capital A/c <br> To Premium on issue of Preference shares A/c <br> To Discount on Issue of Debentures A/c <br> (Being conversion of 100, Debentures of ` 100 each at 5\% discount to Preference Shares of ' 100 each issued at $5 \%$ premium) | 10,000 | $\begin{array}{r} 7,600 \\ 1,900 \\ 500 \end{array}$ |

## Working Notes:

Calculation of Number of Preference shares to be issued:

| Nominal Value of 100, 13\% Debentures (` \(100 \times 100\) ) & 10,000 \\ \hline Less: 5\% Discount & 500 \\ \hline Amount Received for 100 Debentures & 9,500 \\ \hline Issue Price of Preference Shares (` $100+25$ ) | 125 |
| :---: | :---: |
| Number of Preference Shares to be issued ( $9,500 / 125$ ) | 76 |
| Face Value of Preference Shares (100 $\times 76$ ) | 7,600 |
| Premium on issue of Preference shares | 1,900 |
| 2011 - Dec [3] (b) |  |
| Answer : |  |

In the books of Reliable Ltd. Journal Entries
in crores

| Date | Particulars | Debit <br> Amount (`) \end{tabular} & \begin{tabular}{l}  Credit \\ Amount (`) |  |
| :--- | :--- | :--- | :--- |
|  | $12 \%$ Redeemable Preference Share Capital A/cRr. <br> To Preference Shareholders A/c <br> (Being preference shares redeemed) | 75 | 75 |


|  | Revenue Reserves A/c <br> To Capital Redemption Reserve A/c <br> (Being amount equal to par value of preference shares redeemed out of profits, transferred to capital redemption reserve) |  | 75 | 75 |
| :---: | :---: | :---: | :---: | :---: |
|  | Preference Shareholders A/c <br> To Bank A/c <br> Being amount paid to preference sha | Dr. <br> reholders) | 75 | 75 |
|  | Equity Share Capital A/c Securities Premium a/c <br> To Equity shareholders A/c <br> (Being cancellation of $5 \%$ lakh equity each @ `50 each, premium paid ou premium) \end{tabular} & \begin{tabular}{l} Dr. \\ Dr. \\ shares of` 10 of securities | 5 20 | 25 |  |
|  | Securities Premium A/c <br> To Capital Redemption Reserve (Being transfer made to Capital Rede on buy back as required by section 7 | A/c <br> mption Reserve 7AA) | 5 | 5 |
|  | Equity Shareholders A/c <br> To Bank <br> (Being amount paid to equity shareho | Dr. <br> olders) | 25 | 25 |
| Balance Sheet of Reliable Ltd. as on $1^{\text {st }}$ April 2011 |  |  |  |  |
| Liabilities |  | Assets |  |  |
| Share CapitalEquity Shares of ${ }^{\text {¢ }} 10$ each fully |  | Fixed Assets |  | NIL |
| Equity Shares of ` 10 each fully paid up |  | Investments (Market value |  | 100 |
| Reserves and Surplus |  | Current Assets |  | 240 |
| Capita | al Reserve 15 |  |  |  |
| Capita | Redemption Reserve 80 |  |  |  |
| Current Liabilities and Provisions Current Liabilities 40 |  |  |  |  |
|  | $\underline{\underline{340}}$ |  |  | $\overline{340}$ |

## In the books of Ashoka Ltd.

Journal Entries

| Date | particulars | Debit Amount (') | Credit Amount (' ) |
| :---: | :---: | :---: | :---: |
|  | Equity Share Final Call A/c <br> To Equity Share Capital A/c <br> (Being the final call money due on 80,000 shares @ `2.50 per share as per Board's resolution no. dated \(\qquad\) \end{tabular} & 2,00,000 & 2,00,000 \\ \hline & \begin{tabular}{l} General Reserve A/c \\ To Equity Share Final Call A/c \\ (Being bonus issue made to make partly paid up shares full paid.) \end{tabular} & 2,00,000 & 2,00,000 \\ \hline & Capital Redemption Reserve A/c Dr. & 1,50,000 & \\ \hline & Securities Premium A/c Dr. & 1,50,000 & \\ \hline & \begin{tabular}{l} General Reserve A/c \\ To bonus to shareholders A/c (Being one bonus share payable for two shares held as per shareholders resolution no. dated ) \(\qquad\) \end{tabular} & 1,00,000 & 4,00,000 \\ \hline & \begin{tabular}{l} Bonus to shareholders A/c \\ To Equity Share Capital A/c \\ (Being issue of \(4,00,000\) shares of` 10 each as per Board's resolution no. dated $\qquad$ | 4,00,000 | 4,00,000 |

Amended Balance Sheet of Ashoka Ltd. as on $31^{\text {st }}$ March 2011

| Liabilities |  | Assets |  |
| :--- | ---: | :--- | :--- |
| Authorised Capital |  | Sundry Assets | $17,00,000$ |
| $1,50,000$ Equity Shares of | $15,00,000$ |  |  |
| 10 each |  |  |  |
| Issued, Subscribed and Profit |  |  |  |
| Up 1,20,000 Equity Shares of`10 |  |  |  |
| each (including 40,000 bonus | $12,00,000$ |  |  |
| shares) | 20,000 |  |  |
| Reserves and Surplus: | $2,30,000$ |  |  |
| Plant Revaluation Reserve | $\underline{2,50,000}$ |  | $\underline{17,00,000}$ |
| Development Rebate Reserve |  |  |  |
| Investment Allowance Reserve |  |  |  |

```
2011 - Dec [4] (b)
```


## Answer :

(i) Provision for Taxation:- Provision for income. Tax to be created for current year is shown in the debit side of profit and loss account as well as under provision in liabilities side in the balance sheet. If rate of Income Tax is given it will be applied on net profit. Surcharge if any, will be calculated on Income Tax, while calculating income tax provision as a percentage of net profit. Some adjustment may be required. Net profit as shown by profit and loss account may be different from the taxable profit.
Advance Tax:- Any advance tax paid by company will be shown on the assets side of the balance sheet under 'Loans and Advances'. Alternatively, it may be shown as a deduction from provision for Income Tax. If amount of advance tax is more than the amount of tax assessed, the excess is refundable by income. Tax department. This excess will be shown in the assets side under 'Loans and Advances' until refund is received.
(ii) Please refer 2004-Dec [2] (b) on page no. 226
(iii) Please refer 2002 - June [1] \{C\} (iv) on page no. 225
(iv) Please refer 2010 - June [2] (a) on page no. 112

## 2011-Dec [5] \{C \}

## Answer :

(a) (i) The statement is false:

Semi - Variable cost should not be ignored in the marginal costing.
Semi - Variable cost are classified into fixed cost and variable cost keeping in view the variable proportion by the appropriation method.
(ii) The statement is true:- Cost volume profit relationship is more comprehensive term because its determination includes marginal cost approach, break even analysis, profit volume ratio etc.
(iii) The statement is true:- A sunk cost cannot be avoided it has already been incurred in the future as it refers to past cost it is called as avoidable cost. This cost is not so important for decision making. Therefore, past cost are irrelevant.
(iv) The statement is false:- Cost accounting and costing are two different terms. Costing provides only the basis and information for ascertainment of cost. Whereas the cost accounting is classifying, recording and allocating expenditure for determination of cost of product or services and for the preparation of data for the purpose of control and guidance of management.
(v) The statement is false:- The high or low cost of production depends upon the efficiency and effectiveness of workers.
(b) (i) (c) Making management decisions
(ii) (a) Production volume decreases
(iii) (c) Absorption costing
(iv) (a) Short range
(v) (a) Normal spoilage
(c) (i) Fixed cost
(ii) Flexible budget
(iii) Negative
(iv) Perpetual inventory system
(v) Contract

2011 - Dec [6] (a)
Answer :

## Cash Flow Statement of X Ltd.

for the year ended 31.3.2011

|  | Particulars |  |  |
| :---: | :---: | :---: | :---: |
| I. | Cash Flows from Operating Activities: |  |  |
|  | Closing balance as per Profit \& Loss A/c | 1,60,000 |  |
|  | Less: Opening balance as per Profit \& Loss A/c | $(1,00,000)$ |  |
|  | Add: Transfer to reserve | 20,000 |  |
|  | Net profit before taxation and extra ordinary items |  | 80,000 |
|  | Add: Adjustment for Depreciation | 50,000 |  |
|  | Less: Profit on Sale of Machinery | $(3,000)$ | 47,000 |
|  | Operating profit before Working Capital Changes |  | 1,27,000 |
|  | Add: Decrease in current assets \& increase in current liabilities: |  |  |
|  | Decrease in stock | 25,000 |  |
|  | Increase in creditors | 37,000 |  |
|  | Increase in Bills payable | 10,000 | 72,000 |
|  | Less: Increase in current Assets \& decrease in current liabilities <br> Increase in sundry debtors <br> Decrease in Outstanding Expenses <br> Net cash from operating activities |  |  |
|  |  | 10,000 |  |
|  |  | 2,000 | (12,000) |
|  |  | 1,87,000 |  |
| II. | Cash Flow from Investing Activities: <br> Purchase of Land and Building | $(40,000)$ |  |
|  | Purchase of Plant \& machinery | (3,55,000) |  |
|  | Proceeds from sale of machine | 8,000 |  |
|  | Net cash used in investing activities |  | $(3,87,000)$ |
| III. | Cash Flow from Financing Activities: Proceeds from issue of share capital Net cash from financing activities | 2,00,000 | $\underline{2,00,000}$ |

IV. Net increase in cash and cash equivalents $[\mathrm{I}+\mathrm{II}+\mathrm{III}]$
V. Add: Cash and cash equivalents at the beginning of the period
VI. Cash and cash equivalents at the end of the period (IV + V)

NIL 0,000五

Working Notes:
Dr.
Plant \& Machinery A/c
Cr.

| Particulars |  | Particulars |  |
| :---: | :---: | :---: | :---: |
| To Balance b/fd | 5,00,000 | By Depreciation A/c | 50,000 |
| To Profit \& Loss A/c (Profit |  | By Bank | 8,000 |
| on sale) | 3,000 | By Balance c/fd | 8,00,000 |
| To Bank (Purchases) |  |  |  |
| (Balancing figure) | 3,55,000 |  |  |
|  | 8,58,000 |  | $\underline{8,58,000}$ |

Book Value of machinery sold = Original Cost - depreciation

$$
=` 12,000-` 7,000
$$

= ${ }^{`} 5,000$
Profit on sale of machinery $=60 \%$ of ${ }^{`} 5,000={ }^{`} 3,000$
Sale proceeds of machinery $=$ Book Value + Profits

$$
\begin{aligned}
& =` 5,000+3,000 \\
& =8,000
\end{aligned}
$$

## 2011 - Dec [6] (b)

Answer:
$\begin{aligned} \text { Economic Order Quantity (EOQ) } & =\sqrt{\frac{2 \times \mathrm{A} \times \mathrm{O}}{\mathrm{C}}}=\sqrt{\frac{2 \times 8,000 \times 50}{3.2}} \\ & =500 \mathrm{kgs} \\ \text { Number of orders per Quarter } & =\frac{\text { Quarterly Consumption }}{\mathrm{EOQ}} \\ & =\frac{2,000}{500} \\ & =4 \text { orders }\end{aligned}$

## Working Notes:

A = Annual Demand $=2,000 \times 4=8,000 \mathrm{kgs}$
$\mathrm{O}=$ Ordering Cost $=` 50$ per order
C $=$ Carrying Cost $=$ Cost per unit $\times$ Cost of Storage $=40 \times 8 \%={ }^{`} 3.2$

2011 - Dec [6] (c)
Answer:
Components of the total cost shown in the cost sheet are as follows:-
Prime cost $=$ Direct materials + Direct labour + Direct (or chargeable) Expenses
Factory / works cost $=$ Prime cost + factory overheads
Cost of production = factory / work cost + Administrative overheads
Total cost or cost $=$ Cost of production + Selling of sales and Distribution overheads.
Uses of Cost Sheet:-

1. It reveals the total cost and cost per unit of production.
2. It discloses the break-up of the total cost is different elements of cost.
3. It facilitates comparison with previous years
4. It helps in the fixation of selling price.

2011-Dec [7] (a)
Answer :
(i) Replacement Method

Labour Turnover Rate $=\frac{\text { No. of workers replaced } \times 100}{\text { average no. of workers on roll }}$
Or, $5=\frac{30 \times 100}{\text { average no. of workers on roll }}$
Or, average no. of workers on roll $=3,000 / 5$

$$
=600
$$

(ii) Separation Method

Labour Turnover Rate $=\frac{\text { No. of workers left and discharged } \times 100}{\text { average no. of workers on roll }}$
Or, $3=\frac{\text { No. of workers left and discharged } \times 100}{600}$
Or, no. of workers left and discharged $=18$
(iii) Flux Method

Labour Turnover Rate
$=($ No. of workers left and discharged + No. of workers recruited and joined) $\times 100$
Average no. of workers on roll
Or, $10=\frac{(18+\text { No. of workers recruited } \wedge \text { joined }) \times 100}{600}$
Or, no. of workers recruited and joined $=60-18=42$

2011 - Dec [7] (b)
Answer :
(i) Fixed Costs: Depreciation and Insurance Variable Costs: Wages (` per unit)

Consumable Stores (` 1.5 per unit) Semi-Variable Costs: Maintenance Variable \(=` \frac{1,500-1,100}{1,000-600}\)
$={ }^{`} 1$ per unit
Fixed =` 1,100-` $600=` 500$
Power and Fuel
Variable $=` \frac{2,000-1,600}{1,000-600}$
= ${ }^{`} 1$ per unit
Fixed $={ }^{`} 1,600-` 600={ }^{`} 1,000$
(ii) Budget for $\mathbf{8 0 \%}$ capacity ( 800 units)

| Wages (` 2 per unit) | 1,600 |
| :--- | ---: |
| Consumable Stores (' 1.5 per unit) | 1,200 |
| Maintenance (' 1 per unit +500 ) | 1,300 |
| Power and Fuel (' 1 per unit $+1,000)$ | 1,800 |
| Depreciation | 4,000 |
| Insurance | $\underline{1,000}$ |
| Total Cost | $\underline{10,900}$ |

## 2011 - Dec [7] (c)

## Answer :

## Process of Budgetary Control

The installation of a budgetary control requires the following steps to be taken:-

1. Establishment of Budget Centres:- A budget centre is a section of the organization of a business for the purpose of budgetary control. The entire organization is divided into budget centers or departments and a budget is prepared for each centre.
2. Introduction of an Adequate Accounting System:- The accounting system should be so devised as to be able to record and analyze the information required for each budget centre.
3. Preparation of Organisation Chart:- An organization chart is prepared which defines the functions and responsibilities of each member of the organization.
4. Establishment of Budget Committee:- A budget committee consists of the several members of the top management group like general manager and departmental heads.
5. Preparation of a Budget Manual:- A budget manual lays down the details of the organization setup, the routine procedure and programme to be followed for developing budgets.
6. Length of the Budget Period:- A budget period is the length of time for which a budget is prepared and employed. The budget period depends upon many factors
like type of budget, general economic situation, length of the trade cycle, production cycle etc.
7. Determination of Key Factor:- It serves as the starting point for the preparation of budgets. Budget for the key factor is prepared first and it is followed by other budgets.

2011 - Dec [8] (a)
Answer :

## In the books of ABC Ltd.

Dr. Trading and Profit \& Loss Account for the year ended 31 ${ }^{\text {st }}$ March, 2011 Cr.

| Particulars |  | Particulars |  |  |
| :---: | :---: | :---: | :---: | :---: |
| To Opening Stock | 1,05,000 | By | Sales | 7,30,000 |
| To Purchases (Balancing figure) | 6,67,500 | By | Closing Stock | 1,15,500 |
| To Gross Profit c/d | $\frac{73,000}{8,45,500}$ |  |  | 8,45,500 |
| To Opening Expenses (Balancing figure) | 43,000 |  | Gross Profit b/d | 73,000 |
| To Net Profit c/d | 30,000 |  |  |  |
|  | 73,000 |  |  | 73,000 |
| To Balance c/d | 50,000 |  | Balance b/d | 20,000 |
|  |  |  | Net Profit | 30,000 |
|  | 50,000 |  |  | 50,000 |

Summarised Balance Sheet as at 31 ${ }^{\text {st }}$ March, 2011

| Particulars |  | Particulars |  |
| :---: | :---: | :---: | :---: |
| Share Capital | 2,50,000 | Fixed Assets | 1,80,000 |
| Reserves and Surplus: |  | Current Assets: |  |
| Profit \& Loss A/c | 50,000 | Stock | 1,15,500 |
| Current Liabilities: |  | Debtors | 80,000 |
| Bank overdraft | 15,000 | Other Current Assets | 4,500 |
| Other Current Liabilities | 65,000 |  |  |
|  | 3,80,000 |  | 3,80,000 |

## Working Notes:

(i) Current Liabilities and Current Assets:

Let Current Liabilities be x
Given Current Ratio $=2.5$
Current Assets $=2.5 x$
Working Capital $=2.5 x-x=1.5 x$
Or, x

$$
=\frac{1,20,000}{1.5}
$$

$$
=` 80,000
$$

So, Current Liabilities =` 80,000

Current Assets $\quad={ }^{`} 80,000 \times 2.5=` 2,00,000$
(ii) Closing Stock:

Given Quick Ratio $=1.3$
Or, $\frac{\text { Current Assets }- \text { Closing Stock }}{}=1.3$
Quick Liabilities
Or, $\frac{2,00,000-\text { Closing Stock }}{65,000}=1.3$
Or, Closing Stock $=2,00,000-84,500=` 1,15,500$
(iii) Opening Stock $={ }^{`} 1,15,000 \times 100 / 110={ }^{`} 1,05,000$
(iv) Debtors $=` 7,30,000 \times 40 / 365=` 80,000$
(v) Other current assets = Current Assets - Closing Stock - Debtors

$$
\begin{aligned}
& =` 2,00,0001,15,000-80,000 \\
& =` 4,500
\end{aligned}
$$

(vi) Gross Profit $=` 7,30,000 \times 10 / 100$

$$
=` 73,000
$$

(vii) Proprietors' Funds

Proprietary Ratio = 0.6
Or, $\quad \frac{\text { Fixed Assets }}{\text { Proprietary Fund }}=0.6$
Or, $\quad$ Working Capital $=0.4$

$$
\text { Proprietary Fund }=\frac{1,20,000}{0.4}
$$

$$
=` 3,00,000
$$

(vi) Fixed Assets $=3,00,000 \times 0.6=` 1,80,000$
(vii) Net Profit $=10 \%$ of proprietary funds $=` 30,000$
(viii) Opening Balance of Profit and Loss Account:

| Proprietary Fund |  | $3,00,000$ |
| :--- | ---: | ---: |
| Less: Share Capital | $2,50,000$ |  |
| Net Profit | $\boxed{30,000}$ | $\frac{(2,80,000)}{20,000}$ |

(xi) It is assumed that there was no general reserve or other reserves

2011 - Dec [8] (b)
Answer:
(i) P/V Ratio $=\frac{\text { Change in Profits }}{\text { Change in Sales }}$

$$
\begin{gathered}
=\frac{42,00,000 \times 100}{6,00,00,000-4,50,00,000} \\
=28 \%
\end{gathered}
$$

$$
\begin{aligned}
\text { Break Even Sales } & =\frac{\text { Fixed Costs }}{\text { P/V Ratio }} \\
& =\frac{1,68,00,000}{28 \%} \\
& =` 6,00,00,000
\end{aligned}
$$

(ii) Contribution for Sales Volume of ` $8,00,00,000=\mathrm{P} / \mathrm{V}$ Ratio $\times$ Sales

$$
=28 \% \times 8,00,00,000
$$

$$
=` 2,24,00,000
$$

Profits $=$ Contribution - Fixed costs

$$
\begin{aligned}
& =` 2,24,00,000-` 1,68,00,000 \\
& =` 56,00,000
\end{aligned}
$$

(iii) If Selling Price is 100

Variable Cost is (100-28) 72
New Selling Price (100-10\%) 90
New Contribution (90-72) 18
New P/V Ratio $=\frac{18 \times 100}{90} \quad 20 \%$
Contribution for Sales Volume of ` 6,00,00,000 for the year 2010-11 $=\mathrm{P} / \mathrm{V}$ Ratio $\times$ Sales

$$
=28 \% \times{ }^{`} 6,00,00,000
$$

$$
=` 1,68,00,000
$$

Desired Profits = Contribution - Fixed Costs

$$
=` 1,68,00,000-` 1,68,00,000
$$

$$
=\mathrm{Nil}
$$

Required Sales Volume $=\frac{\text { Fixed Costs }+ \text { Desired Profits }}{\text { P/V Ratio }}$
$=\cdot \frac{1,68,00,000}{20 \%}$
$={ }^{`} 8,40,00,000$

